# December 31 Half Yearly 2012 ACCOUNTS





### **CONTENTS**

Board of Directors 0	)2
Directors' Report0	)3
Auditors' Review Report0	)4
Condensed Interim Balance Sheet 0	)5
Condensed Interim Profit and Loss Account0	)6
Condensed Interim Statement of Comprehensive Income 0	)7
Condensed Interim Cash Flow Statement	3(
Condensed Interim Statement of Changes in Equity	)9
Notes to the Condensed Interim Financial Statement 1	10
Corporate Data1	16

### **BOARD OF DIRECTORS**

CHAIRMAN Al Abdulmalek Rajwani

CHIEF EXECUTIVE OFFICER Saad Amanullah Khan

CHIEF FINANCIAL OFFICER Muhammad Noor-e-Arshi Khan

Kashif Maqsood Abbasi

Bahroz Hussain Abbas

Amjad Ali Qureshi

Salim Adaya

### **AUDIT COMMITTEE**

CHAIRMAN Kashif Maqsood Abbasi

MEMBERS Bahroz Hussain Abbas

Salim Adaya

# HUMAN RESOURCE & REMUNERATION COMMITTEE

CHAIRMAN Al Abdulmalek Rajwani

MEMBERS Bahroz Hussain Abbas

Salim Adaya

### DIRECTORS REPORT For the half year ended December 31, 2012

On behalf of the Board of Directors of Gillette Pakistan Limited ('the Company'), I am pleased to present the un-audited financial statements of the Company for the half year ended December 31, 2012.

The Company continues the momentum of top line and bottom line growth as evidenced in the fiscal year ended June 30, 2012 and following are the abridged financial results for the half year ended December 31, 2012:

	YTD DEC	OND	JAS
	2012	2012	2012
		Rupees in '000	
Sales - net	917,151	482,155	434,996
Cost of goods sold	(572,049)	(305,581)	(266,468)
Gross profit GP Ratio Other operating income Selling, marketing and distribution expenses Administrative expenses Other operating expenses Bank charges	345,102	176,574	168,528
	37.6%	36.6%	38.7%
	19,015	7,695	11,320
	(124,450)	(50,981)	(73,469)
	(17,924)	(6,015)	(11,909)
	(27,594)	(25,332)	(2,262)
	(26)	(10)	(16)
Profit / (loss) before taxation	194,123	101,931	92,192
PBT Ratio	21.2%	21.1%	21.2%
Income tax expense	(48,889)	(29,692)	(19,197)
Profit / (loss) for the period	145,234	72,239	72,995
PAT Ratio	15.8%	15.0%	16.8%
EPS (Rs.)	7.56	3.76	3.80

The top line sales grew by 54% as compared to corresponding period and this was primarily driven by Blades and razors which is the major business segment of the company and is a big contributor to profitability as well. This sales growth is based on a volume growth of 26% as compared to corresponding period which is in itself a remarkable achievement in face of very tough competition from local and foreign suppliers. The gross margin of the Company also increased significantly to 37.6% as compared to 17.7% in corresponding half year. This is due to a multiple of lower supply prices and increased sales price along with mix management during the current period. The Company also faced a net foreign exchange revaluation hurt of Rs. 23.6 million (2.5% of net sales) which is included in the financial results in other operating expenses in current period.

The Company continues to face certain challenges like increasing cost pressures and adversely fluctuating foreign exchange rates as the company imports all of its products in Euro denominated billing. This will likely result in lower gross margins during the back half of the year as compared to front half as the Company plans to manage these pressures by pricing its products appropriately and competitively. The Company also plans to further invest into its marketing activities in balance of the fiscal so that foundation of the business strengthens further.

The Board would like to take this opportunity to express its appreciation to all the stake holders of the Company including shareholders and employees.

On behalf of the Board.

SAAD AMANULLAH KHAN

Chief Executive

February 21, 2013 Karachi



### Deloitte.

M. Yousuf Adil Saleem & Co Chartered Accountants Cavish Court, A-35, Block 7 & 8 KCHSU, Sharea Faisal, Karachi-75350 Pakistan

Phone: +92 (0) 21-3454 6494-7 Fax: +92 (0) 21-3454 1314 Web: www.deloitte.com

# INDEPENDENT AUDITORS' REPORT ON REVIEW OF CONDENSED INTERIM FINANCIAL INFORMATION TO THE MEMBERS

#### Introduction

We have reviewed the accompanying condensed interim balance sheet of **Gillette Pakistan Limited** (the Company) as at December 31, 2012, and the related condensed interim profit and loss account, condensed interim statement of comprehensive income, condensed interim cash flow statement, condensed interim statement of changes in equity, and notes for the six-month period then ended (here-in-after referred to as "condensed interim financial information"). Management is responsible for the preparation and presentation of this condensed interim financial information in accordance with approved accounting standards as applicable in Pakistan for interim financial reporting. Our responsibility is to express a conclusion on this condensed interim financial information based on our review. The figures for the condensed interim profit and loss account and condensed interim statement of comprehensive income for the three-month period ended December 31, 2012 and 2011 have not been reviewed, as we are required to review only the cumulative figures for the six-month period ended December 31, 2012.

#### Scope of Review

We conducted our review in accordance with International Standard on Review Engagement - 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of condensed interim financial information consists of making inquiries primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed interim financial information as of and for the six-month period ended December 31, 2012, is not prepared, in all material respect, in accordance with approved accounting standards as applicable in Pakistan for interim financial reporting.

#### **Chartered Accountants**

Engagement Partner Nadeem Yousuf Adil

Place: Karachi

Dated: February 21, 2013

Member of Deloitte Touche Tohmatsu Limited

### Condensed Interim Balance Sheet

As at December 31, 2012

	Note	December 31, 2012 (Unaudited)	June 30, 2012 (Audited)
		Rupees i	, ,
ASSETS			
Non-current assets			
Property, plant and equipment Long-term deposits	6	6,262 138	7,335 138
Current assets			
Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances	7	423,608 204,824 65 3,027 2,531 10,176 442,854 19,829 32,986 533	256,824 149,678 21,663 2,462 2,820 24,245 240,000 11,307 23,931 41,279
		1,140,433	774,209
Total assets		1,146,833	781,682
EQUITY AND LIABILITIES			
Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each		200,000	200,000
Issued, subscribed and paid-up capital			
Unappropriated profit		192,000	192,000
Total equity		379,556 571,556	234,322 426,322
LIABILITIES		<b>Setu</b>	1201022
Non-current liabilities			
Deferred liability - gratuity scheme Current liabilities		2,514	-
Trade and other payables		572,763	355,360
Contingencies and commitments	8		
Total equity and liabilities		1,146,833	781,682

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

SAAD AMANULLAH KHAN CHIEF EXECUTIVE

# Condensed Interim Profit and Loss Account - (Unaudited) For the six-month period ended December 31, 2012

		Six-Month Po	eriod Ended	Three- Month I	Period Ended
	Note	December 31, 2012	December 31, 2011	December 31, 2012	December 31, 2011
		******************	Rupees	in '000	
Sales - net	9	917,151	595,949	482,155	335,913
Cost of goods sold		(572,049)	(490,305)	(305,581)	(255,024)
Gross profit		345,102	105,644	176,574	80,889
Other operating income		19,015	23,970	7,695	(4,578)
Selling, marketing and distribution expenses		(124,450)	(117,045)	(50,981)	(60,607)
Administrative expenses		(17,924)	(17,819)	(6,015)	(8,362)
Other operating expenses		(27,594)	(24)	(25,332)	(24)
Bank charges		(26)	(285)	(10)	(15)
Profit / (loss) before tax		194,123	(5,559)	101,931	7,303
Income tax expense		(48,889)	(32,725)	(29,692)	(13,727)
Profit / (loss) after tax		145,234	(38,284)	72,239	(6,424)
			Rupe	es	
Earnings / (loss) per share	-				
Basic and diluted		7.56	(1.99)	3.76	(0.33)

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

SAAD AMANULLAH KHAN CHIEF EXECUTIVE





# Condensed Interim Statement of Comprehensive Income - (Unaudited) For the six-month period ended December 31, 2012

	Six-Month Period Ended		Three-Month F	Period Ended	
	December 31, 2012	December 31, 2011	December 31, 2012	December 31, 2011	
	***************************************	Rupees	in '000		
Profit / (loss) for the period	145,234	(38,284)	72,239	(6,424)	
Other comprehensive income	-	-		-	
Total comprehensive income for the period	145,234	(38,284)	72,239	(6,424)	

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

SAAD AMANULLAH KHAN CHIEF EXECUTIVE







# Condensed Interim Cash Flow Statement - (Unaudited) For the six-month period ended December 31, 2012

mber 31, 011 <b>0</b>
0
,601
(285)
,314)
12
(986)
,589)
,482
,107)
-
,093)
,207
,114

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.





# Condensed Interim Statement of Changes In Equity - (Unaudited) For the six-month period ended December 31, 2012

	Issued, subscribed and paid-up capital	Unappropriated profit	Total
		Rupees in '000 ····	
Balance as at July 01, 2011	192,000	172,732	364,732
Other comprehensive income			
Loss for the period	-	(38,284)	(38,284)
Other comprehensive income	-	-	-
Total comprehensive income for the period	-	(38,284)	(38,284)
Balance as at December 31, 2011	192,000	134,448	326,448
Balance as at July 01, 2012	192,000		CONTRACTOR OF THE PARTY OF THE
Other comprehensive income			
Profit for the period	m 1810-1844	145,234	145,234
Other comprehensive income	22001-002	- N I IO. K. MO	11.0W-
Total comprehensive income for the period	Hirake sy Jeon's William Medican	145,234	145,234
Balance as at December 31, 2012	192,000	379,556	571,556

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

SAAD AMANULLAH KHAN CHIEF EXECUTIVE





#### 1. STATUS AND NATURE OF BUSINESS

Gillette Pakistan Limited ("the Company") was incorporated on December 09, 1986 as a public limited company under the Companies Ordinance, 1984 and is a subsidiary of The Series Acquisition B.V. Netherlands (which is a wholly owned subsidiary of Procter & Gamble Company, USA). The registered office of the Company is situated at 11th Floor, The Harbour Front, Dolmen City, HC-3, Block 4, Marine Drive, Clifton, Karachi-75600, Pakistan and the Company is listed on Karachi and Lahore Stock Exchanges. The principal activities of the Company include marketing and selling of blades and razors, personal care products, household appliances and oral care products.

Subsequent to period end, Mr. Salim Adaya, a major shareholder and also the director of the Company has entered into an agreement to sell his shareholding to Series Acquisitions B.V. (the Holding Company) at price of Rs. 90 per share subject to conditions agreed between the parties. As at December 31, 2012, shareholding of Mr. Salim Adaya in the Company was 14.63% (2,809,571 number of ordinary shares).

#### 2. BASIS OF PREPARATION

- 2.1 This condensed interim financial information has been prepared in accordance with the requirements of the International Accounting Standard 34 'Interim Financial Reporting' and the provisions of and directives issued under the Companies Ordinance, 1984. In case where the requirements differ, the provisions of and directives issued under the Companies Ordinance, 1984 shall prevail. This condensed interim financial information does not include all information required for annual financial statements and should be read in conjuction with the annual financial statements of the Company for the year ended June 30, 2012.
- 2.2 This condensed interim financial information is un-audited but subject to limited scope review by the external auditors of the Company and are being submitted to the shareholders in accordance with the section 245 of the Companies Ordinance 1984.
- 2.3 The comparative balance sheet presented in this condensed interim financial report has been extracted from the annual financial statements of the Company for the year ended June 30, 2012 whereas the comparative condensed interim profit and loss account, condensed interim statement of comprehensive income, condensed interim cash flow statement and condensed interim statement of changes in equity have been taken from un-audited condensed interim financial information for the six-month period ended December 31, 2011.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and methods of computation adopted in the preparation of this condensed interim financial information are the same as those applied in the preparation of the annual audited financial statements of the Company for the year ended June 30, 2012.

#### 4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of condensed interim financial information in confirmity with approved accounting statdards as applicable in Pakistan requires management to make estimates, assumptions and use of judgements that affects the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revision to accounting estimates are recognised prospectively commencing from the period of revision.





In preparing this condensed interim financial information, the significant judgements made by the management in applying the Company's accounting policies and the key source of estimation and uncertainty were the same as those applied to the financial statements as at and for the year ended June 30, 2012.

#### 5. FINANCIAL RISK MANAGEMENT

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements as at and for the year ended June 30, 2012.

December 31,	June 30,
2012	2012
(Unaudited)	(Audited)

Rupees in '000-----

#### 6. PROPERTY, PLANT AND EQUIPMENT

Opening net book value Additions Disposals Depreciation charge for the period / year	
Closing net book value	
Cost Accumulated Depreciation Net book value	

nak muanum:	
7,335	5,282
entitle of the same	8,590
u aben ensu	(4,010)
(1,073)	(2,527)
6,262	7,335
9,167	9,167
(2,905)	(1,832)
6,262	7,335

#### 7. STOCK-IN-TRADE

Stock in trade includes goods costing Rs. 57.547 million (June 30, 2012; 55.692 million) which have been valued at net realizable value of Rs. 27.364 million (June 30, 2012; 48.754 million).

#### 8. CONTINGENCIES AND COMMITMENTS

#### 8.1 Contingencies

The status of the contingencies which were reported in note 16 to the annual financial statements of the Company for the year ended June 30, 2012 have not changed materially except for the following:

The income tax assessments of the Company have been completed up to and including Tax Year 2012 (i.e. year ended on June 30, 2012). The tax returns for the Tax Years from 2003 to 2012 are treated as assessment orders under section 120 of the Income Tax Ordinance, 2001 on the date returns were filed, unless amended otherwise.



		December 31, 2012 (Unaudited)	June 30, 2012 (Audited)
8.2	Commitments	Rupees ii	ייייי '000 יייי
	Rentals due under operating lease arrangements in respesct of vehicles:		
	Not later than one year Later than one year but not later than five years	1,309 1,691 3,000	1,341 2,404 3,745

#### 9. SEGMENT RESULTS

#### 9.1 Segment revenues and profits

The principal categories of customer for the goods are distributors. The Company's reportable segments under IFRS 8 remain the same as reported in financial statements for the year ended June 30, 2012 and are as follows:

	Segment	revenue	Segme	nt profit
	December 31, 2012	December 31, 2011	December 31, 2012	December 31, 2011
	(Unau	dited)	(Unau	dited)
		Rupees	in '000'	
Blades and Razors	780,786	485,019	206,005	(31,139)
Braun Products	79,632	72,480	(4,660)	9,003
Others	56,733	38,450	19,307	10,735
	917,151	595,949	220,652	(11,401)
Reconciliation of segments' pro the profit / (loss) before tax of the				
Other operating income			19,015	23,970
Administrative expenses			(17,924)	(17,819)
Other operating expense			(27,594)	(24)
Bank charges			(26)	(285)
Profit / (loss) before tax			194,123	(5,559)

For the purpose of segmental profit calculation, the Company has allocated selling and marketing expenses to the segments. This include expenses directly attributable to the segment as well as those that were allocated on the basis of net sales of the segment.



#### 9.2 Segment assets and liabilities

Following are the segment assets and liabilities as at December 31, 2012.

	Blades and Razors	Braun Products	Others
	Rupees in '000'		
Stocks in trade	335,284	50,264	38,060
Accrued liabilities	42,837	33,548	4,220

For the purpose of monitoring segment performance and allocating resources between segments:

- Segment assets include stock -in- trade.
- Segment liabilities include accrued liabilities relating to selling, marketing and distribution expense.

	Note	December 31, 2012 (Unaudited)	December 31, 2011 (Unaudited)
		Rupees in '000	
10. CASH GENERATED FROM OPERATIONS			
Profit / (loss) before taxation		194,123	(5,559)
Adjustments for non cash charges and other ite Depreciation expense Bank charges Interest income Provision for gratuity scheme Working capital changes	ms: 10.1	1,073 26 (17,233) 2,514 22,053	1,020 285 (6,740) - 34,595
		202,556	23,601
10.1 WORKING CAPITAL CHANGES			
(Increase) / decrease in current assets: Stock-in-trade Trade debts Loans and advances Trade deposits Sales tax refundable Other receivables		(166,784) (55,146) 21,598 (565) (8,522) 14,069	72,079 8,449 (152) (675) 17,033 2,669
Increase / (decrease) in current liabilities: Trade and other payables		(195,350) 217,403 22,053	99,403 (64,808) 34,595



December 31, December 31, 2012 2011 (Unaudited) (Unaudited)

..... Rupees in '000---

#### 11. CASH AND CASH EQUIVALENTS

 Cash and bank balances
 533
 67,314

 Other financial assets
 442,854
 52,800

 443,387
 120,114

#### 12. RELATED PARTY TRANSACTIONS

The related parties comprise the parent company (The Series Acquisition B.V., Netherlands), the ultimate parent company (The Procter & Gamble Company USA), related group companies, companies in which directors are interested, staff retirement benefits, directors, key management personnel and close member of the family of all the aforementioned related parties. The Company carries out transactions with various related parties at agreed terms. Significant transactions with related parties are as follows:

Six Mo	inth Po	eriod	Ended
--------	---------	-------	-------

December 31,	December 31,
2012	2011
(Unaudited)	(Unaudited)

.......... Rupees in '000

Name	Relationship with the Company	Nature of transaction		
Procter and Gamble International Operations	Associate	Purchase of finished goods	717,539	308,842
Procter and Gamble Pakistan (Pvt) Limited	Associate	Services received	25,861	19,983
Procter and Gamble International Operations SA	Associate	Services received	1,089	910
Procter and Gamble Pakistan (Pvt) Limited	Associate	Services rendered	6,828	12,348
Procter and Gamble US Business Services	Associate	Services received	365	556
Procter and Gamble Home Products Limited	Associate	Services received	•	-
Gillette Pakistan Provident Fund	Retirement benefits plan	Contribution to Provident Fund	669	779
Gillette Pakistan Pension Fund	Retirement benefits plan	Recovery from Pension Fund	(5,935)	(6,250)
Key management personnel	-	Short term compensation	10,368	13,752





#### 12.1 Amounts due from / (due to) related parties are shown as under:

December 31 , June 30, 2012 , 2012 (Unaudited) (Audited)

Rupees in '000 ········

Name	Relationship with the Company		
Procter and Gamble International Operations	Associate	(404,290)	(248,782)
Procter and Gamble Pakistan (Pvt) Limited	Associate	(15,043)	(19,101)
Procter and Gamble International Operations SA	Associate	(231)	(890)
Procter and Gamble US Business Services	Associate	(62)	(91)
Procter and Gamble Gulf FZE	Associate	1,816	3,645
Procter and Gamble Services Limited	Associate		3,179
Procter and Gamble Home Products Limited	Associate		844
Gillette Pakistan Pension Fund	Retirement benefits plan	1,706	5,935

#### 13. DATE OF AUTHORIZATION FOR ISSUE

This condensed interim financial information was authorized for issue by the Board of Directors of the Company on February 21, 2013.

#### 14. GENERAL

Figures have been rounded off to the nearest thousand rupee.

SAAD AMANULLAH KHAN CHIEF EXECUTIVE

### Corporate Data

#### **Company Secretary**

Muhammad Noor-e-Arshi Khan

#### **Auditors**

M. Yousuf Adil Saleem & Co.

#### **Legal Advisors**

Surridge & Beecheno Mandviwalla & Zafar

#### **Bankers**

Citibank, N.A. Barclays Bank Pakistan Standard Chartered Bank

#### **Registrar & Share Registration Office**

FAMCO ASSOCIATES (PVT.) LTD.
Management Consultants,
State Life Building No. 1-A,
1st Floor, I.I. Chundrigar Road,
Karachi - 74000, Pakistan.

Tel: + (92 21) 32422344, 32467406, 32424591

#### **Registered Office**

11th Floor, The Harbour Front, Dolmen City, HC-3, Block-4, Marine Drive, Clifton, Karachi - 75600, Pakistan.

Tel: + (92 21) 3520 5088 Fax: + (92 21) 3529 6150

