## Dawood Leasing Company Limited Annual Report 1998

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### CORPORATE INFORMATION

Board of Directors	Mr. Rafique Dawood Mr. Mehboob G. Rawjee Mr. Ayaz Dawood	Chairman & Chief Executive
	Sayed Muzafar Ali Shah	(Nominee of SLIC)
	Mr. Asadullah Khawaja	(Nominee of ICP)
	Mr. Nasim Beg	(Nominee of NIT)
	Mr. Bashir A. Sheikh	(Nominee of A1-Faysal Inv. Bank)
Company Secretary	Mr. Salman Rasheed	
Auditors	M. Yousuf Adil Saleem & Co.,	
	Chartered Accountants	
Legal Advisors	Mohsin Tayebaly & Co.	
Bankers	Askari Commercial Bank Ltd.	
	ANZ Grindlays Bank plc.	
	Bank A1-Habib Ltd.	
	Bank of Punjab	
	Faysal Bank Ltd.	
	Habib Bank Ltd.	
	Muslim Commercial Bank Ltd.	
	Oman International Bank S.A.O.G	
	Societe Generale, The French & In	ternational Bank

Registered Office	
and Head Office	5-B, Lakson Square Building # 1,
	Sarwar Shaheed Road, Karachi-74200
	Tel : (021) 568 7778
	Fax .: (021) 568 5830
	E-Mail: dlc@khi.compol.com
Branch Office	2nd Floor, Gulberg Heights, 6-H, Gulberg, Lahore
	Tel : (042) 571 1308
	Fax: (042) 571 0296
Shares Registrar	Ferguson Associates (Pvt.) Ltd.
	State Life Building I-A,
	I.I. Chundrigar Road, Karachi.
	Tel : (021) 2426682-6, 2426711-5
	Fax: (021) 2415007, 2427938

### NOTICE OF FOURTH ANNUAL GENERAL MEETING

Notice is hereby given that the Fourth Annual General Meeting of the Company will be held in the Auditorium of the Institute of Chartered Accountants of Pakistan, G-31, Block 8, Clifton, Karachi on December 11, 1998 at 11:00 a.m. to transact the following business:

#### **Ordinary Business**

1. To confirm the Minutes of The Third Annual General Meeting held on December 12, 1997.

2. To receive, consider and adopt the Audited Accounts of the Company for the year ended June 30, 1998 together with the Directors' and Auditors' Report thereon.

3. To elect seven (7) Directors of the Company as fixed by the Board of Directors under the provisions o1' Section 178 of the Companies Ordinance, 1984 for a term of three years. The retiring Directors are:

Mr. Rafique Dawood Mr. Mehboob G. Rawjee Mr. Ayaz Dawood Sayed Muzafar Ali Shah Mr. Asadullah Khawaja Mr. Nasim Beg Mr. Bashir A. Sheikh

4. To appoint Auditors for the year 1998-99 and to fix their remuneration. The retiring Auditors being eligible offer themselves for re-appointment.

#### Any other Business

1. To transact any other business as may be placed before the meeting with the permission of the Chair.

By the Order of the Board

### Salman Rasheed

Karachi: November 19, 1998

Secretary

## Notes:

1. The Register of Members of the Company will remain closed from December 2, 1998 to December 11, 1998 (both days inclusive).

2. Any person who seeks to contest the election of the office of Director shall at the Registered Office of the Company, file at the latest by November 27, 1998, a notice of his intention to offer himself for election as Director in terms of Section 178 (3) of the Companies Ordinance, 1984. The conditions imposed by the Corporate Law Authority require prior approval for any change in the directors of the Company.

3. A member entitled to attend and vote at a General Meeting is entitled to appoint a Proxy to attend and vote instead of him/her. No person other than a member shall act as a Proxy.

4. An instrument appointing a Proxy and the Power-of-Attorney or other Authority (if any) under which it is signed or a notarially certified copy of the Power or Authority, in order to be valid, must be deposited at the Registered Office of the Company, at the latest by I 1:00 a.m. on December 9, 1998 and must be duly stamped, signed and witnessed.

5. The shareholders are requested to notify any change in their address immediately.

## FINANCIAL HIGHLIGHTS

	1998	1997	1996	1995
		Rupees in Millior	ı	
	500.00	200.00	200.00	200.00
Authorized Capital	500.00	300.00	300.00	300.00
Paid-up Capital	250.00	250.00	250.00	250.00
Shareholders' Equity	305.69	295.52	281.60	267.92
Total Assets	926.58	680.10	539.45	340.45
Net Investment in Leases	791.63	620.50	510.57	253.37
Allowance for Potential Lease Losses	19.00	16.50	5.00	
Revenue	141.34	121.96	89.12	28.00
Income from Leasing Operations	133.36	121.29	84.66	21.19
Profit before Provisions	47.63	46.41	46.21	18.09
Provisions	19.57		19.57	
Profit before Taxation	28.06	46.41	46.21	18.09
Taxation	17.89	1.24	1.27	0.17
Profit Alter Taxation	10.17	45.16	44.94	17.92

1:1.26	1:1.53	01:00.9	01:06.7
12.22	11.82	11.26	10.71
0.40	1.81	1.79	0.71
3.38%	15.65%	16.35%	6.68%
	12.22 0.40	12.22 11.82 0.40 1.81	12.22 11.82 11.26   0.40 1.81 1.79

## **DIRECTORS' REPORT**

The Company's Fourth Annual Report for the year ended June 30, 1998 is hereby being presented for your review.

	1998	1997
Operating Results	Rupees	Rupees
Lease Income	133,357,772	121,291,858
Other Income	7,986,021	670,720
	141,343,793	121,962,578
Profit Before Provisions	47,630,489	46,406,524
Profit Before Taxation	28,058,669	46,406,524
Provision / Deferred Taxation	17,890,000	1,243,016
Profit After Taxation	10,168,669	45,163,508
Unappropriated Profit Brought Forward		1,533,416
Profit Available for Appropriation Appropriations	11,582,891	46,696,924
Transfer to Statutory Reserve	2,033,734	9,032,702
Transfer to General Reserve		5,000,000
Proposed Cash Dividend		31,250,000
	2,033,734	45,282,702
Unappropriated Profit Carried Forward	9,549,157	1,414,222
Book Value Per Share	12.23	11.82

### **Review of Operations**

The fiscal Year 1997-98 witnessed the economic turmoil of the Asian tigers, and its resultant effects on the other economies of the world. Supply-side economic policies were unable to help our economy rebound on account of local conditions and global economic meltdown. In addition, the aftermath of the nuclear explosions has put economic activity on complete hold.

As reported last year, your Company had adopted a more cautious and prudent approach to assess new lease proposals, select viable sectors and continue to maintain a well diversified portfolio of leases. We are pleased to report that this year again, the oil and gas sector tops the list with an exposure of 17%. During the fiscal 1997-98 your Company entered into 160 new, lease contracts valuing Rs. 348.32 million. The net investment in lease finance increased from Rs. 620.50 million to Rs. 791.63 million showing a rise of 27.58%.

Your Company has long concurred with the practice of supporting small and medium size entrepreneurs, and where possible, providing support to any development in information technology. One of these ventures, a collaboration with a Multinational who is a leader in this field, has brought into the country fully graphic digital imaging facilities and has thus provided a substitute for commercial graphic technology which was previously being imported. We want to continue to help introduce high technology into our country.

Dawood Leasing has intensified its focus on money-market operations in the last six months of fiscal 1997-98. The income from this activity represents over 5% of total annual revenue. Your Company has thus been able to successfully convert Treasury functions from cost to profit centers. Given the unqualified success of the operations we plan to further focus and expand on this business activity.

In continuation of our prudent accounting approach, we have acknowledged the recommendation of the Institute of Chartered Accountants of Pakistan by making provision of Rs. 15.89 million, on account of deferred tax liability. However, we do not expect that this liability will materialize in the foreseeable future. Additionally we have also made provision of Rs. 7.50 million and Rs. 12.07 million on account of bad and doubtful debts, and diminution in the value of marketable securities respectively. It may be noted that allowance for potential lease losses and provision for bad and doubtful debts has now grown to Rs. 26.50 million which is 3.35% (1997: 2.70%) of net investment in lease finance, reflecting our concern due to the economic situation prevailing in our country.

You will be pleased to note that as of June 30, 1998 all the reserves, allowances and provisions, put together add up to over 9.4% of the balance sheet footing versus 8.9% last year and 35% (1997: 24.2%) of the paid-up capital of your Company.

#### **Resource Mobilization**

Your Company was authorized to issue Certificates of Investment (COI's) from January 1998. You will be pleased to note that within a short period of less than six months ending June 1998, over Rs. 150 million worth of COI's for a period ranging from 3 months to 5 years, were issued. After reviewing the cost and benefit analysis, it has been decided to market these COI's only to our existing lessees and corporate customers.

Your Company has been extremely successful and is continuing the process of negotiating additional credit lines. Recently, a Rs. 100 million three-year credit line has been sanctioned, out of which Rs. 25 million has been drawn. Another Rs. 50 million three-year credit line is being negotiated. Our bankers have enhanced our limits and a new running finance facility of Rs. 50 million became operative in October 1998; as such, Dawood Leasing will have access to adequate resources to meet its future funding requirements.

We are pleased to report that the draw down process of Financial Sector Intermediation Loan facility provided by Asian Development Bank has now started. The disbursement of first tranche to Dawood Leasing is expected shortly.

#### **Future Prospects and our plans**

The country has long been in the grip of steadily declining economic activity. The future outlook is unpredictable at the moment. It is therefore prudent to plan and implement not only for financial consolidation but also to avail the opportunities that become available, while simultaneously protecting your Company from possible threats. With this perspective, it has been considered appropriate to:

· Continue to focus on the core activity of leasing, while diversifying our lease portfolio,

· Capitalize on our experience in money market operations, and

· Enhance Dawood Leasing's assets base by acquiring cash rich entities.

Given the prevailing economic conditions, your Company has undertaken to help our country develop its human capital, by leasing computers to individuals for educational purposes, as well as to small entrepreneurowned software concerns. In this respect, your Company, Dawood Leasing, has entered into vendor-financing arrangements with leading Pakistani computer vendors.

Dawood Leasing has long subscribed to the international practice of mergers and acquisitions. In accordance with its plans, your Company recently agreed to acquire two Modaraba Management Companies and a listed company of the financial sector, subject to approval of the Corporate Law Authority. Official announcement in this respect will subsequently be made upon the Corporate Law Authority's approval.

#### Year 2000 Compliance

You will be pleased to note that year 2000 compliance within Dawood Leasing has been completed with the help of our in-house experts. We have tested our systems up to the year 2036 and are in full compliance. We are also in the process of inquiring and evaluating the level of compliance by our customers, associates and lenders.

### **Board of Directors**

Sayed Muzafar All Shah, Chairman State Life Insurance Corporation succeeded Mr. Muizuddin Ahmed on the Board on account of latter's transfer. Mr. Nasim Beg, Deputy Chief Executive, National Investment Trust succeeded Mr. A.K.M. Sayeed on the Board due to the latter's retirement from service.

The Directors of your Company, while welcoming Sayed Muzafar Ali Shah and Mr. Nasim Beg. would like to place on record their appreciation for the services of Mr. Muizuddin Ahmed and Mr. A.K.M. Sayeed.

### Auditors

The present auditors, M. Yousuf Adil Saleem & Co, retire and being eligible offer themselves for reappointment.

### Pattern of Shareholding

The pattern of Shareholding as on June 30, 1998 is shown on Page No. 28

## **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed balance sheet of Dawood Leasing Company Limited as at June 30, 1998 and the related profit and loss account and the statement of changes in financial position (cash flow statement) together

with the notes forming part thereof, for the year ended on that date and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and, after due verification thereof, we report that:

a) in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984:

b) in our opinion:

(i) the balance sheet and profit and loss account together with the notes forming part thereof have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;

(ii) the expenditure incurred during the year was for the purpose of the Company's business; and

(iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the company;

c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account and the statement of changes in financial position (cash flow statement), together with the notes thereon, give the information required by the Companies Ordinance, 1984 in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 1998 and of the profit and the changes in financial position for the year then ended; and

d) in our opinion, zakat deductible at source under the Zakat and Ushr Ordinance, 1980 was deducted by the Company and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

> M. Yousuf Adil Saleem & Co. Chartered Accountants

## **BALANCE SHEET AS AT JUNE 30, 1998**

Karachi: November 3, 1998

SHARE CAPITAL AND RESERVES	Note	1998 Rupees	1997 Rupees
Authorized			
50,000,000 ( 1997 - 30,000,000)			
Ordinary shares of Rs. 10/- each		500,000,000	300,000,000
Issued, Subscribed and Paid-up			
25,000,000 Ordinary Shares of			
Rs. 10/- each. Fully Paid in Cash		250,000,000	250,000,000

Search.com - Pakistan's Best Business site with Annual Reports, Laws and Articles			
Statutory Reserve	3	23,637,290	21,603,556
General Reserve	4	22,500,000	22,500,000
Unappropriated Profit		9,549,157	1,414,222
		305,686,447	295,517,778
ALLOWANCE FOR POTENTIAL LEASE LOSSES		19,000,000	16,500,000
LONG TERM FINANCE AND LIABILITIES			
Redeemable Capital	5	44,180,241	82,014,234
Long term loans	6	58,230,366	55,000,000
Liabilities against assets			
subject to finance lease	7	114,814	283,980
Lease deposits	8	85,255,506	62,157,679
Certificates of investment	9	37,298,949	
		225,079,876	199,455,893
DEFERRED LIABILITIES			
Staff Gratuity		634,341	
Taxation		15,890,000	
		16,524,341	
CURRENT LIABILITIES			
Short Term Finances	10	193,870,522	65,984,771
Certificates of Investment	9	61,189,863	
Current Portion of Long Term Finance and Liabilities	11	71,861,925	55,525,455
Accrued and Other Liabilities	12	29,732,532	14,031,459
Proposed Dividend			31,250,000
Taxation		3,632,748	1,831,850
		360,287,590	168,623,535
COMMITMENTS	13		
		926,578,254	680,097,206
FIXED CAPITAL EXPENDITURE	14	17,638,655	11,497,216
NET INVESTMENT IN LEASE FINANCE			
Minimum Lease Payments Receivable		915,386,692	740,402,106
Residual Value of Leased Assets		111,707,423	81,982,870
		1,027,094,115	822,384,976

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PakSearch.com - Pakistan's Best Business site with Annual Reports, La	iws and Articles

Unearned Income		(235,460,248)	(201,881,334)
Net Investment in Lease Finance		791,633,867	620,503,642
Provision for Bad and Doubtful Debts		(7,500,000)	
		784,133,867	620,503,642
Current Portion of Net Investment in Lease Finance		(330,479,044)	(212,364,724)
		453,654,823	408,138,918
LONG TERM LOANS	15	1,934,382	1,650,427
CURRENT ASSETS			
Current Portion of Net Investment in Lease Finance		330,479,044	212,364,724
Short Term Investments	16	75,511,206	29,456,702
Advance Against Lease Commitments		36,317,586	
Advances, Deposits and Prepayments	17	6,657,577	3,311,333
Other Receivables	18	1,999,878	521,590
Cash and Bank Balances	19	2,385,103	13,156,296
		453,350,394	258,810,645
		926,578,254	680,097,206

The annexed notes from 1 to 28 form an integral part of these accounts

## PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30, 1998

		1998	1997
	Note	Rupees	Rupees
Income			
Lease Income		133,357,772	121,291,858
Return on Deposits and Investments	20	7,550,256	461,924
Gain on Sale of Investments		386,584	143,663
Other Income		49,181	65,133
		141,343,793	121,962,578
Expenditure			
Administration and Operating Expenses	21	22,363,663	18,822,394
Financial Charges	22	68,849,641	45,233,660
Allowance for Potential Lease Losses		2,500,000	11,500,000

		75,556,054
Profit Before Provisions	, ,	46,406,524
Provision for Bad and Doubtful Debts	7,500,000	
Provision for Diminution in Value of		
Marketable Securities	12,071,820	
	19,571,820	
Profit Before Taxation	28,058,669	46,406,524
Provision for Taxation		
Current	2,000,000	1,036,000
Prior Year's		207,016
Deferred	15,890,000	
	17,890,000	1,243,016
Profit After Taxation		45,163,508
Unappropriated Profit Brought Forward	1,414,222	1,533,416
Profit Available for Appropriation	11,582,891	46,696,924
Appropriations		
Transferred to Statutory Reserve	2,033,734	9,032,702
Transferred to General Reserve		5,000,000
Proposed Cash Dividend (1997 - @ 12.5%)		01,200,000
		45,282,702
Unappropriated Profit Carried Forward	9,549,157	1,414,222

The annexed notes from 1 to 28 form an integral part of these accounts.

## STATEMENT OF CHANGES IN FINANCIAL POSITION FOR THE YEAR ENDED JUNE 30, 1998

	1998	1997
	Rupees	Rupees
A. CASH FLOW FROM OPERATING ACTIVITIES		
Profit after Taxation	10,168,669	45,163,508
Adjustments to Determine Net Cash Flows:		

com - Pakistan's Best Business site with Annual Reports, Laws and Articles		
Depreciation	2,929,938	2,712,529
Gain on Sale of Investment	(386,584)	(143,663)
Financial Charges	68,849,641	45,233,660
Loss on Sale of Assets	40,773	6,712
Provision for Gratuity	742,600	
Allowance for Potential Lease Losses	2,500,000	11,500,000
Provision for Bad and Doubtful Debts	7,500,000	-
Provision for Diminution in Value of Marketable Securities	12,071,820	
Provision for Deferred Taxation	15,890,000	
Provision for Taxation	2,000,000	1,243,016
		60,552,254
Operating Profit Before Working Capital Changes	122,306,857	105,715,762
Working Capital Changes		
Advances, Deposits and Prepayments	(1,182,653)	425,015
Other Receivables'	(1,478,288)	716,281
Accrued and Other Liabilities	11,409,770	(2,616,830
	8,748,829	(1,475,534
	131,055,686	104,240,223
Financial Charges Paid	(64,757,411)	(44,522,588
Gratuity Paid	(108,259)	-
Taxation Paid	(2,327,930)	(2,684,692
Net Cash Provided By Operating Activities	63,862,086	57,032,948
B. CASH FLOW FROM FINANCING ACTIVITIES		
Redeemable Capital Obtained		75,000,000
Long Term Loans Obtained	30,000,000	55,000,000
Lease Finance Obtained		1,186,000
Redemption of Redeemable Capital	(52,301,738)	(64,292,482
Repayment of Lease Liability	(209,377)	(914,595
Security Deposits		(38,700
Lease Deposits	27,172,619	26,551,492
Short Term Finances	127,885,751	23,659,130
Certificate of Investment	98,488,812	-
Dividend Paid	(31,050,927)	(30,948,770
Net Cash Provided By Financing Activities	199,985,140	85,202,08
	199,985,140	85,202,08.
Net Cash Provided By Financing Activities	199,985,140 (171,130,225)	85,202,081

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Proceeds from Sale of Fixed Assets	360,278	820,488
Long Term Loans	(318,718)	(1,817,152)
Short Term Finances	(65,143,614)	(25,801,889)
Sale Proceeds of Marketable Securities	7,403,871	3,677,250
Advance Against Lease Commitments	(36,317,586)	3,750,000
Net Cash Used in Investing Activities	(274,618,419)	(133,114,881)
Net Increase / (Decrease) in Cash and Cash Equivalent	(10,771,193)	9,120,148
Cash and Cash Equivalent at the Beginning of the Year	13,156,296	4,036,148
Cash and Cash Equivalent at the End of the Year	2,385,103	13,156,296

## NOTES TO THE ACCOUNTS -- JUNE 30, 1998

#### 1. THE COMPANY AND ITS OPERATIONS

The Company was incorporated on June 22, 1994 as a Public Limited Company and is listed on the Karachi and Islamabad Stock Exchanges. The Company primarily carries on the business of leasing.

### 2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Accounting Convention

These financial statements have been prepared under the "historical cost convention".

### 2.2 Revenue Recognition

The Company follows the Finance method in recognizing income on lease contracts. Under this method the unearned income i.e. the excess of aggregate lease rentals and the estimated residual value over the cost of the leased asset is deferred and then amortized over the terms of the lease, so as to produce a constant rate of return on net investment in the lease.

Front end fee, commitment fee and other commissions are taken to income when realized.

The transaction of purchase and resale obligation of Government Securities at contracted rates for specified period of time are recorded at the contracted purchase price and the differential of the contracted purchase and resale prices is taken to income.

Return on securities is recognized on accrual basis.

Dividend income is recognized at the time of closure of the shares transfer book of the company declaring the dividend.

#### 2.3 Staff Retirement Benefits

The Company operates a funded contributory Provident Fund Scheme for its employees. The

employees are also entitled to gratuity after completion of 3 years continuous service in accordance with the service rules of the Company.

## 2.4 Allowance for Potential Lease Losses

Apart from making provision for bad and doubtful debts as per the requirements of Prudential Regulations for Non-Banking Financial Institutions (NBFI's) issued by State Bank of Pakistan, the Company, as a prudent policy, also makes a general provision at a reasonable level, which in the judgement of management is adequate to provide for potential losses on lease portfolio that can be reasonably anticipated. The allowances are created by charge to income.

## 2.5 Taxation

The charge for current taxation is based on taxable income at the current rates of taxation. It is computed as if all leases are operating leases, after taking into account allowances available for depreciation in respect of fixed assets under lease.

The tax effect for deferred taxation is calculated using the liability method on all major timing differences which are expected to reverse in the foreseeable future. As a measure of prudence, deferred tax debits are not accounted for.

## 2.6 Tangible Fixed Assets and Depreciation

These are stated at cost less accumulated depreciation. Depreciation is charged to income, applying the straight line method whereby cost of an asset is written-off over its estimated useful life. A full year's depreciation is charged on all assets acquired during the year while no depreciation is charged on assets disposed off during the year.

Normal repairs and maintenance are charged to income as and when incurred. Gains and losses on disposal, if any, are taken to profit and loss account.

## 2.7 Investments

Short Term Investments are stated at lower of moving average cost and market/break-up value on aggregate portfolio basis.

3. STATUTORY RESERVE	1998 Rupees	1997 Rupees
Opening Balance Transferred During the Year	21,603,556 2,033,734	12,570,854 9,032,702
	23,637,290	21,603,556

The reserve is created by transferring 20% of the after tax profit for the year which is required under Rule-3 of the State Bank of Pakistan's Prudential Regulations for Non-Banking Financial Institutions.

## 4. GENERAL RESERVE

Opening Balance	22,500,000	17,500,000
Transferred During the Year		5,000,000
	22,500,000	22,500,000

## 5. REDEEMABLE CAPITAL SECURED (NON-PARTICIPATORY)

		erm Finance Certif		Modaraba	Finance U Mark-up Arrange	Under	1998	1997
	Ι	II	Ш	Finance	I	П	Rupees	Rupees
Opening Balance	28,129,060	28,129,060	25,000,000	30,000,000	3,632,136	17,441,180	132,331,436	121,623,918
Obtained During the Year								75,000,000
Paid During the Year	28,129,060 (17,956,14)	28,129,060 (17,956,149)	25,000,000 (6,804,386)	30,000,000	3,632,136 (3,632,136)	17,441,180 (5,952,918)	132,331,436 (52,301,738)	196,623,918 (64,292,482)
Payable Within One Year	10,172,911	10,172,911	18,195,614	30,000,000		11,488,262	80,029,698	132,331,436
Shown Under Current Liabilities	(10,172,911)	(10,172,911)	(8,233,307)			(7,270,328)	(35,849,457)	(50,317,202)
Rupees			9,962,307	30,000,000		4,217,934	44,180,241	82,014,234

	r	<b>Ferm Finance Ce</b>	rtificates		Finance Under Mark-up Arrangements
	Ι	II	III	Finance	
Repayment Period	Jan 17, 1996 Aug 17, 1998	Mar 03, 1996 Sep 03, 1998	Sept. 27, 1997 Mar 27, 2000	Lumpsum on Dec. 30, 1999	Mar 14, 1997 Dec. 14, 1999
			(Rupees)		
Sale Price	50,000,000	50,000,000	25,000,000	30,000,000	20,000,000
Purchase Price	68,882,214	68,882,214	35,712,210	42,000,000	27,769,024
Prompt Payment Bonus	2,503,968	2,503,968	1,271,106		

These are secured against hypothecation of all properties and assets including book debts of the Company ranking pari passu with each other and with the charge created to secure long term loans (Refer Note 6) and short term finances (Refer Note 10)

	Limit in Rs. Million	1998 Rupees	1997 Rupees
6. LONG TERM LOANS		-	-
Secured (6.1)			
From Investment Bank	65	65,000,000	20,000,000
From Commercial Bank	20	20,000,000	
Unsecured			
From Development Financial Institution			35,000,000
		85,000,000	55,000,000
Payable Within One Year Shown under Current Liabilities		(26,769,634)	
		58,230,366	55,000,000

6.1 The loans are secured against hypothecation of all properties and assets including book debts of the Company ranking pari passu with each other and with charge created to secure redeemable capital (Refer Note 5) and short term finances (Refer Note. 10). The loan of Rs. 20 million has been received on quarterly roll over basis for two years term ending in July 1999.

These are subject to mark-up ranging from Rs. 0.4932 to Rs. 0.5479 per Rs. 1,000/- per day.

	1998 Rupees	1997 Rupees
7. LIABILITIES AGAINST ASSETS SUBJECT	•	-
TO FINANCE LEASE		
Opening Balance	566,957	295,552
Acquired During the Year		1,186,000
	566,957	1,481,552
Paid During the Year	(209,377)	(914,595)
	357,580	566,957
Security Deposit	(73,600)	(73,600)
	283,980	493,357
Payable Within One Year Shown		
under Current Liabilities	(169,166)	(209,377)
	114,814	283,980

These represents vehicles acquired under finance lease agreements from a leasing company.

The cost plus financial charges are payable in 36 monthly instalments of Rs. 11,501/- and Rs. 13,082/. Implicit rate of return ranges between 17% to 18% per annum.

The future minimum lease payments to which the Company is committed at June 30, 1998 are as under:

Year ended June 30,	Rupees
1999	214,489
2000	130,820
	345,309
Financial Charges Allocated to Future Period	(61,329)
	283,980

#### 8. LEASE DEPOSITS

These represent the security deposits (lease key money) received from lessees under lease contracts and are repayable at the expiry of their respective lease period.

### 9. CERTIFICATES OF INVESTMENT

These represent the mobilization of fund under the scheme of certificates of investment issued with the permission of Corporate Law Authority. The scheme is on profit and loss sharing basis. The certificates are for terms ranging from three months to five years.

	Limit in Rs. Million	1998 Rupees	1997 Rupees
10. SHORT TERM FINANCES			
Secured (10.1)			
From Commercial Banks			
Morabaha Finance	35	25,000,000	25,000,000
Running Finance	65	30,470,522	15,984,771
Others	15	15,000,000	
Unsecured			
Non-Banking Financial Institutions		88,400,000	25,000,000
Others		35,000,000	
		193,870,522	65,984,771

10.1 These facilities are secured against hypothecation of all properties and assets including book debts of

the Company ranking pari passu with each other and with the charge created to secure redeemable capital (Refer Note 5) and long term loans (Refer Note 6).

10.2 The Repurchase price of Morabaha finance is Rs. 30 million. The mark-up rate of other finances ranges between Rs. 0.4932 to Rs. 0.5479 per Rs. 1,000/- per day. The sanctioned facilities of Rs. 25 million against letter of credit acceptance from Commercial Banks are not fully utilized.

	1998 Rupees	1997 Rupees
11. CURRENT PORTION OF LONG TERM LIABILITIES	Impees	napees
Redeemable Capital	35,849,457	50,317,202
Long Term Loans	26,769,634	
Lease Liabilities	169,166	209,377
Lease Deposits	9,073,668	4,998,876
	71,861,925	55,525,455
12. ACCRUED AND OTHER LIABILITIES		
Mark-up on Secured:		
Redeemable Capital	2,474,251	5,282,823
Long term Loans	2,187,395	
Short term Finances	2,473,322	2,130,655
Mark-up / return on Unsecured:	· · · · ·	, ,
Short term Finances	1,901,052	712,329
Certificates of Investment	3,973,798	
Advance from Clients	12,120,226	3,031,064
Withholding Tax	2,258,517	423,235
Accrued Expenses	819,141	590,823
Unclaimed Dividend	500,303	301,230
Others	1,024,527	767,519
	29,732,532	14,031,459

## 13. COMMITMENTS

Lease financing contracts committed but not executed at the Balance Sheet date were Rs. 89 million (1997: Rs. 67 Million).

## 14. FIXED CAPITAL EXPENDITURE

Operating Assets (14.1)	9,860,748	11,497,216
Capital Work in Progress - Office Premises	7,777,907	
	17,638,655	11,497,216

## 14.1 OPERATING ASSETS - TANGIBLE

Particulars	Cost at July 01, 1997	Additions/ (disposals) during the year	Cost at June 30, 1998	Accumulated Depreciation at June 30, 1998	Book Value at June 30, 1998	Depreciation for the year	Rate %
Company Owned							
Office Premises	3,804,092		3,804,092	1,521,637	2,282,455	380,409	10
Lease-hold Improvements	1,724,772	220,531	1,945,303	680,448	1,264,855	194,530	10
Furniture and Fixtures	2,969,327	58,350	3,027,677	1,178,823	1,848,854	302,768	10
Equipment and Appliances	3,161,766	650,076 (321,950)	3,489,892	1,462,844	2,027,048	697,978	20
Vehicles	5,695,398	765,561 (425,695)	6,035,264	3,969,528	2,065,736	1,207,053	20
	17,355,355	1,694,518 (747,645)	18,302,228	8,813,280	9,488,948	2,782,738	
Under lease							
Vehicles	736,000		736,000	364,200	371,800	147,200	20
Rupees	18,091,355	1,694,518 (747,645)	19,038,228	9,177,480	9,860,748	2,929,938	
Rupees (1997)	15,121,650	3,815,705 (846,000)	18,091,355	6,594,139	11,497,216	2,712,529	

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## 14.2 DISPOSAL OF ASSETS

Particulars	Mode of disposal	Sold to	Cost	Accumulated depreciation	Book Value	Sale Proceeds
Equipment & Appliance	Trade-in	International Office Suppliers 3rd & 6th Floor, Uni Centre, I.I. Chundrigar Road, Karachi.	51,200	22,880	28,320	10,000
do	Negotiation	M. Adnan Khan ex-employee 51/II Street-6, Phase-IV Defence, Karachi	60,000	12,000	48,000	48,000

Negotiation	M Farid Zaidi	40.000	8 000	32,000	32,000
Negotiation		40,000	8,000	52,000	52,000
<b>NT</b>	-	100.000	20.000	00.000	00.000
Negotiation	*	100,000	20,000	80,000	80,000
	* *				
	Saba Complex, Phase V,				
	D. H. A., Karachi				
Trade-in	Jaffer Brothers (Pvt) Ltd.	70,750	28,300	42,450	20,000
	Jaffer Chambers-28				
	Abdullah Haroon Road				
	Karachi				
Leased out	Amer Siddiqui	425,695	255,414	170,281	
	ex-employee				
	-				
	,				
	Rupees	747,645	346,594	401,051	190,000
	Rupees (1997)	846,000	18,800	827,200	==== 820,488
		ex-employee B-2/52 Street 5 Liaquat Barracks, Karachi Negotiation Amer Siddiqui ex-employee C-25, Street # 3, Saba Complex, Phase V, D. H. A., Karachi Trade-in Jaffer Brothers (Pvt) Ltd. Jaffer Chambers-28 Abdullah Haroon Road Karachi Leased out Amer Siddiqui ex-employee C-25, Street # 3, Saba Complex, Phase V, D.H.A., Karachi Rupees	ex-employee B-2/52 Street 5 Liaquat Barracks, Karachi Negotiation Amer Siddiqui 100,000 ex-employee C-25, Street # 3, Saba Complex, Phase V, D. H. A., Karachi Trade-in Jaffer Brothers (Pvt) Ltd. 70,750 Jaffer Chambers-28 Abdullah Haroon Road Karachi Leased out Amer Siddiqui 425,695 ex-employee C-25, Street # 3, Saba Complex, Phase V, D.H.A., Karachi Rupees 747,645	ex-employee B-2/52 Street 5 Liaquat Barracks, Karachi Negotiation Amer Siddiqui 100,000 20,000 ex-employee C-25, Street # 3, Saba Complex, Phase V, D. H. A., Karachi Trade-in Jaffer Brothers (Pvt) Ltd. 70,750 28,300 Jaffer Chambers-28 Abdullah Haroon Road Karachi Leased out Amer Siddiqui 425,695 255,414 ex-employee C-25, Street # 3, Saba Complex, Phase V, D.H.A., Karachi Rupees 747,645 346,594	ex-employee B-2/52 Street 5 Liaquat Barracks, Karachi Negotiation Amer Siddiqui 100,000 20,000 80,000 ex-employee C-25, Street # 3, Saba Complex, Phase V, D. H. A., Karachi Trade-in Jaffer Brothers (Pvt) Ltd. 70,750 28,300 42,450 Jaffer Chambers-28 Abdullah Haroon Road Karachi Leased out Amer Siddiqui 425,695 255,414 170,281 ex-employee C-25, Street # 3, Saba Complex, Phase V, D.H.A., Karachi Rupees 747,645 346,594 401,051

15. LONG TERM LOANS	1998	1997
Considered Good	Rupees	Rupees
Staff Loan	2,135,870	1,817,152
Recoverable within One Year	(201,488)	( 166,725)
	1,650,427	1,934,382

The loans under the scheme have been provided to executives of the Company to facilitate construction or purchase of residence and are repayable over a period of 10 years with a service charge @ 5% per annum.

Maximum amount due from executives at the end of any month during the year was Rs. 2,178,964/- (1997 - Rs. 1,817,152/-) and amount outstanding for period exceeding three years is Rs. 1,499,951/- (1997 - Rs. 1,405,236/-)

## 16. SHORT TERM INVESTMENTS

Marketable Securities (16.1)

19,011,206 28,456,702

Federal Investment Bonds	19,000,000	1,000,000
Placements and Deposits	37,500,000	
	75,511,206	29,456,702
16.1. Marketable securities		

	No. of	Market		
	Shares	Value		
Quoted	22.055		<b>2 57</b> 0 <b>5</b> 00	<b>2 57</b> 0 <b>5</b> 00
Adamjee Insurance Company Ltd.	32,957	1,565,457	2,578,500	2,578,500
Bank Al-Habib Limited	6,900	158,700	204,923	
B.R.R. International	2,000	9,800	10,260	
Dawood Hercules Limited	1,000	90,000	92,500	
Engro Chemicals Limited	4,600	228,850	524,000	
First Imrooz Modaraba	500	15,875	10,600	
Hub Power Company Ltd.	5,000	64,250	266,250	190,500
I.C.P. (SEMF)	7,500	68,250	191,325	
I.C.P. 25th				5,000
ICI Pakistan	6,250	75,625	119,766	139,650
KASB Premier Fund Ltd.	50,000	100,000	500,000	500,000
Pakistan State Oil Company Ltd.	3,566	271,908	1,123,182	215,562
Pakistan Telecomm. Co. Ltd.	5,000	83,250	155,750	155,750
Pakland Cement Ltd.	1,788,566	7,511,977	12,072,740	12,072,740
Paramount Leasing Company Ltd.				99,000
Saadi Cement Ltd.	2,500,000	8,125,000	12,500,000	12,500,000
Sui Southern Gas Company Ltd.	4,696	42,264	133,230	
		18,411,206	30,483,026	28,456,702
Provision for Diminution in Value of Marketable Securities			(12,071,820)	
			18,411,206	28,456,702
Unquoted				
Image Graphics Solution (Pvt.) Ltd.	60,000		600,000	
			19,011,206	28,456,702

Market value of quoted shares is Rs. 18,411,206/- (1997 - Rs. 35,041, 667/-) and break-up value of unquoted shares is Rs. 10/- each.

	1998	1997
	Rupees	Rupees
17. ADVANCES, DEPOSITS AND PREPAYMENTS		
Current Portion of Long Term Loans - Staff	201,488	166,725
Advance Income Tax	4,457,972	2,329,144
Advance for Purchase of Shares	500,000	

Deposits	41,000	41,000
Prepayments	1,129,117	761,464
Other Advances	328,000	13,000
	6,657,577	3,311,333
18. OTHER RECEIVABLES		
Considered good		
Accrued Profit / Return	1,954,692	30,000
Dividend		42,211
Others	45,186	449,379
	1,999,878	521,590
19. CASH AND BANK BALANCES		
Cash in Hand	20,038	23,526
Cash with Banks		
In Deposit Accounts (19.1)	2,365,065	13,027,727
In Current Accounts		105,043
	2,385,103	13,156,296

19.1 This includes Rs. 150,000/- deposited with State Bank of Pakistan, to maintain liquidity requirements under Prudential Regulations.

### 20. RETURN ON DEPOSITS AND INVESTMENTS

209,602 98,850
461,924
6 120 150
6,130,150 149.264

Suures	0,972,072	0,100,100	
Staff' welfare*	1,097,970	149,264	
Provident Fund	395,330	395,330	
Gratuity	742,600		
Director's Meeting Fees	7,500	3,000	
Rent, Rates and Taxes	250,934	225,439	
Insurance	434,614	563,754	
Legal, Professional and Consultancy	928,223	689,239	
Travelling and Conveyance	1,437,245	1,356,829	
Postage and Telephone	1,571,282	1,468,634	

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Utilities	271,540	267,095
Printing and Stationery	508,373	599,915
Vehicles Running and Maintenance	720,353	797,950
Computerisation	206,874	255,554
Entertainment	636,322	509,085
Advertisement	116,850	526,117
Repairs and Maintenance	598,179	344,459
Auditors' Remuneration (21.1)	95,000	145,126
Shares Department	505,788	514,281
Credit Rating	334,679	269,725
Depreciation	2,929,938	2,712,529
Fees and Subscription	1,409,773	735,140
Donation (21.2)	59,500	66,145
Others	132,724	97,634
	22,363,663	18,822,394

\*Includes medical, leave encashment, leave fare allowance, training etc.

# 21.1 Auditors' Remuneration

Statutory Audit Fee	65,000	50,000
Special Audit Fee		34,000
Tax and Other Consultancy	30,000	56,000
Out of Pocket Expenses		5,126
	95,000	145,126

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21.2 None of the Directors or their spouse had any interest in the donees fund.

	1998	1997
	Rupees	Rupees
22. FINANCIAL CHARGES		
Mark-up / Return on:		
Redeemable Capital	19,923,566	20,736,734
Long Term Loans	6,080,612	5,940,563
Long Term Certificates of Investment	7,054,392	
Short Term Finances	28,350,559	17,476,481
Short Term Certificates of Investment	5,782,940	
Financial Charges on Lease Liabilities	84,812	156,289
Documentation, Project Examination,		
Commission, Brokerage and Bank Charges	1,572,760	923,593
	68,849,641	45,233,660

In view of Current and Carried Forward Tax Losses, for the year, minimum tax @0.5% of total turnover has been provided in the accounts.

Deferred taxation arising out of timing differences between accounting and income tax revenue or charges computed under the liability method is estimated at Rs. 47.66 million (1997 Rs. 36.9 million). Part provision of Rs. 15.89 million has been made in these accounts for deferred taxation, the liability for deferred tax is not likely to reverse in the foreseeable future.

As per International Accounting Standard No. 12 "Accounting for Taxes on Income (revised)" full liability against deferred taxation should be provided in the year to which it relates. However, Institute of Chartered Accountants of Pakistan has deferred the application of the standard till year 2001 and recommended companies to provide unaccounted deferred tax liability by that time. In this respect the management intends to progressively provide the liability to meet the shortfall notwithstanding the fact that the actual liability will not reverse in the foreseeable future.

### 24. REMUNERATION TO DIRECTORS AND EXECUTIVES

	1998					
	Chief Executive	Director	Executives	Chief Executive	Director	Executives
Managerial Remuneration	838,710	419,355	2,727,138	838,710	335,484	2,205,806
Housing and Utilities	461,290	230,645	1,499,920	461,290	184,516	1,231,194
Gratuity	258,064	112,896	357,012			
Rupees	1,558,064	762,896	4,584,070	1,300,000	520,000	3,419,000
Number of persons	1	1	6	1	1	6

24.1 The Chief Executive, Directors and Executives are also provided with free use of company owned cars, medical insurance cover, provident fund contribution and travelling. The monetary value of these are Rs. 1,042,619/- (1997 - Rs. 1,052,738/-) approximately.

24.2 Fees of Rs. 7,500/- were paid to three non-executive directors for attending Board Meetings.

## 25. CREDIT RISK AND CONCENTRATION OF SIGNIFICANT CREDIT RISK

Concentration of credit risk arise when a number of counterparties are engaged in similar business activities, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

Dawood Leasing (DLC) follows two sets of guidelines. Internally, it has its own operating policy duly approved by the Board of Directors whereas externally it adheres to the regulations issued by the State Bank of Pakistan (SBP). The operating policy defines the extent of exposure with reference to a particular sector or group of lessees. The Management classifies leases on the basis of SBP guidelines.

The Company believes in striking a balance between profitability and portfolio riskiness. As such, diversification of lease portfolio remains the corner stone of DLC's exposure policy. Extra care is taken to ensure that per party and per sector exposure remain within limits prescribed by the operating policy and SBP regulations.

Details of the industry sector analysis of lease portfolio is given below:

Segment by class of business	Rupees	%	
Oil and Gas	135,409,072	17	
Cement	122,389,023	15	
Textile Composite	109,931,799	14	
Power Generation	101,816,837	13	
Chemicals and Pharmaceuticals	77,181,968	10	
Miscellaneous	66,873,560	8	
Textile Finishing	53,520,081	7	
Food and Beverages	45,167,450	6	
Electrical Goods	32,471,791	4	
Auto and Engineering	22,317,507	3	
Health Care	13,357,923	2	
Financial	11,196,856	1	
	791,633,867	100	

### 26. FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying value of all the financial instruments reflected in the financial statements approximates their fair values.

### 27. INTEREST RATE RISK MANAGEMENT

Interest rate risk arises from the possibility that changes in interest rates will affect the value of financial instruments. The Company is exposed to interest rate risk as a result of mismatches or gaps in the amounts of assets and liabilities that mature or reprice in a given period. The Company manages this risk by matching the repricing of assets and liabilities.

The Company's exposure to interest rate risk and the effective rates on its financial assets and liabilities are summarized as follows:-

		Less than one month	One month to one year	Over one year	to interest rate risk	Total
ASSETS						
Tangible Fixed Assets					17,638,655	17,638,655
Net Investment in Lease Finance		53,315,998	268,089,378	375,899,317	94,329,174	791,633,867
Long Term Loans					1,934,382	1,934,382
Short Term Investments		10,000,000	65,511,206			75,511,206
Advance against Lease Commitments			36,317,586			36,317,586
Advances, Deposits and Prepayments					6,657,577	6,657,577
Other Receivables					1,999,878	1,999,878
Cash and Bank Balances		2,215,065			170,038	2,385,103
	Rupees	65,531,063	369,918,170	375,899,317	122,729,704	934,078,254
CAPITAL AND LIABILITIES						
Capital and Reserves					305,686,447	305,688,447
Allowance for Potential Lease Losses					19,000,000	19,000,000
Provision for Bad and Doubtful Debts					7,500,000	7,500,000
Deferred Liabilities					16,524,341	16,524,341
Redeemable Capital		10,172,911	25,676,546	44,180,241		80,029,698
Long Term Loans		17,403,968	9,365,666	58,230,366		85,000,000
Liabilities against Assets Subject to Fina	ince Lease	8,898	160,268	114,814		283,980
Certificates of Investment			61,189,863	37,298,949		98,488,812
Lease Deposits					94,329,174	94,329,174
Short Term Finances		23,600,000	170,270,522			193,870,522
Accrued Expenses and Other Liabilities					29,732,532	29,732,532
Taxation					3,632,748	3,632,748
	Rupees	51,185,777	266,662,865	139,824,370	476,405,242	934,078,254
On Balance Sheet Gap	Rupees	14,345,286	103,255,305	236,074,947	(353,675,538)	
Total Interest Rate Sensitivity Gap	Rupees	14,345,286	117,600,591	353,675,538		

### 28. GENERAL

28.1 Figures have been rounded off to the nearest Rupee.

28.2 Corresponding figures have been re-arranged wherever necessary for the purpose of comparison.

## PATTERN OF SHARE HOLDING AS AT JUNE 30, 1998

No. of Share Holding Shares

Shareholders	From	ind in the second	То	Held
26	1		100	2,600
2186	101		500	1,085,500
167	501		1000	151,900
158	1001		3000	458,800
49	5001		10000	415,500
12	10001		15000	151,000
12	15001		20000	235,900
8	20001		25000	196,200
10	25001		30000	296,800
2	30001		35000	69,100
3	35001		40000	120,000
1	40001		45900	42,500
9	45001		50000	445,100
1	50001		55000	55,000
1	55001		60000	60,000
2	60001		65000	126,500
1	65001		70000	65,500
1	80001		85000	80,500
2	90001		95000	183,100
11	95001		100000	1,095,700
1	120001		125000	125,000
1	125001		130000	130,000
1	140001		145000	145,000
1	235001		240000	240,000
3	245001		250000	750,000
1	275001		260000	276,800
1	300001		305000	300,900
1	385001		390000	390,000
1	390001		395000	392,700
1	470001		475000	472,000
3	495001		500000	1,500,000
1	510001		545000	542,800
2	995001		1000000	2,000,000
1	1170001		1175000	1,170,400
1	1370001		1375000	1,375,000
1	1505001		1510000	1,506,000
1	2045001		2050000	2,050,000
1	2080001		2085000	2,083,900
1	4210001		4219000	4,212,300
2686				25,000,000

The slabs representing NIL holding have been omitted.

## **Categories of Shareholders**

	Number of	Shares Held	Percentage
Particulars	Shareholders		
Joint Stock Companies	22	1,562,400	6.25
Financial Institutions	8	2,858,200	11.44
Modaraba Companies	4	522,700	2.10
Insurance Companies	4	4,401,000	17.60
Investment Companies	9	5,967,400	23.86
Individuals	2637	7,920,600	31.68
Foreign Investors	2	1,767,700	7.07
Total	2686	25,000,000	100.00