



celebrating beauty

ZIL Limited is committed to providing beauty solutions to the women of Pakistan through offerings that derive their uniqueness from natural ingredients.

Our heritage, our in-depth research and our expertise is constantly working in unison to give women everywhere, caring solutions.



ZIL with its brand, Capri, Palmy and Opal has grown to establish itself among the leading beauty companies of Pakistan. With our culture fostering continuous innovation and our team's longsighted vision, ZIL stands for change and growth. We are committed to bringing solutions that will enable the women of Pakistan to look beautiful and feel cared for.

Our flagship brand Capri is associated with natural care. Through consistent innovations we have enabled women across the country to enjoy the wonders of Capri's natural ingredients, at different price points, sizes and formats.





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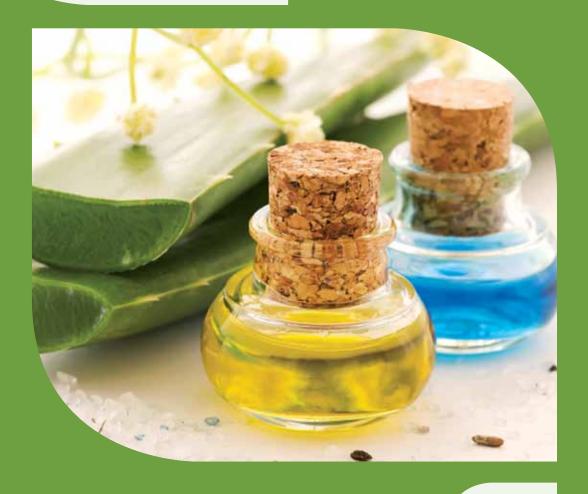


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# vision

To create a feeling of well-being among people and make their lives a little easier and more beautiful.





# mission

We will ensure growth & profitability by extending our product portfolio in other categories of HPC business in domestic & international markets.

We will continuously improve our system and products to enhance customer satisfaction.

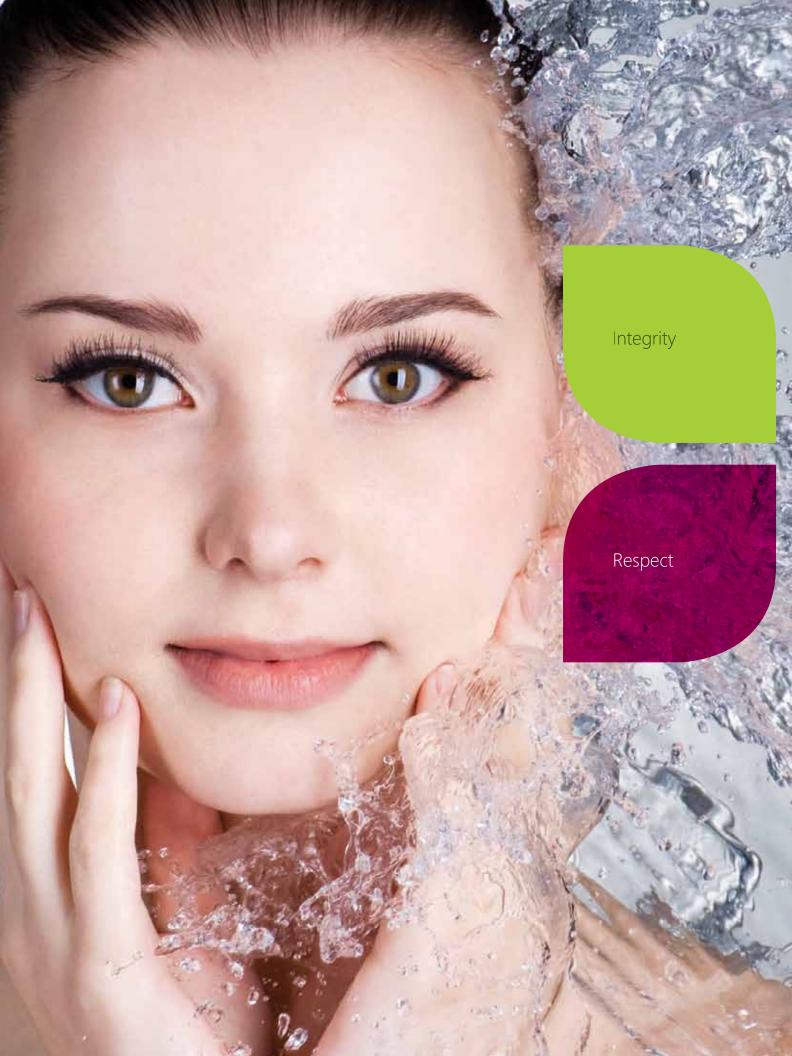
Hence the key drivers will be:

Irain & motivate ZIL people to build a high performance culture

Implement effective MIS to integrate business processes and speed-up decision making

Assure Quality by Design

Optimize resources to ensure business competitiveness





# code of conduct

It is the fundamental policy of ZIL Limited to conduct its business with honesty, integrity and in accordance with the highest ethical and legal standards. The Company has adopted comprehensive Code of Conduct (herein after called 'Code') to provide guidance to foster a culture of uprightness, accountability and high standards of personal and professional veracity and to promote integrity for the Board, senior management and other employees.

The Company carefully checks for compliance with the Code by providing suitable information, prevention and control tools and ensuring transparency in all transactions and behaviors by taking corrective measures if and when required.

# Persons to whom this Code applies

- All Directors, executives, officers and employees of ZIL Limited;
- All persons, whether or not employees, who are at any time acting as agents or affiliates, contractor or representatives of ZIL Limited who act for the Company countrywide, within all sectors, regions, areas and functions.

# Persons responsible for Implementation

# Board Responsibilities

This Code has been developed and approved by the Board of Directors of ZIL (the "Board"). The Board shall periodically review the adequacy and appropriateness of and compliance with this Code and implement any changes it believes are necessary or desirable in order to achieve its purposes.

# Management Responsibilities

The Chief Executive Officer of ZIL is responsible for ensuring that ZIL conducts business in accordance with this Code. The Chief Executive Officer shall communicate the strong support of senior management for this Code and shall endeavor to foster a strong "culture of compliance".

# **General Principles**

- Relationships amongst employees, at all levels, must be truthful, trustworthy and honest.
- Compliance with the law, regulations, statutory provisions and company's policies & procedures is a constant commitment and duty of all ZIL employees.
- The Company's business and activities have to be carried out in a transparent, honest and fair

- manner. Any discrimination because of race, color, religion, gender, age, nationality, marital status or physical disability is rejected.
- Employees must be committed to customer satisfaction and strive to provide quality in all business dealings.
- Employees must avoid any investment, arrangement or other association, whether their own, an immediate family or household member, which could give the appearance of, or actually interfere with, the independent exercise of sound business judgment in the best interests of the Company, or otherwise represents a real or apparent conflict of interest between the interests of the employee and those of the Company.

### **Business Ethics**

The Company and each of its employees, wherever they may be located, must conduct their affairs with uncompromising honesty and integrity. Employees are expected to be honest and ethical in dealing with each other, with clients, suppliers and all other third parties.

Misconduct cannot be excused because it was directed or requested by another. Any illegal, dishonest or unethical act must immediately be reported to the competent authority for remedial and corrective action.

# **Compliance with Laws**

### General

It is the Company's policy to comply with all laws, rules and regulations that are applicable to business in Pakistan.

### Corporate and Taxation Laws

It is the Company's policy to adhere with all applicable corporate, and taxation laws, rules, regulations and directives for the time being enforced.

### Employment laws

It is the Company's policy to comply with applicable employment laws, including those governing working conditions, wages, benefits, and minimum age for employment.

## **Environmental Laws**

It is the Company's policy to comply with all applicable laws and regulations for the protection of the environment.

ZIL annual report 2013

Fair Competition and Antitrust Laws
The Company must comply with all fair competition and
antitrust laws to ensure that businesses compete fairly
and honestly and prohibit conduct seeking to reduce or
restrain competition.

### **Conflicts of Interest**

Employees must not engage in activities or transactions which may give rise, or which may be seen to have given rise, to conflict between their personal interests and the interest of the Company.

There is a likely conflict of interest if employees:

- Cause the Company to engage in business transactions with relatives or friends;
- Use nonpublic information of the Company, customer or supplier for personal gain by employees, relatives or friends (including securities transactions based on such information);
- Have more than a modest financial interest in the Company's suppliers, customers or competitors;
- Receive a loan, or guarantee of obligations, from the Company (other than as specifically allowed) or a third party as a result of position within the Company;
- Compete, or prepare to compete, with the Company while still employed by the Company; or
- Perform work (with or without compensation) for a competitor, governmental or regulatory entity, customer or supplier of the Company, or do any work for a third party that may adversely affect performance or judgment on the job or diminish ability to devote the necessary time and attention to the duties.

# Gifts, Bribes and Kickbacks

Bribes, kickbacks or other payments, (other than received in the normal course of business including travel or entertainment) which are intended to influence a business decision or compromise independent judgment are strictly prohibited.

Accepting cash or cash equivalents, including cheques, money orders, vouchers, gift certificates, loans, stock or stock options that might place an employee under obligation is forbidden. Employees must politely but firmly decline any such offer.

Employee found guilty of paying or receiving bribes, gifts or kickbacks should be promptly reported to the appropriate authorities.



# **Financial Integrity**

All financial books, records and accounts must accurately reflect transactions and events and conform to generally accepted accounting principles and to the Company's system of internal controls.

Information must not be falsified or concealed under any circumstances. Examples of unethical financial or accounting practices include:

- Making false entries that intentionally hide or disguise the true nature of any transaction;
- Improperly accelerating or deferring the recording of expenses or revenues to achieve financial results or goals;
- Maintaining any undisclosed or unrecorded funds or "off the book" assets;
- Establishing or maintaining improper, misleading, incomplete or fraudulent account documentation or financial reporting;
- Making any payment for purposes other than those described in documents supporting the payment; and
- Signing any documents believed to be inaccurate or untruthful.

# Protection and Proper Use of the Company Property

Employees must safeguard the Company property from loss or theft, and should not take such property for unauthorized personal use. The Company property includes confidential information, software, computers, office equipment, and supplies.

# **Confidentiality of Information**

Employees are expected to safeguard confidential information and must not, without authority, disclose such information about the Company's activities to the press, to any outside source or to employees who are not entitled to such information.

### **Record Retention**

The company's business records shall be maintained for a period specified in the law and in accordance with specific policies.

# **Securities Trading**

Trading in the securities of the Company by the employee, or any of his relatives or friends, while possessing "inside" information related to that company is strictly prohibited.

### **Political Affiliations**

ZIL Limited is an independent organization free from any political affiliation. No funds or assets of the Company may be contributed to any political party or organization or any individual who either holds public office or is a candidate for public office except where such a contribution is permitted by law.

# **Reporting Ethical Violations**

All matters of ethical / legal violations, accounting or auditing matters, fraud, misconduct or other instances of unauthorized behavior should be promptly reported to the competent authorities in the manner prescribed / laid down by such authorities. Confidentiality would be strictly maintained in all such reported cases. Protection will also be provided from any kind of retaliation / consequence for all reports made in good faith.

# **Workplace Safety**

Every employee at work must take reasonable care for the health and safety of himself / herself and others who may be affected by his / her acts or omissions at work; and co-operate with the Company in its efforts to protect the health and safety of its employees and visitors.

It is the policy of the Company to promote a productive work environment and not to tolerate verbal or physical conduct by any employee that harasses, disrupts, or interferes with another's work performance or that creates an intimidating, humiliating, offensive or hostile environment.

ZIL annual report 2013



# corporate social responsibility

# **Energy Conservation**

Here at ZIL, we have incorporated internal strategies to reduce energy consumption.

- Employees are encouraged to minimize the use of air conditioning, switch off room or cubicle lights, printers, monitors and other electronics when not required.
- Fuel limits are regularly evaluated and amended in concurrence to contemporary needs.
- Additionally a number of initiatives have been taken in factories, depots and haulage to conserve energy.
- Power factor is improved and monitored for heavy machines.
- Inverters are being installed at high torque electric motors to reduce consumption.
- Effective load management on boiler operation and keeping the boiler shut down for 02 days a month.

# **Environment Protection Measures**

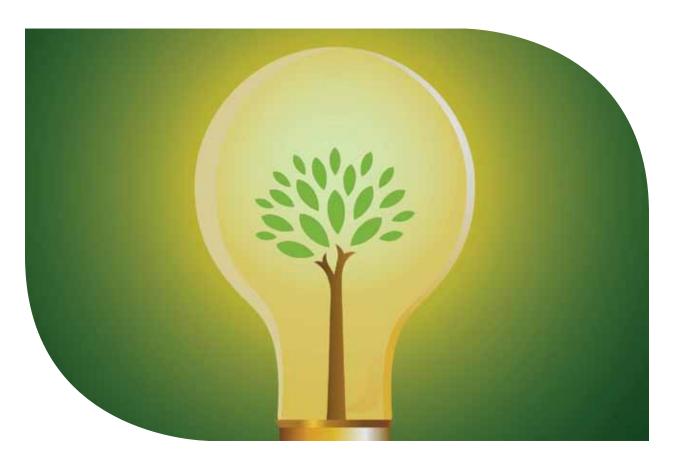
- Sewerage and drain is ensured free of any acids or alkali and other chemicals used in soap making process as per EPA standard.
- Exhaust from boiler Chimney is maintained within

standard limit of COX, SOX and temperature.

### Consumer Protection Measures

At the heart of what we do at ZIL are our valued customers. We have in place several measures to ensure our customers benefit from the highest standards of quality and that we engage in continuous dialogue with them.

- Our products are manufactured using mainly natural ingredients, which are disclosed on the packing of each item.
- At ZIL we follow ISO-9001 quality standard in order to enhance defective free products.
- Positive release criteria is defined and implemented at all process stages.
- The Company maintains an email address for any queries or complaints. These are evaluated and responded to with the proper care and attention.
- Consumers also contact the Company directly or via sales agents.
- Regular surveys and home visits are also conducted to gain the general response of the consumers at large.





Occupational Health and Safety
We at ZIL Limited recognize our legal and moral
responsibility for Hygiene and Safety in work place and
are committed to constantly improving and providing
a well maintained healthy and safe environment to all
employees, contractors and visitors. We also endeavor
to ensure that our community and its members are
not placed at risk by any of our operational activities.

A comprehensive and well maintained safety system under the supervision of General Manager of Research, Development, Quality, Assurance, Health and Safety is established. Safety committee and shift wise rescue teams are also established.

The program ensures that:

- 1. Dedicated people are resourced for safety program and organization.
- 2. People are aware of Emergency preparation and Risk management.
- 3. People are trained on key safety components, Permit to work system and PPE.
- 4. People are involved up to floor level.
- 5. Safety program results are properly tracked, reviewed and shared across the organization.
- 6. Reward and recognition program is applicable on safety achievements.

Business Ethics and Anti-Corruption Measures ZIL has a number of preventive measures and frequent activities to ensure that the employees uphold the Code of Conduct of the company. These measures and activities are frequently re-evaluated and amended to modernize the existing ethical system. The Code of Conduct is scrupulously followed throughout the organization.



Corporate Philanthropy

In response to Pakistan's worst national calamity of floods in July 2010, each of the company's employees contributed a day's salary for the flood victims, in addition to a general donation. A substantial amount of rations and medicines were donated via Pakistan Medical Association Karachi by means of the raised funds. The amount of the local employee contributions was matched by the company. These funds were shared among ZIL employees who were affected by the calamity.



# Strawberry & Milk

Experience radiant and glowing skin while you indulge in the natural goodness of Rose Petal, Strawberry Extract and Milk Protein.



# board of directors

Mr. Mujahid Hamid Managing Director

Syed Yawar Ali Director Mrs. Feriel Ali Mehdi Chairman Mrs. Ameena Saiyid Director





# directors' profile

Mrs. Feriel Ali Mehdi

Mrs. Feriel Ali Mehdi took over the reins of the company as CEO in November 1998. She remained at the position till December 2012. She is acting as the Chairman since July 2007. She led the turnaround of ZIL Limited by turning a constantly loss making business into a profitable entity and wiped out all accumulated losses within 3 years of becoming the CEO.

Mrs. Mehdi holds a Bachelors degree in Economics from Karachi University. She started her career at Wazir Ali Industries as a Marketing Trainee and rapidly climbed up the corporate ladder to become Brand Manager. She has had exposure on all the levels in Marketing and chiefly looked after the Cooking Oil category of the business.

In 1996, Mrs. Mehdi resigned from Wazir Ali to join ZIL Limited. She took over as the marketing manager looking after the entire range of the products and later excelled to the position of Director Marketing. She took over as Managing Director in 1998 and streamlined costs, processes and benchmarked various aspects of the business to make it more state-of-the-art. This resulted in lowering the losses and eventually with her team to turnaround the company by mid-2003. They grew the business from a Rs. 390mn net turnover in 1999 to a Rs. 1.6 bn by 2011. She has recently put into place a new team to invigorate, innovate and eventually grow the business into a more diverse and strong FMCG company.

She attended IMD's Orchestrating Winning Performance Program (OWP) in 2006 and gained intensive exposure to current thinking on today's key management issues. Mrs. Mehdi is also currently a Director at Treet Corp. Ltd.

# Mr. Mujahid Hamid

Mr. Hamid is an internationally experienced business consultant who provides strategy consulting services to clients across a range of industries, including consumer products, media, entertainment, and health care. He holds a Masters in Business Administration (Marketing) from IBA, Karachi.

Mr. Hamid has occupied various senior executive positions in Pakistan and the Far East, including serving as Chairman and CEO of Unilever HPC China from 1998 to 2001. He has completed a ten year tenure as a member of the Board of Governors of Shaukat Khanum Cancer Hospital and is currently serving as a Director on the Board of Engro Foods Ltd.

Mr. Mubashir Hasan Ansari

Mr. Ansari completed his MBA from the University College of Wales, UK and started his career with Unilever in 1991 and worked for 10 years in Unilever and Bestfoods in various capacities in Marketing and Sales.

He has worked with leading multinational and local organizations in Pakistan and Overseas including ICI, English Biscuit Manufacturers, Shan Foods and Savola Foods. He has held senior management positions in Pakistan and the Middle East.

Mr. Ansari has vast experience in growing existing businesses and leading new developments and handling global, regional and local jewel brands in various product categories in FMCG industry including household cleaning products, hot beverages, edible oil and fats, savoury, spreads, sauces, drinks, desserts, biscuits and recipe mixes.

## Syed Yawar Ali

Syed Yawar Ali was educated at Aitchison College Lahore and got his Bachelor's degree in Chemical Engineering and Masters in Management Science from Stevens Institute of Technology. He joined the family business, Packages Limited and then became Managing Director of Milk Pak Ltd. After 3 years of the joint Venture with Nestle he was elevated to Chairman of the Board.

Syed Yawar Ali is currently Chairman of Nestle Pakistan Limited, Chairman, Wazir Ali Industries Limited and Pakistan Dairy Association. He is serving on many other Boards and has also been on the Board of Directors of State Bank of Pakistan, Pakistan International Airlines, Agricultural Development Bank of Pakistan and Lahore Electric Supply Company.

Currently he is Vice President of the India Pakistan Chamber of Commerce and Industry and is heading a committee to Promote Trade with India.

# Mr. Shahid Nazir Ahmed

Commencing in 1965, Shahid N. Ahmed has had a long association with ZIL Ltd and its predecessor companies Wazir Ali Industries and Treet Corporation Ltd. As product Development Manager and Manager Marketing (1965 to 1979) he was part of a team which developed and launched Capri, New Capri and Sandaleen Soaps, Nova and Treet Platinum Razor Blades, Treet Shaving Cream. In the handling of FMCG, Shahid Nazir Ahmed was committed to honest research analysis, creative thinking and clear-cut projection.

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Shahid Nazir Ahmed served as Director Marketing of ZIL and Wazir Ali Industries in 1998 and 1999 and has been on ZIL's Board since 2003.

Shahid Nazir Ahmed has also served Mohammad Farooq Textile Mill for 18 years (1980 to 1997) as Director Marketing and Director Planning and Development gaining rich experience in textile marketing in both domestic and foreign markets. He also looked after Production Planning and Product Development for the company and served on its Board. After leaving active service Shahid Nazir Ahmed has been functioning as a consultant

## Mr. Zafar Ahmed Siddigui

Mr. Siddiqui has an MBA degree from Institute of Business Administration. He also holds a degree of M.S. in Marketing Communications from Walter E. Heller College of Business Administration, Roosevelt University, Chicago USA, and has over 28 years of experience in Sales, Marketing and General Management.

He was associated with Gillette for 15 years in Pakistan and Overseas. His last assignment with Gillette was as Chief Executive for Gillette Pakistan (Pvt) Ltd., and Area Director for Afghanistan, Sri Lanka, Bangladesh, Nepal and Maldives.

Mr. Siddiqui is also on the Board of Pakistan Society for Training and Development, Inbox Business Technologies (Pvt.) Ltd., Faysal Asset Management Ltd and Engro Foods Ltd.

### Mrs. Ameena Saiyid

Ameena Saiyid OBE is the current Managing Director of Oxford University Press in Pakistan. She became the head of OUP Pakistan in 1988, thereby becoming the first woman to ever head a multinational company in Pakistan.

She has completely transformed OUP Pakistan and built up its publishing programme to such an extent that it now publishes a book a week from the earlier days of a book a year. These books disseminate information and research on Pakistan and project a soft and positive image of Pakistan internationally.

She is also the founder of the Karachi Literature Festival, the first of its kind to be held in Pakistan. The objective of the KLF is to promote and project authors, particularly Pakistani authors, and to attract the general public to books and reading.

In 2005, she became the first Pakistani woman to be awarded the Order of the British Empire for her services to women's rights, education, and intellectual property rights in Pakistan, and to Anglo-Pakistan relations.

In February 2013, Saiyid was conferred the prestigious French award "Knight of the Order of Arts and Letters" for her work in promoting literary culture

### Mr. Munaf Ibrahim

Mr. Ibrahim the Fellow member of Institute of Chartered Accountants of Pakistan and Institute of Cost and Management Accountants of Pakistan.

Mr. Ibrahim has been associated with the JS group for over 20 years. He has spearhead Jahangir Siddiqui & Co. as the Chief Executive Officer for 13 years and played an instrumental role towards the remarkable growth of this flagship company of JS group. He brings with himself diverse experience that is reflected through his serving on the Boards of various public limited companies covering Banking, Insurance, Asset Management and Exploration and Petroleum sectors. Currently, he is serving on the Boards of Jahangir Siddiqui & Co. and Mahvesh and Jahangir Siddiqui Foundation respectively. His ability to build institutions, work and people management are some of the key attributes that make him stand out as a successful Business Leader.

# management committee



from Left to Right

Syed Shiblee Abdullah GM Supply Chain

Mr. Muhammad Raza Pirbhai GM Human Resource

Mr. Ata-ur-Rehman Shaikh GM Finance

Mrs. Farahnaz Shaikh GM Marketing Mr. Mujahid Hamid Managing Director

Mr. Mubashir Hasan Ansari CEO

Mr. Muhammad Arshad GM R & D, QA, SHE

# board of directors and management committees

# **Board Audit Committee**

The Board Audit Committee assists the BOD in fulfilling its responsibilities, including reviewing the financial reporting process, the system of internal control over financial reporting, the risk management and internal audit process and the company's process for monitoring compliance with laws and regulations.

The Audit Committee comprises of following non-executive directors:

- Mr. Zafar Ahmed Siddiqui, Chairman
- · Mrs. Feriel Ali Mehdi, Member
- · Mr. Shahid Nazir Ahmed, Member

# **Human Resource & Remuneration Committee**

The company has established the HR&R committee, its chairman and majority of members are non-executive Directors. All relevant issues of appointment & remuneration are fully disclosed, deliberated and decided at the meetings of the committee. The General Manager HR, M. Raza Pirbhai, acts as the secretary of the committee.

The committee comprises of following:

- Syed Yawar Ali, Chairman
- Mrs. Feriel Ali Mehdi, Member
- Mr. Zafar Ahmed Siddiqui, Member
- · Mr. Mubashir Hasan Ansari, Member

# **Management Committee**

The management committee provides direction and leadership to the organization by:

- Setting the strategic direction
- · Formulating policies and implementing risk management and internal control procedures
- Ensuring effective management of resources
- Monitoring activities to ensure objectives are met in a transparent, ethical manner in line with the values of the organization.

# The Management Committee Comprises of:

Mr. Mubashir Hasan Ansari

Mr. Ata-ur-Rehman Shaikh

Mr. Mubasmad Baza Birbhai

General Manager Human

Mr. Muhammad Raza Pirbhai General Manager Human Resource Syed Shiblee Abdullah General Manager Supply Chain Mrs. Farahnaz Shaikh General Manager Marketing Mr. Muhammad Arshad General Manager R&D, QA & SHE

# meetings of the board of directors

January to December 2013

Four meetings of the Board of Directors of the Company were held on February 21, April 24, August 20 & October 28, 2013. Following was the attendance of the directors:

|  | No. of meetings attended | Leave of absence granted |  |
|--|--------------------------|--------------------------|--|
| Mrs. Feriel Ali Mehdi                      | 4                        | -                        | Retired and re-elected on Board w.e.f. July 2013 |
| Mr. Mujahid Hamid                          | 2                        | 2                        | Retired and re-elected on Board w.e.f. July 2013 |
| Syed Yawar Ali                             | 4                        | -                        | Retired and re-elected on Board w.e.f. July 2013 |
| Mr. Shahid Nazir Ahmed                     | 4                        | -                        | Retired and re-elected on Board w.e.f. July 2013 |
| Mr. Zafar Ahmed Siddiqui                   | 3                        | 1                        | Retired and re-elected on Board w.e.f. July 2013 |
| Mr. Omer Ehtisham                          | 1                        | 1                        | Retired from the Board in June 2013              |
| Mr. Kemal Shoaib (Nominee of N.I.T Ltd.)   | 1                        | -                        | Resigned from the Board in March 2013            |
| Mr. Nessar Ahmed (Nominee of N.I.T Ltd.)   | 1                        | -                        | Retired from the Board in June 2013              |
| Mr. Amir Zia (Nominee of Treet Corp. Ltd.) | 1                        | 1                        | Retired from the Board in June 2013              |
| Mr. Munaf Ibrahim                          | 2                        | -                        | Elected on Board w.e.f. July 2013                |
| Mrs. Ameena Saiyid                         | 1                        | 1                        | Elected on Board w.e.f. July 2013                |

Leave of absence was granted to the directors who could not attend the Board meetings.



# meetings of the board audit committee

January to December 2013

Four meetings of the Board Audit Committee of the Company were held on February 21, April 24, August 19 & October 28, 2013. Following was the attendance of the members:

|  | No. of meetings attended | Leave of absence granted |  |
|--|--------------------------|--------------------------|--|
| Mr. Kemal Shoaib (Nominee of N.I.T Ltd.) | 1                        | -                        | Resigned from the Committee in March 2013                  |
| Mr. Shahid Nazir Ahmed                   | 4                        | -                        | Retired and re-appointed on the Committee w.e.f. July 2013 |
| Mr. Omer Ehtisham                        | 2                        | -                        | Retired from the Committee in June 2013                    |
| Mr. Nessar Ahmed                         | 1                        | -                        | Retired from the Committee in June 2013                    |
| Mrs. Feriel Ali Mehdi                    | 2                        | -                        | Appointed on the Committee w.e.f. July 2013                |
| Mr. Zafar Ahmed Siddiqui                 | 1                        | 1                        | Appointed on the Committee w.e.f. July 2013                |

Leave of absence was granted to the Members who could not attend the meetings of the Audit Committee.

# meetings of the HR&R committee

January to December 2013

Two meetings of the Board HR&R Committee of the Company were held on February 21 & August 19, 2013 Following was the attendance of the members:

|                           | No. of meetings attended | Leave of absence granted |  |
|---------------------------|--------------------------|--------------------------|--|
| Mr. Zafar Ahmed Siddiqui  | 1                        | 1                        | Retired and re-appointed on the Committee w.e.f. July 2013 |
| Syed Yawar Ali            | 2                        | -                        | Retired and re-appointed on the Committee w.e.f. July 2013 |
| Mrs. Feriel Ali Mehdi     | 2                        | -                        | Retired and re-appointed on the Committee w.e.f. July 2013 |
| Mr. Mubashir Hasan Ansari | 2                        | -                        | Appointed on the Committee w.e.f. July 2013                |

Leave of absence was granted to the Members who could not attend the meetings of the HR&R Committee.

# ZIL at a glance



















# ZIL in 2013











# annual sales conference



celebrating beauty







# Aloe Vera, Honey & Milk

Discover the velvety secret to smooth and soft skin with soothing Aloe Vera, Honey and Milk Protein.



# ZIL brands

# Capri Soap

Capri soap - ZIL's flagship brand – was reinvigorated and revamped in 2011. The objective was to infuse the brand with a contemporary image and present offerings for gentle skin care through natural ingredients. The new Capri was received with open arms by loyal users and was appreciated by new, younger consumers as reflected by the business growth. To cater to consumers' lifestyle, Capri was launched in multiple SKUs and variants. Our quest for innovation led to the launch of Capri Pro-health range where our natural ingredient offering extended to germ protection; offering to consumers a gentle route to healthy skin.

# Year 2013

# The quest to move forth with brand Capri continued.

Year 2013 was a year of insight generation on soap needs of today, understanding market dynamics and taking a closer look at competition, along with identifying gaps in the current mix.

This was also a year of rewarding consumers, taking advantage of consumer's need for economical propositions by offering them various consumer promotions.

New introductions that came in mid-2012 were given full year of 2013 to perform. These innovations clicked with the consumers and help grow the brand.

Channel specific strategies were put in place. After the success and focus on Modern Trade, Top End Retail and Key Accounts, a special focus was given to Whole Sale and Large Retail. These plans helped secure brand volumes in a market where share snatching is the norm.

We are now focusing on collating our learnings and research to bring more exciting propositions in soap to the market.







Handwash is a relatively new personal wash segment that Capri has entered into. With the name Capri already well established, the next step in evolution was to compete in the handwash category. Capri handwash was initially launched in two variants, offering moisturizing and was further extended into two more variants with a refreshing proposition. This addition to the portfolio was made to further build image of the brand.



# Capri Hand Sanitizer

Capri hand sanitizer was launched in a category which itself is in nascent stages. It was launched in 2013 making an early entry in the category and catering to the rising hygiene consciousness of consumers. Capri Pro Health hand sanitizer has a combination of Aloevera and Neem providing protection from germs and maintaining the moisture of skin. Capri hand sanitizer is a step towards making Capri a premium and contemporary brand.

# ZIL brands

# Opal

Opal a one of its kind proposition is a multipack soap available in beauty and antibacterial. Offering consumers economy, Opal is available in three attractive colors and pleasant floral fragrance liked by the consumer of this class. Opal is an established brand that has been acknowledged for many years by its loyal consumers.





# Palmy

Palmy, a multifaceted brand was launched in 1979 aiming to bridge the gap between cheap and premium brands. Positioned as an affordable proposition, Palmy has given its consumers quality. The brand continues to attract consumers with its brand promise and positioning.







## company information

#### **Board of Directors**

Mrs. Feriel Ali Mehdi Chairman

Mr. Mujahid Hamid Managing Director

Syed Yawar Ali Director

Mr. Shahid Nazir Ahmed Director

Mr. Zafar Ahmed Siddiqui Director

Mrs. Ameena Saiyid Director

Mr. Munaf Ibrahim Director

Mr. Mubashir Hasan Ansari Chief Executive Officer

#### Company Secretary & Chief Financial Officer

Mr. Ata-ur-Rehman Shaikh

#### Statutory Auditors

KPMG Taseer Hadi & Co. Chartered Accountants

#### Legal Advisors

Hussain & Haider, Advocates

#### Registered Office

12th Floor, Executive Tower, Dolmen City, Marine Drive, Block IV, Clifton, Karachi. http://www.zil.com.pk

#### Factory

Link Hali Road, Hyderabad – 71000

#### **Board Audit Committee**

Mr. Zafar Ahmed Siddiqui Chairman

Mr. Shahid Nazir Ahmed Member

Mrs. Feriel Ali Mehdi Member

#### HR&R Committee

Syed Yawar Ali Chairman

Mr. Zafar Ahmed Siddiqui Member

Mrs. Feriel Ali Mehdi Member

Mr. Mubashir Hasan Ansari Member

#### Bankers

Faysal Bank Limited Habib Bank Limited National Bank of Pakistan Limited MCB Bank Limited BankIslami Pakistan Limited

#### Shares Registrars

THK Associates (Pvt) Limited 2<sup>nd</sup> Floor, State Life Building No. 3, Dr. Ziauddin Ahmed Road, Karachi.



# directors' report

The Directors of the Company are pleased to present their Annual Report together with audited financial statements of the company for the year ended December 31, 2013.

#### **Financial Performance**

Despite a challenging 2013 environment, the company delivered 7% sales growth over similar period previous year with improvement in gross profit margin. This demonstrated the value of strong alignment of our people behind the strategic priority to be amongst the top recognized companies in the country. Growth through innovation is at the core of our vision statement and we are of firm belief that our brands have a profitable franchise in their current categories, in addition to possessing the capacity to move across categories within the personal care arena.

The 2013 results demonstrate that the company has made progress. Gross sales were up by 7% to Rs.2.1 billion. Improved and more reliable Sales & Distribution system, targeted promotional activities, introduction of new jumbo pack in Capri and better coordination among supply chain, marketing and sales functions are a few reasons behind this accomplishment.

Gross margin showed improvement of two percentage points to 29% as compared to 27% for the transitional year ended December 31, 2012. This was a result of various cost effective measures of 2012 which were continued in the whole year of 2013 along with new value improvement programs which were implemented in current year.

#### **Summary of Financial Performance**

|                     | Dec 2013<br>(Annual) | Dec 2012<br>(Six months,<br>Re-stated) |
|---------------------|----------------------|--|
| Gross Sales         | 2100 M               | 1026 M                                 |
| Gross Profit Margin | 29%                  | 27%                                    |
| Net Profit          | 32.85 M              | 13.28 M                                |
| Earnings Per Share  | 6.17                 | 2.49                                   |

#### Dividend

Keeping in view the profitability of the company, the Board of Directors has recommended paying a final cash dividend of Rs.1.50 per share (15%) for the year ended December 31, 2013 against 15% cash dividend declared for the transitional year of six months ended December 31, 2012. In addition to cash dividend the Board of Directors has also recommended 15% bonus shares.

#### **Election of Directors**

During the year, fresh elections of the Board of Directors of the company were held in an Extraordinary General Meeting dated June 28, 2013. In accordance with the provision of Section 178 of the Companies Ordinance 1984, seven directors were elected through cumulative voting system for a term of three years commencing from July 1, 2013. The names included Mrs. Ameena Saiyid, Mrs. Feriel Ali Mehdi, Mr. Munaf Ibrahim, Mr. Mujahid Hamid, Mr.Shahid Nazir Ahmed, Syed Yawar Ali, and Mr. Zafar Ahmed Siddiqui. The members subsequently elected Mrs. Feriel Ali Mehdi as chairman for the term of the Board of Directors.

The **Net profit** of the company was Rs.32.85 million for the financial year ended December 31, 2013 as compared to Rs.13.28 million for the transitional year of six months ended December 31, 2012.



Directors whose three year term had expired on June 30, 2013 comprised Mrs. Feriel Ali Mehdi, Mr. Mujahid Hamid, Syed Yawar Ali, Mr. Shahid Nazir Ahmed, Mr. Omer Ehtisham, Mr. Zafar Ahmed Siddiqui, Mr. Nessar Ahmed (Nominee NIT) and Mr. Amir Zia (Nominee TCL).

The Board wishes to place on record its appreciation of the services rendered by its members

#### **Corporate Governance**

ZIL limited is committed to upholding high standards of good corporate governance without exception. The Directors are pleased to state that the company has adopted and is compliant with Code of Corporate Governance as required by SECP and formed as part of stock exchange's listing regulations.

#### Corporate and Financial Reporting Framework

The management of ZIL Limited is committed to good corporate governance, and complying with the best practices. As required under Code of Corporate

Governance, the Directors are pleased to state as follows:

- a. The financial statements, prepared by the management of the company, present fairly its state of affairs, the result of its operations, cash flows and changes in equity.
- b. Proper books of account of the company have been maintained
- c. Appropriate accounting policies have been consistently applied in preparation of financial statements and any changes in accounting policies have been disclosed in the financial statements. The accounting estimates are based on reasonable and prudent judgment.
- d. International Financial Reporting Standards, as applicable in Pakistan, have been followed in preparation of financial statements and any departure therefrom has been adequately disclosed and explained.

- e. The system of internal control is sound in design and has been effectively implemented and monitored.
- f. There are no significant doubts upon the company's ability to continue as a going concern.
- g. There has been no material departure from the best practices of corporate governance, as detailed in the Listing Regulations.
- h. No formal code of corporate governance leadership skills training was organized for any director as all the directors already posses required training or qualification and experience as required by the code.
- i. Statements regarding the following are annexed or disclosed separately in the report
  - a. Key operating& financial data for last six years
  - b. Pattern of shareholding
  - c. Trading in shares of the company by its directors, executives and their spouses and minor children
  - d. Meetings of the board of directors, board audit committee and HR & R committee attendance by each director

#### **Trading of Shares**

The Code of Corporate Governance requires all trades in the shares of the company carried out by its directors, executives and their spouses and minor children shall be disclosed. The Company has disclosed all trading of shares by the directors in the report. The Board of Directors has approved all such trading. The BOD has approved the threshold for defining executives in terms of clause (xvi) of code of corporate governance, consequent to which all heads of department are subject to additional regulatory requirements for trading and disclosing their transactions in company shares.

#### **Human Resource & Remuneration Committee**

The company's HR&R committee is fully functioning with its chairman and majority of members being non-executive directors. All issues of remuneration are fully disclosed, deliberated and decided at the meetings of HR&R committee.

The General Manager HR acts as the secretary of the meeting. The committee held two meetings during the period.

#### **Board Audit Committee**

The Audit committee comprises three members including the chairman. All the three members of the committee are non-executive directors, including its Chairman who is an independent director.

The audit committee held four meetings during the period. The Chief Financial Officer, Internal Auditors as well as External Auditors were invited to the meetings.

#### **Internal Audit**

The Company has outsourced its internal audit function to a Chartered Accountants firm namely M. Yousuf Adil Saleem & Co. a member firm of Deloitte Touche Tohmatsu Limited. Head of Internal Audit acts as coordinator between firm providing internal audit services and the board audit committee as required by the Code of Corporate Governance.

#### **External Auditors**

The present auditors, KPMG Taseer Hadi & Co., Chartered Accountants are due to retire and being eligible, offer themselves for reappointment for the year 2014.

The Company will endeavor to further strengthen distribution coverage and brand visibility.

They have confirmed achieving satisfactory rating by the Institute of Chartered Accountants of Pakistan (ICAP) and compliance with the guideline on the code of ethics of the International Federation of Accountants as adopted by ICAP.

As suggested by the Board Audit Committee, the Board of Directors has recommended their reappointment as the auditors of the company for the year 2014.

#### **Gratuity and Provident Fund**

The Company is operating a Provident Fund and an approved Gratuity Scheme. The provident fund has been appropriately invested in the allowed securities and is audited annually by independent auditors. The value of investments of Provident Fund for the year ended December 31, 2013 is Rs 90 million.

#### **Future Outlook**

The Company expects to enhance its product development capabilities to further improve existing portfolio and enter new categories. The Company will endeavor to further strengthen distribution coverage and brand visibility.

The management is hopeful that the security situation of the country will improve in near future bringing its positive impact on overall economic situation of the country. Resultantly, the business of the company will benefit and achieve its set goals and targets.

#### Acknowledgements

The Directors would like to thank consumers who have trust in products of the company and continue to support the progress of the Company. The company is immensely proud of its employees for their passion, commitment and devotion. The company greatly values the support and cooperation received from suppliers, distributors, bankers and all stakeholders who are contributing towards the continued growth of the Company.

For and on behalf of the Board

Mr. Mubashir Hasan Ansari Chief Executive Officer

Karachi; February 25, 2014





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# vertical analysis of financial statements

Statement of Financial Position

| Balance Sheet                     | Dec-13      |         | Dec-12              |         |
|-----------------------------------|-------------|---------|---------------------|---------|
|                                   | Rs. In '000 | %       | Rs. In '000         | %       |
|                                   | 101.000     | 40.00   | 270 400             | 40.75   |
| Non-Current Assets                | 421,606     | 42.98   | 378,408             | 43.75   |
| Current Assets                    | 559,234     | 57.02   | 486,603             | 56.25   |
| Total Assets                      | 980,840     | 100     | 865,011             | 100     |
| Equity                            | 487,354     | 49.69   | 421,285             | 48.70   |
| Non-Current Liabilities           | 115,188     | 11.74   | 106,746             | 12.34   |
| Current Liabilities               | 378,298     | 38.57   | 336,980             | 38.96   |
| Total Equity and Liabilities      | 980,840     | 100     | 865,011             | 100     |
|                                   |             |         |                     |         |
| Profit and Loss Account           | Dec-13      |         | Dec-12 <sup>*</sup> | ·       |
| Profit and Loss Account           | Rs. In '000 | %       | Rs. In '000         | %       |
|                                   | KS. III 000 | 70      | KS. III 000         | 70      |
|                                   |             |         |                     |         |
| Net sales                         | 1,621,071   | 100.00  | 816,393             | 100.00  |
| Cost of sales                     | (1,157,371) | (71.40) | (595,034)           | (72.89) |
| Gross Profit                      | 463,700     | 28.60   | 221,359             | 27.11   |
| Selling and distribution expenses | (274,324)   | (16.92) | (143,207)           | (17.54) |
| Administrative expenses           | (120,773)   | (7.45)  | (51,378)            | (6.29)  |
| Administrative expenses           | 68,603      | 4.23    | 26,774              | 3.28    |
|                                   | 00,003      | 1.23    | 20,77               | 3.20    |
| Other operating income            | 8,240       | 0.51    | 2,266               | 0.28    |
| Other operating expense           | (8,939)     | (0.55)  | (3,829)             | (0.47)  |
|                                   | 67,904      | 4.19    | 25,211              | 3.09    |
|                                   |             |         |                     |         |
| Financial expenses                | (18,802)    | (1.16)  | (9,764)             | (1.20)  |
| Profit before tax                 | 49,102      | 3.03    | 15,447              | 1.89    |
| Taxation                          | (16,257)    | (1.00)  | (2,169)             | (0.27)  |
| Profit for the year               | 32,845      | 2.03    | 13,278              | 1.63    |

<sup>\*</sup> The figures pertains to the financial statements of six months transitional period ended December 31, 2012 and therefore, are not comparable

| Jun-12             |             | Jun-11            |             | Jun-10            |             | Jun-09            |             |
|--------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|
| Rs. In '000        | %           | Rs. In '000       | %           | Rs. In '000       | %           | Rs. In '000       | %           |
| 274.006            | 20.47       | 2.40.000          | 40.04       | 005040            | 20.04       | 000.000           | 40.00       |
| 374,026            | 38.47       | 349,202           | 40.34       | 296,943           | 38.94       | 293,088           | 40.32       |
| 598,182            | 61.53       | 516,410           | 59.66       | 465,717           | 61.06       | 433,764           | 59.68       |
| 972,208            | 100         | 865,612           | 100         | 762,660           | 100         | 726,852           | 100         |
| 422,908            | 43.50       | 403,089           | 46.57       | 386,381           | 50.66       | 366,547           | 50.43       |
| 96,853             | 9.96        | 103,122           | 11.91       | 90,164            | 11.82       | 86,865            | 11.95       |
| 452,447            | 46.54       | 359,401           | 41.52       | 286,115           | 37.52       | 273,440           | 37.62       |
| 972,208            | 100         | 865,612           | 100         | 762,660           | 100         | 726,852           | 100         |
|                    |             |                   |             |                   |             |                   |             |
| Jun-12             |             | Jun-11            |             | Jun-10            |             | Jun-09            |             |
| Rs. In '000        | %           | Rs. In '000       | %           | Rs. In '000       | %           | Rs. In '000       | %           |
| 1,829,255          | 100.00      | 1,566,091         | 100.00      | 1,289,891         | 100.00      | 1,350,144         | 100.00      |
| (1,323,117)        | (72.33)     | (1,226,184)       | (78.30)     | (951,249)         | (73.75)     | (990,889)         | (73.39)     |
| 506,138            | 27.67       | 339,907           | 21.70       | 338,642           | 26.25       | 359,255           | 26.61       |
| (332,027)          | (18.15)     | (224,017)         | (14.30)     | (243,349)         | (18.87)     | (223,607)         | (16.56)     |
| (102,195)          | (5.59)      | (77,145)          | (4.93)      | (49,554)          | (3.84)      | (38,897)          | (2.88)      |
| 71,916             | 3.93        | 38,745            | 2.47        | 45,739            | 3.55        | 96,751            | 7.17        |
| 8,361<br>(9,773)   | 0.46 (0.53) | 4,440 (5,388)     | 0.28 (0.34) | 12,973<br>(9,786) | 1.01 (0.76) | 6,751             | 0.50 (1.22) |
| 70,505             | 3.85        | 37,797            | 2.41        | 48,926            | 3.79        | 87,008            | 6.44        |
|                    |             |                   |             |                   |             |                   |             |
| (23,002)           | (1.26)      | (4,715)           | (0.30)      | (696)             | (0.05)      | (6,682)           | (0.49)      |
| (23,002)<br>47,503 | (1.26)      | (4,715)<br>33,082 | (0.30)      | (696)<br>48,230   | (0.05)      | (6,682)<br>80,326 | (0.49) 5.95 |
|                    |             |                   |             |                   |             |                   |             |

# horizontal analysis of financial statements

Statement of Financial Position

| Balance Sheet         Rs. In '000  |  | Dec-13       | Dec-12      | Jun-12       | Jun-11      |
|--|--|--------------|-------------|--------------|-------------|
| Current Assets         559,234         486,603         598,182         516,410           Total Assets         980,840         865,011         972,208         865,612           Equity         487,354         421,285         422,908         403,089           Non-Current Liabilities         115,188         106,746         96,853         103,122           Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440  | Balance Sheet                            | Rs. In '000  | Rs. In '000 | Rs. In '000  | Rs. In '000 |
| Current Assets         559,234         486,603         598,182         516,410           Total Assets         980,840         865,011         972,208         865,612           Equity         487,354         421,285         422,908         403,089           Non-Current Liabilities         115,188         106,746         96,853         103,122           Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440  | Non-Current Assets                       | 121 606      | 378 //08    | 374 026      | 3/19/202    |
| Total Assets         980,840         865,011         972,208         865,612           Equity         487,354         421,285         422,908         403,089           Non-Current Liabilities         115,188         106,746         96,853         103,122           Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (18,802)         (9,764)         (23,002)         (4,715)   |  |              |             |              |             |
| Non-Current Liabilities         115,188         106,746         96,853         103,122           Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Frofit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         12,659   |  |              |             |              |             |
| Non-Current Liabilities         115,188         106,746         96,853         103,122           Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Frofit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         12,659   |  |              |             |              |             |
| Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)   | Equity                                   | 487,354      | 421,285     | 422,908      | 403,089     |
| Current Liabilities         378,298         336,980         452,447         359,401           Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)   | Non-Current Liabilities                  | 115 188      | 106 746     | 96.853       | 103 122     |
| Total Equity and Liabilities         980,840         865,011         972,208         865,612           Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,6  |  |              |             | ,            | ,           |
| Profit and Loss Account         Dec-13         Dec-12*         Jun-12         Jun-11           Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423  |  |              |             |              |             |
| Net sales         1,621,071         816,393         1,829,255         1,566,091           Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000 <t< td=""><td>iotal Equity and Elabilities</td><td>300/010</td><td>003/011</td><td>312/200</td><td>003/012</td></t<>  | iotal Equity and Elabilities             | 300/010      | 003/011     | 312/200      | 003/012     |
| Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Other operating expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000   | Profit and Loss Account                  | Dec-13       | Dec-12*     | Jun-12       | Jun-11      |
| Cost of sales         (1,157,371)         (595,034)         (1,323,117)         (1,226,184)           Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           Other operating expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000   |  |              |             |              |             |
| Gross Profit         463,700         221,359         506,138         339,907           Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           68,603         26,774         71,916         38,745           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760 <td>Net sales</td> <td>1,621,071</td> <td>816,393</td> <td>1,829,255</td> <td>1,566,091</td>   | Net sales                                | 1,621,071    | 816,393     | 1,829,255    | 1,566,091   |
| Selling and distribution expenses         (274,324)         (143,207)         (332,027)         (224,017)           Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           68,603         26,774         71,916         38,745           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from financing activities         (26,071  | Cost of sales                            | (1,157,371)  | (595,034)   | (1,323,117)  | (1,226,184) |
| Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           68,603         26,774         71,916         38,745           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from financing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing act  | Gross Profit                             | 463,700      | 221,359     | 506,138      | 339,907     |
| Administrative expenses         (120,773)         (51,378)         (102,195)         (77,145)           68,603         26,774         71,916         38,745           Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from financing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing act  | Colling and distribution expenses        | (27/122/1)   | (1/12/207)  | (222 027)    | (224 017)   |
| Other operating income         8,240         2,266         8,361         4,440           Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from investing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing activities         116,930         (70,648)         39,352         61,487  | ,  |              |             |              |             |
| Other operating income       8,240       2,266       8,361       4,440         Other operating expense       (8,939)       (3,829)       (9,773)       (5,388)         67,904       25,211       70,505       37,797         Financial expenses       (18,802)       (9,764)       (23,002)       (4,715)         Profit before tax       49,102       15,447       47,503       33,082         Taxation       (16,257)       (2,169)       (17,035)       (12,659)         Profit for the year       32,845       13,278       30,468       20,423         SUMMARY OF CASH FLOWS       Dec-13       Dec-12       Jun-12       Jun-11         Rs. In '000       Rs. In '000       Rs. In '000       Rs. In '000         Net cash flows from operating activities       (59,748)       57,760       18,603       (67,768)         Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487  | Administrative expenses                  |              |             |              |             |
| Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from investing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing activities         116,930         (70,648)         39,352         61,487   |  | 00,003       | 20,114      | 7 1,510      | 30,143      |
| Other operating expense         (8,939)         (3,829)         (9,773)         (5,388)           67,904         25,211         70,505         37,797           Financial expenses         (18,802)         (9,764)         (23,002)         (4,715)           Profit before tax         49,102         15,447         47,503         33,082           Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from investing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing activities         116,930         (70,648)         39,352         61,487   | Other operating income                   | 8,240        | 2,266       | 8,361        | 4,440       |
| Financial expenses  (18,802) (9,764) (23,002) (4,715)  Profit before tax  49,102 15,447 47,503 33,082  Taxation  (16,257) (2,169) (17,035) (12,659)  Profit for the year  32,845 13,278 30,468 20,423  SUMMARY OF CASH FLOWS  Dec-13 Dec-12 Jun-12 Jun-11  Rs. In '000 Rs. In '000 Rs. In '000 Rs. In '000  Net cash flows from operating activities  (59,748) 57,760 18,603 (67,768)  Net cash flows from investing activities  (26,071) (21,583) (57,566) (51,666)  Net cash flows from financing activities  116,930 (70,648) 39,352 61,487   |  | (8,939)      | (3,829)     | (9,773)      | (5,388)     |
| Profit before tax       49,102       15,447       47,503       33,082         Taxation       (16,257)       (2,169)       (17,035)       (12,659)         Profit for the year       32,845       13,278       30,468       20,423         SUMMARY OF CASH FLOWS       Dec-13<br>Rs. In '000       Dec-12<br>Rs. In '000       Jun-12<br>Rs. In '000       Jun-11<br>Rs. In '000         Net cash flows from operating activities       (59,748)       57,760       18,603       (67,768)         Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487  |  | 67,904       | 25,211      | 70,505       | 37,797      |
| Profit before tax       49,102       15,447       47,503       33,082         Taxation       (16,257)       (2,169)       (17,035)       (12,659)         Profit for the year       32,845       13,278       30,468       20,423         SUMMARY OF CASH FLOWS       Dec-13<br>Rs. In '000       Dec-12<br>Rs. In '000       Jun-12<br>Rs. In '000       Jun-11<br>Rs. In '000         Net cash flows from operating activities       (59,748)       57,760       18,603       (67,768)         Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487  |  |              |             |              |             |
| Taxation         (16,257)         (2,169)         (17,035)         (12,659)           Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from investing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing activities         116,930         (70,648)         39,352         61,487  | •  |              |             |              |             |
| Profit for the year         32,845         13,278         30,468         20,423           SUMMARY OF CASH FLOWS         Dec-13 Rs. In '000 R |  |              |             |              |             |
| SUMMARY OF CASH FLOWS         Dec-13         Dec-12         Jun-12         Jun-11           Rs. In '000         Rs. In '000         Rs. In '000         Rs. In '000           Net cash flows from operating activities         (59,748)         57,760         18,603         (67,768)           Net cash flows from investing activities         (26,071)         (21,583)         (57,566)         (51,666)           Net cash flows from financing activities         116,930         (70,648)         39,352         61,487  |  |              |             |              |             |
| Rs. In '000  | Profit for the year                      | 32,845       | 13,278      | 30,468       | 20,423      |
| Rs. In '000  | SLIMMARY OF CASH FLOWS                   | Dec-13       | Dec-12      | lun-12       | lun-11      |
| Net cash flows from operating activities       (59,748)       57,760       18,603       (67,768)         Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487  | 301411411 01 07 07 31 11 20 443          |              |             |              |             |
| Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487   |  | 7.5. 117 000 |             | 1.3. 111 000 |             |
| Net cash flows from investing activities       (26,071)       (21,583)       (57,566)       (51,666)         Net cash flows from financing activities       116,930       (70,648)       39,352       61,487   | Net cash flows from operating activities | (59,748)     | 57,760      | 18,603       | (67,768)    |
|  | Net cash flows from investing activities | (26,071)     | (21,583)    | (57,566)     | (51,666)    |
| Net change in cash and cash equivalents         31,111         (34,471)         389         (57,947)   | Net cash flows from financing activities | 116,930      | (70,648)    | 39,352       | 61,487      |
|  | Net change in cash and cash equivalents  | 31,111       | (34,471)    | 389          | (57,947)    |

<sup>\*</sup> The figures pertains to the financial statements of six months transitional period ended December 31, 2012 and therefore, are not comparable

| Jun-10 Jun-09 % increase/ (decrease) over preceeding year |                     |                 |                     |                   |                    |                   |                     |
|---|---------------------|-----------------|---------------------|-------------------|--------------------|-------------------|---------------------|
| Rs. In '000   | Rs. In '000         | Dec-13          | Dec-12              | Jun-12            | Jun-11             | Jun-10            | Jun-09              |
|   | 000                 |                 |                     |                   |                    |                   | ,                   |
| 296,943   | 293,088             | 11.42           | 1.17                | 7.11              | 17.60              | 1.32              | (1.76)              |
| 465,717   | 433,764             | 14.93           | (18.65)             | 15.83             | 10.88              | 7.37              | 25.41               |
| 762,660   | 726,852             | 13.39           | (11.03)             | 12.31             | 13.50              | 4.93              | 12.83               |
|   |                     |                 |                     |                   |                    |                   |                     |
| 386,381   | 366,547             | 15.68           | (0.38)              | 4.92              | 4.32               | 5.41              | 14.65               |
|   |                     |                 |                     |                   |                    |                   |                     |
| 90,164  | 86,865              | 7.91            | 10.21               | (6.08)            | 14.37              | 3.80              | 1.45                |
| 286,115   | 273,440             | 12.26           | (25.52)             | 25.89             | 25.61              | 4.64              | 14.47               |
| 762,660   | 726,852             | 13.39           | (11.03)             | 12.31             | 13.50              | 4.93              | 12.83               |
|   |                     |                 | d.                  |                   |                    |                   |                     |
| Jun-10  | Jun-09              | Dec-13          | Dec-12*             | Jun-12            | Jun-11             | Jun-10            | Jun-09              |
| 1 200 001   | 1250144             | 00.57           | (55.27)             | 16.00             | 24.44              | (4.46)            | 22.12               |
| 1,289,891   | 1,350,144           | 98.57           | (55.37)             | 16.80             | 21.41              | (4.46)            | 22.13               |
| (951,249)   | (990,889)           | 94.90           | (55.12)             | 7.91              | 28.90              | (4.00)            | 20.88               |
| 338,642   | 339,233             | 108.33          | (56.02)             | 48.90             | 0.57               | (5.74)            | 25.73               |
| (243,349)   | (223,607)           | 91.85           | (56.93)             | 48.22             | (7.94)             | 8.83              | 13.42               |
| (49,554)  | (38,897)            | 136.04          | (49.93)             | 32.47             | 55.68              | 27.40             | 0.59                |
| 45,739  | 96,751              | 141.37          | (60.48)             | 85.61             | (15.29)            | (52.73)           | 93.77               |
| -,  | , -                 |                 | (,                  |                   | ( /                | (= : = )          |                     |
| 12,973  | 6,751               | 263.64          | (72.90)             | 88.31             | (65.77)            | 92.16             | 47.60               |
| (9,786)   | (16,494)            | 133.46          | (60.82)             | 81.38             | (44.94)            | (40.67)           | 20.01               |
| 48,926  | 87,008              | 152.82          | (61.90)             | 86.53             | (22.75)            | (43.77)           | 113.46              |
|   |                     |                 |                     |                   |                    |                   |                     |
| (696)   | (6,682)             | 92.56           | (57.55)             | 387.85            | 577.44             | (89.58)           | 72.13               |
| 48,230  | 80,326              | 187.23          | (64.01)             | 43.59             | (31.41)            | (39.96)           | 117.81              |
| (17,144)  | (29,082)            | 492.02          | (83.88)             | 34.57             | (26.16)            | (41.05)           | 126.69              |
| 31,086  | 51,244              | 128.90          | (52.90)             | 49.18             | (34.30)            | (39.34)           | 113.07              |
|   |                     |                 |                     |                   |                    |                   |                     |
| Jun-10  | Jun-09              |                 |                     | se/ (decrease) (  |                    | 0,                |                     |
| Rs. In '000   | Rs. In '000         | Dec-13          | Dec-12              | Jun-12            | Jun-11             | Jun-10            | Jun-09              |
| (5 657)   | 120 120             | (202.00)        | 210 40              | (127.45)          | 1 007 05           | (10 4 07)         | (000 40)            |
| (5,657)   | 139,130             | (203.00)        | 210.49              | (127.45)<br>11.42 | 1,097.95<br>141.29 | (104.07)<br>10.54 | (855.48)            |
| (21,412)<br>(19,258)                                      | (19,370)<br>(4,348) | 21.00<br>266.00 | (62.51)<br>(279.53) | (36.00)           | (419.28)           | 342.92            | (455.41)<br>(63.58) |
| (46,327)  | 115,412             | 190.00          | (121.55)            | (100.67)          | 25.08              | (140.14)          | (563.39)            |
| (40,327)  | 117,414             | 130.00          | (141.00)            | (100.07)          | ۷۵.00              | (140.14)          | (505.53)            |

<sup>\*</sup> The figures pertains to the financial statements of six months transitional period ended December 31, 2012 and therefore, are not comparable

# stakeholder information

Financial Ratios

|  | Unit  | Dec-13  |
|--|-------|---------|
| Rate of return                                 |       |         |
| Return on assets                               | %     | 3.35    |
| Return on equity                               | %     | 6.74    |
| Return on capital employed                     | %     | 11.27   |
| Interest cover                                 | Times | 3.65    |
| Profitability                                  |       |         |
| Gross profit margin                            | %     | 28.60   |
| Net profit to sales                            | %     | 2.03    |
| EBITDA   | Rs.   | 107,108 |
| EBITDA Margin to sales                         | %     | 6.61    |
| Liquidity                                      |       |         |
| Current ratio                                  |       | 1.48    |
| Quick ratio                                    |       | 0.49    |
| Financial gearing                              |       |         |
| Debt-Equity ratio                              | Times | 1.01    |
| Debt to Assets                                 | %     | 50.31   |
| Capital Efficiency                             |       |         |
| Debtor turnover/ No. of days in receivables    | Days  | 13      |
| Inventory turnover/ No. of days in inventory   | Days  | 117     |
| Creditor turnover/ No. of days in payables     | Days  | 23      |
| Operating cycle                                | Days  | 108     |
| Fixed assets turnover ratio                    | Times | 3.95    |
| Total asset turnover                           | Times | 1.65    |
| Investment measures per ordinary share         |       |         |
| Earnings                                       | Rs.   | 6.17    |
| Price earning ratio                            | Times | 18.48   |
| Cash dividend                                  | Rs.   | 1.50    |
| Dividend yield                                 | %     | 1.32    |
| Dividend payout                                | %     | 24.31   |
| Dividend cover                                 | Times | 1.75    |
| Breakup value including surplus on revaluation | Rs.   | 91.54   |
| Breakup value excluding surplus on revaluation | Rs.   | 67.79   |
| Market value - year end                        | Rs.   | 114.00  |
| Market value - high                            | Rs.   | 205.00  |
| Market value - low                             | Rs.   | 81.99   |
| Market value - average                         | Rs.   | 107.64  |

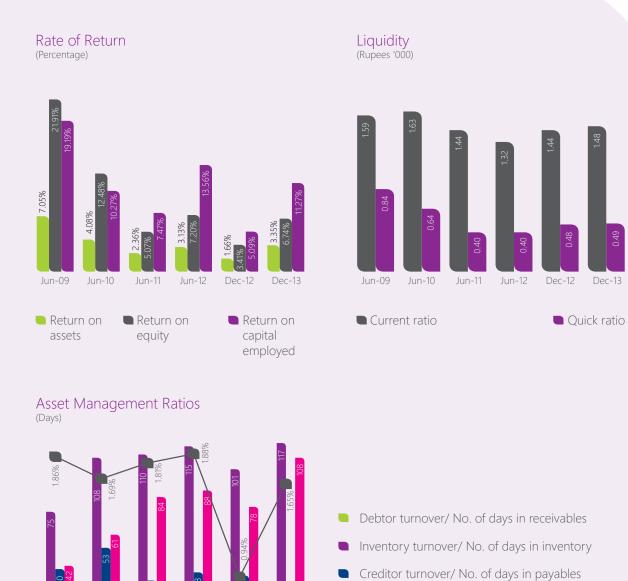
| Dec-12* | Jun-12  | Jun-11 | Jun-10 | Jun-09  |
|---------|---------|--------|--------|---------|
| 1.66    | 3.13    | 2.36   | 4.08   | 7.05    |
| 3.41    | 7.20    | 5.07   | 12.48  | 21.91   |
| 5.09    | 13.56   | 7.47   | 10.27  | 19.19   |
| 2.75    | 3.07    | 8.02   | 70.30  | 13.02   |
|         |         |        |        |         |
| 27.26   | 27.67   | 21.70  | 26.25  | 26.61   |
| 1.76    | 1.67    | 1.30   | 2.41   | 3.80    |
| 44,267  | 105,688 | 66,183 | 75,236 | 113,661 |
| 5.42    | 5.78    | 4.23   | 5.83   | 8.42    |
|         |         |        |        |         |
| 1.44    | 1.32    | 1.44   | 1.63   | 1.59    |
| 0.48    | 0.40    | 0.40   | 0.64   | 0.84    |
|         |         |        |        |         |
| 1.05    | 1.30    | 1.15   | 0.97   | 0.98    |
| 51.30   | 56.50   | 53.43  | 49.34  | 49.57   |
|         |         |        |        |         |
| 13      | 11      | 7      | 6      | 7       |
| 101     | 115     | 110    | 108    | 75      |
| 36      | 38      | 33     | 53     | 40      |
| 78      | 88      | 85     | 61     | 42      |
| 2.23    | 5.09    | 4.70   | 4.74   | 5.04    |
| 0.94    | 1.88    | 1.81   | 1.69   | 1.86    |
|         |         |        |        |         |
| 2.70    | 5.72    | 3.84   | 5.84   | 9.63    |
| 38.61   | 18.18   | 15.41  | 6.87   | 6.57    |
| 1.50    | 3.00    | 2.00   | 3.50   | 4.00    |
| 1.44    | 2.88    | 3.38   | 8.72   | 6.32    |
| 55.56   | 52.45   | 52.08  | 59.93  | 41.54   |
| 1.80    | 1.91    | 1.92   | 1.67   | 2.65    |
| 79.23   | 79.43   | 75.71  | 72.57  | 75.73   |
| 62.68   | 62.54   | 58.07  | 56.93  | 59.43   |
| 104.3   | 104.0   | 59.19  | 40.13  | 63.30   |
| 120.81  | 104.0   | 68.07  | 76.59  | 153.00  |
| 31.01   | 31.48   | 35.19  | 40.13  | 63.30   |
| 102.86  | 53.37   | 52.82  | 57.80  | 116.82  |

<sup>\*</sup> The figures pertains to the financial statements of six months transitional period ended December 31, 2012 and therefore, are not comparable

# graphical presentation



<sup>\*</sup> The figures of Dec-12 pertains to the financials statements of six months transitional period ended December 31, 2012 and therefore, are not comparable



Dec-12

Jun-12

Operating cycle

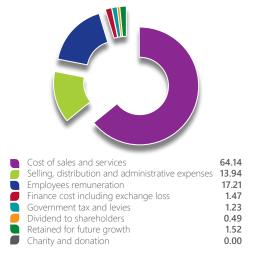
■ Total asset turnover

Jun-09

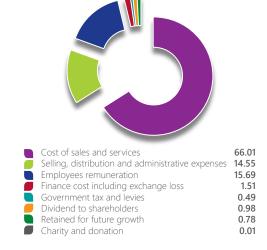
## statement of value additions

|   | Dec-13      |       | Dec-12      |       |
|---|-------------|-------|-------------|-------|
|   | Rs. In '000 | %     | Rs. In '000 | %     |
| Wealth Generated  |             |       |             |       |
| Net sales   | 1,621,071   | 99.49 | 816,393     | 99.72 |
| Other operating income  | 8,240       | 0.51  | 2,266       | 0.28  |
|   | 1,629,311   | 100   | 818,659     | 100   |
| Distribution of Wealth  |             |       |             |       |
| Cost of sales and services (excluding employees remuneration and other duties)                        | 1,045,029   | 64.14 | 540,424     | 66.01 |
| Selling, distribution and administrative expenses (excluding employees remuneration and other duties) | 227,082     | 13.94 | 119,080     | 14.55 |
| Employees remuneration  | 280,357     | 17.21 | 128,407     | 15.69 |
| Finance cost including exchange loss  | 23,898      | 1.47  | 12,326      | 1.51  |
| Government tax and levies (includes income tax, WPPF and WWF)   | 20,100      | 1.23  | 4,013       | 0.49  |
| Dividend to shareholders  | 7,986       | 0.49  | 7,986       | 0.98  |
| Retained for future growth  | 24,799      | 1.52  | 6,363       | 0.78  |
| Charity and donation  | 60          | 0.00  | 60          | 0.01  |
|   | 1,629,311   | 100   | 818,659     | 100   |

#### Distribution of Wealth Dec- 2013



#### Distribution of Wealth Dec- 2012



### shareholders information

Registered Office 12th Floor, Executive Tower, Dolmen city, Marine Drive, Block – 4, Clifton, Karachi, Pakistan Tel. # 92 21 35297570 – 77 Fax # 92 2135297585

Shares Registrar
M/s THK Associates (Pvt) Limited,
2nd Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi 75530.
UAN: +92 (21) 111-000-322 , Fax: +92(21) 35655595

#### Listing on Stock Exchanges

ZIL Limited equity shares are listed on Karachi and Lahore Stock Exchanges.

#### Listing Fees

The annual listing fee for the financial year 2013-14 has been paid to all the two stock exchanges within the prescribed time limit.

#### Stock Code

The stock code for dealing in equity shares of ZIL Limited at Karachi and Lahore Stock Exchanges is ZIL.

#### **Shares Registrar**

ZIL Limited shares department is operated by THK Associates (Pvt) Limited. It is managed by a well-experienced team of professionals and is equipped with the necessary infrastructure in terms of computer facilities and comprehensive set of systems and procedures for conducting the registration functions.

The share registrar has online connectivity with Central Depository Company of Pakistan Limited. It undertakes activities pertaining to dematerialized of shares, shares transfers, transmissions, issued of duplicate/revalidated dividend warrants, issue of duplicate / replaced share certificates, change of address and other related matters. For assistance, shareholders may contact either the Registered Office or the shares Registrar.

#### Statutory Compliance

During the year, the company has complied with all applicable provisions, filed all returns/forms and furnished the all relevant particulars as required under The Companies Ordinance, 1984 and allied rules, the Securities and Exchange Commission of Pakistan (SECP) regulations and the listing requirements.

#### Dividend Announcement

The board of Directors of the Company has recommended for the financial year ended December 31, 2013 a final cash dividend @ 15% i.e. Rs.1.50 per share and to issue Bonus Shares in the proportion of 15 share for every 100 shares held i.e. 15% subject to approval by the shareholders of the Company at forthcoming Annual General Meeting.

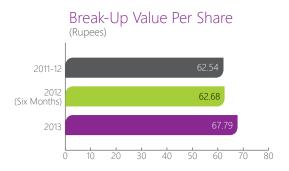
#### Earning Per Share

Earning per share for the year Rs. 6.17 (2012: Rs. 2.49)

#### Annual General Meeting

The annual shareholders' meeting will be held on Friday, April 18, 2014 at 9:00 am. at The Royal Rodale, Plot No. Tc-V, 34th Street, Khayaban-e-Sehar, Phase -V Ext., DHA, Karachi, Pakistan. Shareholders as of April 18, 2014 are encouraged to participate.

# Closing Share Value (Rupees) 2011-12 (Six Months) 2013 104.00 104.25 114.00



#### **Book Closure Dates**

The Share Transfer Books of the Company will remain closed from April 12, 2014 to April 18, 2014 (both days inclusive).

#### Entitlements

Entitlements declared and approved at the Annual General Meeting will be paid/deliver/credited well before the statutory time limit of 30 days:

- i) For shares held in physical form: to shareholders whose names appear in the register of Members of the Company appear in the Register of Members of the Company after entertaining all request for transfer of shares lodged with the Company on or before the book closure date.
- ii) For shares held in electronic form: to shareholders whose names appear in the statement of beneficial ownership furnished by CDC as at end of business on the book closure date.

#### Withholding of Tax & Zakat on Ordinary Dividend

As per the provisions of the Income Tax Ordinance, 2001, income tax is deductible at source by the Company at the prevailing rate wherever applicable.

Zakat is also deductible at source from the ordinary dividend at the rate of 2.5% of the Face value of the share, other than corporate holders or individuals who have provided undertaking or declaration under the Zakat & Ushr Ordinance 1981 for non-deduction.

#### **Dividend Warrants**

Cash dividend is paid through dividend warrants addressed to the shareholders whose names appear in the register of Shareholders at the date of book closure. The shareholders are requested to deposit those warrants into their bank accounts, at their earliest, thus helping the Company to clear the unclaimed dividend account.

#### Shareholder's Grievances

To date none of the shareholders has filed any letter of complaint against any service provided by the company to its shareholders.

#### Legal Proceedings

No case has ever been filed by shareholders against the Company for non-receipt of shares.

#### General Meeting & Voting Rights

Pursuant to section 158 of the Companies Ordinance, 1984, ZIL Limited holds a General Meeting of shareholders at least once a year. Every shareholders has right to attend the General Meeting. The notice of such meeting is sent to all the shareholders at least 21 days before the meeting and also advertised in at least one English and one Urdu newspaper having circulation in Karachi and Lahore.

Shareholders having holding of at least 10% of voting rights may also apply to the Board of directors to call for meeting of shareholders, and if Board does not take action on such application within 21 days, the shareholders may themselves call the meeting.

All ordinary shares issued by the Company carry equal voting rights. Generally, matters at the general meetings are decided by a show of hands in the first instance. Voting by show of hands operates on the principle of the "One Member-one Vote". If majority of shareholders raise their hands in favour of a particular resolution, it is taken as passed, unless a poll is demanded.

Since the fundamental voting principle in a Company is "One share-One Vote", voting takes place by a poll, if demanded. On a poll being taken, the decision arrived by poll is final, overruling any decision taken on a show of hands.

#### **Proxies**

Pursuant to Section 161 of the Companies Ordinance, 1984 and according to the Memorandum and Articles of Association of the Company, every shareholders of the Company who is entitled to attend and vote at a general meeting of the Company can appoint another person as his/her proxy to attend and vote instead of him/her.

Every notice calling a General meeting of the Company contains a statement that a shareholder entitled to attend and vote is entitled to appoint a proxy. A proxy need not be a member of the Company.

The instrument appointing a proxy (duly signed by the shareholder appointing that proxy) should be deposited at the office of the company not less then forty-eight hours before the meeting.

#### Web Presence

Update information regarding the company can be accessed at ZIL Limited website, www.zil.com.pk. The website contains the latest financial results of the company together with Company's profile, the corporate philosophy and major products.

#### Quarterly Reports

The Company publishes interim reports for the first, second and third quarters of the financial year. The interim reports for the preceding year can be accessed at ZIL's website www.zil.com.pk or printed copies can be obtained by writing to the Company Secretary.

#### Annual Report

The Annual Report of the Company summarizes the Company's performance during the year and provides an outlook for the future.

The Annual report may be downloaded from the Company's website: www.zil.com.pk or printed copies obtained by writing to:

The Company Secretary ZIL Limited 12th Floor, Executive Tower, Dolmen city, Marine Drive, Block – 4, Clifton, Karachi, Pakistan.





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## statement of compliance

with the code of corporate governance year ending december 31, 2013

This statement is being presented to comply with the Code of Corporate Governance contained in Regulation No 35 of listing regulations of Karachi and Lahore Stock Exchanges for the purpose of establishing a framework of good governance, whereby a listed company is managed in compliance with the best practices of corporate governance.

The company has applied the principles contained in the CCG in the following manner:

 The company encourages representation of independent non-executive directors and directors representing minority interests on its board of directors. At present the board includes:

| Category                    | Names  |
|-----------------------------|--|
| Independent Directors       | Mr. Zafar Ahmed Siddiqui,<br>Mr. Munaf Ibrahim<br>and Mrs. Ameena Saiyid |
| Executive Directors         | Mr. Mujahid Hamid  |
| Non- Executive<br>Directors | Mrs. Feriel Ali Mehdi,<br>Syed Yawar Ali &<br>Mr. Shahid Nazir Ahmed     |

The independent directors meets the criteria of independence under clause i (b) of the CCG.

- 2. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company.
- 3. All the resident directors of the company are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, a DFI or an NBFI or, being a member of a stock exchange, has been declared as a defaulter by that stock exchange.
- 4. A casual vacancy occurred on the board during the period due to resignation of Mr. Kemal Shoaib (nominee NIT) on March 26, 2013 and was filled up on the same date by the board by appointing Mr. Nessar Ahmed (nominee NIT). Election of directors was held in June, 2013 after completion of board's tenure of three years. Number of Directors has been decreased from eight to seven.

- 5. The company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate it through the company along with its supporting policies and procedures.
- The board has developed a vision / mission statement, overall corporate strategy and significant policies of the company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- 7. All the powers of the board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the CEO, other executive and non-executive directors, have been taken by the board.
- 8. The meetings of the board were presided over by the Chairman and the board met at least once in every quarter. Written notices of the board meetings, along with agenda and working papers, were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.
- No formal Code of Corporate Governance Leadership Skills (CGLS) training was organized for any director as all the directors already posses required training or qualification and experience as required by CCG.
- 10. No new appointment of Chief Financial Officer, Company Secretary or Head of Internal Audit was made during the period, changes in remuneration including the terms and conditions have duly approved by the board.
- 11. The directors' report for the period has been prepared in compliance with the requirements of the CCG and fully describes the salient matters required to be disclosed.
- 12. The financial statements of the company were duly endorsed by CEO and CFO before approval of the board.
- 13. The directors, CEO and executives do not hold any interest in the shares of the company other than that disclosed in the pattern of shareholding.

- 14. The company has complied with all the corporate and financial reporting requirements of the CCG.
- 15. The board has formed an Audit Committee. It comprises three members, of whom all are non-executive directors and the chairman of the committee is an independent director.
- 16. The meetings of the audit committee were held at least once every quarter prior to approval of interim and final results of the company and as required by the CCG. The terms of reference of the committee have been formed and advised to the committee for compliance.
- 17. The board has formed an HR and Remuneration Committee. It comprises four members (including CEO), of whom three are non executive directors. The chairman of the committee is a non-executive director.
- 18. The board has outsourced the internal audit function to M/s M. Yousuf Adil Saleem & Co., Chartered Accountants who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company.
- 19. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the quality control review program of the ICAP, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP.

- 20. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the listing regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- 21. The 'closed period', prior to the announcement of interim/final results, was determined and intimated to directors, employees and stock exchanges.
- 22. Material / price sensitive information has been disseminated amongst all the market participant at once through the Stock Exchanges.
- 23. We confirm that all other material principles enshrined in the CCG have been complied with.

Mr. Mubashir Hasan Ansari Chief Executive Officer



## review report to the members

on statement of compliance with best practices of code of corporate governance

We have reviewed the enclosed Statement of Compliance with the best practices contained in the Code of Corporate Governance (the Code) prepared by the Board of Directors of ZIL Limited for the year ended 31 December 2013 to comply with requirements of Listing Regulation No. 35 of Karachi and Lahore Stock Exchanges, where the Company is listed.

The responsibility for compliance with the Code of Corporate Governance is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code and report if it does not and to highlight any non-compliance with the requirements of the Code. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Code.

As part of our audit of financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls, or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Code requires the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval its related party transactions distinguishing between transactions carried out on terms equivalent to those that prevail in arm's length transactions and transactions which are not executed at arm's length price and recording proper justification for using such alternate pricing mechanism. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee. We have not carried out any procedures to determine whether the related party transactions were undertaken at arm's length price or not.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code as applicable to the Company for the year ended 31 December 2013.

Date: February 25, 2014 Karachi KPMG Taseer Hadi & Co. Chartered Accountants

# auditors' report to the members

We have audited the annexed balance sheet of ZIL Limited ("the Company") as at 31 December 2013 and the related profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the Company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

- a) in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;
- b) in our opinion:
  - i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied except for the change in accounting policy as stated in note 2.5.2 to these financial statements with which we concur;
  - ii) the expenditure incurred during the year was for the purpose of the Company's business; and
  - iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan and give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 31 December 2013 and of the profits, cash flows and changes in equity for the year then ended; and
- d) in our opinion, Zakat deductible at source under the Zakat and Ushr Ordinance, 1980, was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance 1980.

Date: February 25, 2014 Karachi KPMG Taseer Hadi & Co. Chartered Accountants Mazhar Saleem celebrating beauty







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# Balance Sheet

As at December 31, 2013

|   | Note                     | 31 December<br>2013<br>(Rupees                             | 31 December<br>2012<br>s in '000)                          |
|---|--------------------------|--|--|
| NON-CURRENT ASSETS Property, plant and equipment Intangible assets Long term deposits Long term loans to employees Total non-current assets                           | 4<br>5<br>6<br>7         | 410,118<br>3,801<br>7,458<br>229<br>421,606                | 365,952<br>5,257<br>6,835<br>364<br>378,408                |
| CURRENT ASSETS Stores and spares - net Stock-in-trade - net Trade debts - net Advances, prepayments and other receivables Cash and bank balances Total current assets | 8<br>9<br>10<br>11<br>12 | 11,791<br>372,349<br>58,336<br>74,430<br>42,328<br>559,234 | 13,784<br>325,796<br>55,546<br>80,260<br>11,217<br>486,603 |
| CURRENT LIABILITIES Trade and other payables Short term borrowing Taxation Total current liabilities  | 13<br>14<br>16.3         | 145,397<br>200,000<br>32,901<br>378,298                    | 230,252<br>75,000<br>31,728<br>336,980                     |
| NET CURRENT ASSETS  |                          | 180,936  | 149,623  |
| NET ASSETS  |                          | 602,542  | 528,031  |
| FINANCED BY   |                          |  |  |
| SHARE CAPITAL AND RESERVES Authorised capital 10,000,000 (2012: 10,000,000) ordinary shares of Rs. 10 each  |                          | 100,000  | 100,000  |
| Issued, subscribed and paid up capital<br>Reserves  | 17                       | 53,240<br>307,650<br>360,890                               | 53,240<br>279,931<br>333,171                               |
| Surplus on revaluation of fixed assets - net of tax   | 18                       | 126,464  | 88,114   |
| NON-CURRENT LIABILITIES Long term deposits Deferred staff liabilities Deferred tax liability- net Total non-current liabilities                                       | 19<br>20                 | 450<br>73,786<br>40,952<br>115,188                         | 450<br>73,147<br>33,149<br>106,746                         |
| CONTINGENCIES AND COMMITMENTS   | 21                       | 602,542  | 528,031  |

The annexed notes from 1 to 38 form an integral part of these financial statements.

Mubashir Hasan Ansari Chief Executive Shahid Nazir Ahmed Director

Inholmy,

# Profit and Loss Account

For the year ended 31 December 2013

|   | Note     | Year ended 31 December 2013 (Rupees           | Six months<br>ended<br>31 December<br>2012*<br>Restated<br>in '000) |
|---|----------|---|---|
| Net sales Cost of sales Gross profit                      | 22<br>23 | 1,621,071<br>(1,157,371)<br>463,700           | 816,393<br>(595,034)<br>221,359                                     |
| Selling and distribution expenses Administrative expenses | 24<br>25 | (274,324)<br>(120,773)<br>(395,097)<br>68,603 | (143,207)<br>(51,378)<br>(194,585)<br>26,774                        |
| Other operating income Other operating expenses           | 26<br>27 | 8,240<br>(8,939)<br>67,904                    | 2,266<br>(3,829)<br>25,211  |
| Financial expenses Profit before taxation                 | 28       | (18,802)<br>49,102                            | <u>(9,764)</u><br>15,447  |
| Taxation Profit for the year                              | 16.1     | (16,257)<br>32,845                            | (2,169)<br>13,278   |
|   |          | (Rup  | oees)   |
| Earnings per share- basic and diluted                     | 29       | 6.17  | 2.49  |

<sup>\*</sup> The Company has changed its accounting year from 30 June to 31 December in 2012 (refer note 1.1).

The annexed notes from 1 to 38 form an integral part of these financial statements.

Mubashir Hasan Ansari Chief Executive

# Statement of Comprehensive Income

For the year ended 31 December 2013

|  | Note  | Year ended 31 December 2013 | Six months<br>ended<br>31 December<br>2012* |
|--|-------|-----------------------------|---|
|  |       | 2015                        | Restated                                    |
| Profit for the year Other comprehensive income           |       | 32,845                      | 13,278                                      |
| Items that will never be reclassified to profit or loss: |       |                             |   |
| Actuarial (loss) / gain on defined benefit obligations   |       | (931)                       | 1,648                                       |
| Related deferred tax reversal / (charge)                 |       | 326                         | (577)                                       |
|  | 2.5.2 | (605)                       | 1,071                                       |
|  |       |                             |   |
| Total comprehensive income for the year                  |       | 32,240                      | 14,349                                      |

<sup>\*</sup> The Company has changed its accounting year from 30 June to 31 December in 2012 (refer note 1.1).

The annexed notes from 1 to 38 form an integral part of these financial statements.

Mubashir Hasan Ansari Chief Executive

# Statement of Cash Flows

For the year ended 31 December 2013

|  | Note   | Year ended<br>31 December<br>2013   | Six months ended<br>31 December<br>2012*  |  |  |
|--|--|---|---|--|--|
| CASH FLOWS FROM OPERATING ACTIVITIES   |  | Restated (Rupees in '000)   |   |  |  |
| Profit before taxation   |  | 49,102  | 15,447  |  |  |
| Adjustments for: Mark-up expense Depreciation and amortization Provision against impaired debts Provision for gratuity Provision for staff retirement benefits Provision for slow moving stores and spares Provision for slow moving stock Reversal of provision on sales of provided stock Return on bank deposits Gain on disposal of fixed assets | 28<br>4.4<br>10.2<br>19.7<br>19.7<br>8.1<br>9.2<br>9.2<br>26<br>26 | 18,802<br>39,204<br>1,000<br>9,605<br>3,460<br>1,900<br>5,580<br>(4,942)<br>(65)<br>(2,673) | 9,764<br>17,408<br>-<br>5,045<br>1,878<br>287<br>-<br>(844)<br>(61)<br>(507)      |  |  |
| Operating profit before working capital changes  |  | 71,871<br>120,973   | 32,970<br>48,417  |  |  |
| Decrease / (increase) in operating assets: Stores and spares Stock-in-trade Trade debts Long term loans to employees Long term advances and deposits Advances, prepayments and other receivables Increase / (decrease) in operating liabilities: Trade and other payables Cash generated from operations   |  | 93<br>(47,191)<br>(3,790)<br>130<br>(623)<br>(1,582)<br>(52,963)<br>(85,960)<br>(17,950)    | (1,655)<br>93,615<br>(1,327)<br>417<br>-<br>(356)<br>90,694<br>(54,822)<br>84,289 |  |  |
| Income tax paid Gratuity paid Retirement benefits paid Profit received on short term deposits Mark-up paid  Net cash flows (used in) / from operating activities   | 19.5<br>19.5<br>26   | (10,894)<br>(10,343)<br>(3,013)<br>65<br>(17,613)<br>(41,798)<br>(59,748)                   | (12,728)<br>(3,184)<br>(768)<br>61<br>(9,910)<br>(26,529)<br>57,760               |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES Fixed capital expenditure Proceeds from disposal of fixed assets Net cash flows used in investing activities  | 4.3  | (33,230)<br>7,159<br>(26,071)   | (22,996)<br>1,413<br>(21,583)   |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES Dividend paid Short term loan   |  | (8,070)<br>125,000<br>116,930   | (15,648)<br>(55,000)<br>(70,648)  |  |  |
| Net increase / (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of the year  Cash and cash equivalents at end of the year   |  | 31,111<br>11,217<br>42,328  | (34,471)<br>45,688<br>11,217  |  |  |

 $<sup>^{\</sup>star}$  The Company has changed its accounting year from 30 June to 31 December in 2012 (refer note 1.1).

The annexed notes from 1 to 38 form an integral part of these financial statements.

Mubashir Hasan Ansari Chief Executive

# Statement of Changes in Equity

For the year ended 31 December 2013

|  | Issued,<br>subscribed<br>and paid up<br>capital | Revenue reserves General Unappropriated reserve profit |          | Total<br>reserves | Total    |
|--|---|--|----------|-------------------|----------|
|  |   | (Rupees in '000)                                       |          |                   |          |
| Balance as at 1 July 2012  | 53,240  | 6,000  | 273,733  | 279,733           | 332,973  |
| Total comprehensive income for the six months ended 31 December 2012   |   |  |          |                   |          |
| Profit for the six months period ended 31 December 2012 - restated   | -   | -  | 13,278   | 13,278            | 13,278   |
| Other comprehensive income - net of  |   |  |          |                   |          |
| tax (restated)   | -   | -  | 1,071    | 1,071             | 1,071    |
| Transactions with owners: - Final cash dividend paid for the year ended 30 June 2012                               | -   | -  | (15,972) | (15,972)          | (15,972) |
| Transferred from surplus on revaluation of fixed assets - incremental depreciation (recognised directly in equity) | f<br>-  | -  | 1,821    | 1,821             | 1,821    |
| Balance as at 31 December 2012   | 53,240  | 6,000  | 273,931  | 279,931           | 333,171  |
| Total comprehensive income for the year  | r   |  |          |                   |          |
| Profit for the year ended 31 December 2013   | -   | -  | 32,845   | 32,845            | 32,845   |
| Other comprehensive income - net of tax  | -   | -  | (605)    | (605)             | (605)    |
| Transactions with owners: - Final cash dividend paid for the year ended 31 December 2012                           | -   | -  | (7,986)  | (7,986)           | (7,986)  |
| Transferred from surplus on revaluation of fixed assets - incremental depreciation (recognised directly in equity) |   | -  | 3,465    | 3,465             | 3,465    |
| Balance as at 31 December 2013   | 53,240  | 6,000  | 301,650  | 307,650           | 360,890  |

<sup>\*</sup> The Company has changed its accounting year from 30 June to 31 December in 2012 (refer note 1.1).

The annexed notes from 1 to 38 form an integral part of these financial statements.

Mubashir Hasan Ansari Chief Executive

For the year ended 31 December 2013

#### 1. STATUS AND NATURE OF BUSINESS

ZIL Limited ("the Company") was incorporated as a private limited company in February 1960 under the Companies Act, 1913 (now the Companies Ordinance, 1984) and was subsequently converted into a public limited company in November 1986. Its shares are listed on the Karachi and Lahore Stock Exchanges. The principal activity of the Company is manufacture and sale of home and personal care products.

The registered office of the company is situated at 12th Floor, Executive Tower, Dolmen City, Marine Drive, Block - 4, Clifton, Karachi.

1.1 In 2012, the company had changed its financial year from 30 June to 31 December. The Commissioner of Inland Revenue (Federal Board of Revenue) had approved the change in tax year through its letter no. CIR/EC/LTU/KHI/2012/573-A, dated 31 December 2012. Accordingly, the comparative figures in these financial statements cover a period of six months to 31 December 2012, whilst the current figures are for the year ended 31 December 2013.

### 2. BASIS OF PREPARATION

## 2.1 Statement of compliance

These financial statements have been prepared in accordance with approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board as are notified under the Companies Ordinance, 1984, provisions of and directives issued under the Companies Ordinance, 1984. In case requirements differ, the provisions of, or directives issued under the Companies Ordinance, 1984 shall prevail.

## 2.2 Basis of measurement

These financial statements have been prepared under the historical cost convention, except that certain class of property, plant and equipment (i.e. Land, Building and plant and machinery) have been included at revalued amount.

### 2.3 Functional and presentation currency

These financial statements are presented in Pakistani rupee which is also Company's functional currency and has been rounded to the nearest thousand.

### 2.4 Use of estimates and judgments

The preparation of financial statements in conformity with approved accounting standards, as applicable in Pakistan, requires management to make judgments, estimates and assumptions that affect the application of policies and the reported amounts of assets, liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other

For the year ended 31 December 2013

factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by the management in the application of approved accounting standards, as applicable in Pakistan, that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next financial year are set forth below:

#### 2.4.1 Income taxes

In making the estimates for income taxes currently payable by the Company, the management considers the current income tax law and the decisions of appellate authorities on certain issues in the past.

## 2.4.2 Staff gratuity and retirement benefits

Certain actuarial assumptions have been adopted (as disclosed in note 19 to these financial statements) for the actuarial valuation of staff gratuity and retirement benefits. Changes in these assumptions in future years may affect the liability under these schemes in those years.

### 2.4.3 Stock-in-trade and stores and spares

The Company reviews the net realizable value of stock in trade and stores and spares to assess any diminution in the respective carrying values. Any change in the estimates in future years might affect the carrying amounts of stock in trade with a corresponding affect on the amortization change and impairment. Net realizable value is determined with respect to estimated selling price less estimated expenditure to make the sale.

#### 2.4.4 Trade debts and other receivables

The company's management reviews its trade debtors on a continuous basis to identify receivables where collection of amount is no longer probable. These estimates are based on historical experience and are subject to change in the conditions at the time of actual recovery.

## 2.4.5 Property, plant and equipment

The company reviews the rate of depreciation, useful lives, residual value and value of assets for possible impairment on annual basis. Any change in the estimates in future years might affect the carrying amount of the respective items of property, plant and equipment with a corresponding effect on the depreciation change and impairment.

For the year ended 31 December 2013

### 2.4.6 Intangible assets

The company reviews the rate of amortization and value of intangible assets for possible impairment on an annual basis. Any change in the estimates in future years might affect the carrying amount of intangible assets with the corresponding effect on the amortization change and impairment.

## 2.5 NEW OR AMENDMENTS TO EXISTING STANDARD/INTERPRETATION AND FORTHCOMING REQUIREMENTS

### 2.5.1 Standards, amendments or interpretation which become effective during the year

During the year certain amendments to standards or new interpretations become effective. However, except for IAS 19, "Employee Benefits", other amendments were not relevant or did not have any material effect on the financial statement of the company.

## 2.5.2 Change in Accounting Policy

IAS 19 (revised) "Employee benefits" amends the accounting for employment benefits which became effective to the company from 1 January 2013. The change introduced by the IAS 19 (revised) are as follows:

- a) The standard requires past service cost to be recognised in profit or loss;
- b) The standard replaces the interest cost on defined benefit obligation and the expected return on plan assets with the net interest cost based on the net defined benefit asset or liability and the discount rate, measured at the beginning of the year;
- c) There is new term "remeasurement". This is made up of actuarial gain and losses, the difference between actual investment return and return implied by the net interest cost; and
- d) The amendment requires an entity to recognise remeasurement immediately in other comprehensive income. Actuarial gains or losses beyond corridor limit were previously amortised over the expected future service of the employees.

The adoption of the revised standard has resulted in a change in the company's accounting policy related to recognition of actuarial gains and losses (note 3.3). Consequently, the Company now recognizes all actuarial gains and losses directly in other comprehensive income with no subsequent recycling through the profit and loss account. Previously, the Company was recognising all actuarial gains and losses in profit and loss account.

For the year ended 31 December 2013

The change in accounting policy has been applied retrospectively. The effect of the change in accounting policy on the current and prior period financial statements have been summarized below:

| Effect on Profit and Loss Account  | Six months ended<br>31 December 2012<br>(Rupees in '000) |
|--|--|
| As previously reported Effect of change in accounting policy - net As restated | 14,349<br>(1,071)<br>13,278                              |
| Effect on Other Comprehensive Income   |  |
| As previously reported Effect of change in accounting policy As restated       | 1,071<br>1,071   |
| Effect on Earnings per share   | (Rupees)   |
| As previously reported Effect of change in accounting policy As restated       | 2.70<br>(0.21)<br>2.49                                   |

Had the company not changed its accounting policy, the effect on the financial statements for the year ended 31 December 2013 would have been as follows:

- Profit and Loss Account would have decreased by Rs.0.605 million.
- Other Comprehensive Income would be Nil.
- Earnings per share would have decreased by Re.0.11.

## 2.5.3 Standards, Interpretations and Amendments not yet effective

The following standards, amendments and interpretations of approved accounting standards will be effective for accounting periods beginning on or after 01 January 2014:

- IFRIC 21- Levies 'an Interpretation on the accounting for levies imposed by governments' (effective for annual periods beginning on or after 1 January 2014). IFRIC 21 is an interpretation of IAS 37 Provisions, Contingent Liabilities and Contingent Assets. IAS 37 sets out criteria for the recognition of a liability, one of which is the requirement for the entity to have a present obligation as a result of a past event (known as an obligating event). The Interpretation clarifies that the obligating event that gives rise to a liability to pay a levy is the activity described in the relevant legislation that triggers the payment of the levy.

For the year ended 31 December 2013

- Offsetting Financial Assets and Financial Liabilities (Amendments to IAS 32) (effective for annual periods beginning on or after 1 January 2014). The amendments address inconsistencies in current practice when applying the offsetting criteria in IAS 32 Financial Instruments: Presentation. The amendments clarify the meaning of 'currently has a legally enforceable right of set-off'; and that some gross settlement systems may be considered equivalent to net settlement.
- Amendment to IAS 36 "Impairment of Assets" Recoverable Amount Disclosures for Non-Financial Assets (effective for annual periods beginning on or after 1 January 2014). These narrow-scope amendments to IAS 36 Impairment of Assets address the disclosure of information about the recoverable amount of impaired assets if that amount is based on fair value less costs of disposal.
- Amendments to IAS 39 "Financial Instruments: Recognition and Measurement" Continuing hedge accounting after derivative novations (effective for annual periods beginning on or after 1 January 2014). The amendments add a limited exception to IAS 39, to provide relief from discontinuing an existing hedging relationship when a novation that was not contemplated in the original hedging documentation meets specific criteria.
- Amendments to IAS 19 "Employee Benefits" Employee contributions a practical approach (effective for annual periods beginning on or after 1 July 2014). The practical expedient addresses an issue that arose when amendments were made in 2011 to the previous pension accounting requirements. The amendments introduce a relief that will reduce the complexity and burden of accounting for certain contributions from employees or third parties. The amendments are relevant only to defined benefit plans1 that involve contributions from employees or third parties meeting certain criteria.
- Annual Improvements 2010-2012 and 2011-2013 cycles (most amendments will apply prospectively for annual period beginning on or after 1 July 2014). The new cycle of improvements contain amendments to the following standards:
- IFRS 2 'Share-based Payment'. IFRS 2 has been amended to clarify the definition of 'vesting condition' by separately defining 'performance condition' and 'service condition'. The amendment also clarifies both: how to distinguish between a market condition and a non-market performance condition and the basis on which a performance condition can be differentiated from a vesting condition.
- IFRS 3 'Business Combinations'. These amendments clarify the classification and measurement of contingent consideration in a business combination. Further IFRS 3 has also been amended to clarify that the standard does not apply to the accounting for the formation of all types of joint arrangements including joint operations in the financial statements of the joint arrangement themselves.
- IFRS 8 'Operating Segments' has been amended to explicitly require the disclosure of judgments made by management in applying the aggregation criteria. In addition this amendment clarifies that a reconciliation of the total of the reportable segment's assets to the entity assets is required only if this information is regularly provided to the entity's chief operating decision maker. This change aligns the disclosure requirements with those for segment liabilities.

For the year ended 31 December 2013

- Amendments to IAS 16'Property, plant and equipment' and IAS 38 'Intangible Assets'. The amendments clarify the requirements of the revaluation model in IAS 16 and IAS 38, recognizing that the restatement of accumulated depreciation (amortization) is not always proportionate to the change in the gross carrying amount of the asset.
- IAS 24 'Related Party Disclosure'. The definition of related party is extended to include a management entity that provides key management personnel services to the reporting entity, either directly or through a group entity.
- IAS 40 'Investment Property'. IAS 40 has been amended to clarify that an entity should: assess whether an acquired property is an investment property under IAS 40 and perform a separate assessment under IFRS 3 to determine whether the acquisition of the investment property constitutes a business combination.

### 3. SIGNIFICANT ACCOUNTING POLICIES

The principle accounting policies applied in the preparation of these financial statements are set out below. These policies have been applied consistently to all the years presented.

## 3.1 Property, plant and equipment

### 3.1.1 Operating fixed assets

#### Owned

Freehold land is stated at revalued amount. Building on freehold land and plant, machinery and equipments are measured at revalued amounts, which is the fair value at the date of revaluation less subsequent accumulated depreciation and impairment losses, if any. Other operating fixed assets (including capital spares) are stated at cost less accumulated depreciation and impairment losses, if any.

Depreciation on operating fixed assets, other than freehold land, is charged under the reducing balance method at rates specified in note 4. Depreciation on addition is charged from the month in which asset is available for use, and no depreciation is charged in the month in which the asset is disposed off.

Assets, which have been fully depreciated, are retained in the books at a nominal value of Re.1. Gains or losses on disposal of operating fixed assets, if any, are taken to profit and loss account When revalued assets are sold, the relevant remaining surplus is transferred directly by the Company to its profit and loss account.

Normal repairs and maintenance is charged to the profit and loss account during the financial period in which they are incurred, as and when incurred. Major renewals and improvements are capitalized and the assets so replaced, if any, are retired.

Surplus on revaluation of building and plant, machinery and equipments to the extent of incremental depreciation charged there on is transferred from surplus on revaluation of building and plant, machinery and equipments to retained earnings (unappropriated profit), net of deferred tax.

For the year ended 31 December 2013

#### Leased

Finance leases, which transfer to the Company substantially all the risks and benefits incidental to ownership of the leased item, are stated at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments, less accumulated depreciation and impairment losses, if any.

Leased assets are depreciated over the useful lives of the assets. However, if there is no reasonable certainty that the Company will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

## 3.1.2 Capital work-in-progress

Capital work-in-progress is stated at cost (less impairment losses, if any) and consists of expenditure incurred and advances made in respect of operating fixed assets in the course of their acquisition, erection, construction and installation directly attributable to capital work-in-progress, determined by the management. The assets are transferred to relevant category of operating fixed assets when they are available for use.

### 3.2 Intangible assets

Intangible assets (comprising of computer softwares) are stated at cost less accumulated amortisation and impairment losses, if any. Intangible assets are amortised under the straight line method at the rate of thirty percent per annum.

Cost that are directly associated with identifiable software products and have probable economic benefit beyond one year are recognised as intangible assets.

Cost associated with maintaining computer software products are recognised as an expense when incurred.

In respect of additions and deletions of intangible assets during the year, amortization is charged from the month of acquisition and up to the month preceding the deletion, respectively.

#### 3.3 Staff Retirement benefits

### a) Gratuity scheme - defined benefit plan

The company operates an unfunded gratuity scheme for its eligible employees. The permanent employees who have completed four years of service with the company are eligible employees for this scheme. Provision is made in the financial statements based on actuarial valuation (conducted at balance sheet date 31 December 2013) using the projected unit credit method. Remeasurement of the defined benefit liability, which comprises actuarial gain and losses are recognised immediately in other comprehensive income. The company determines the net interest expense (income) on the net defined benefit liability (asset) for the year by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual year to the then net defined benefit liability (asset), taking into account and change in the net defined benefit liability (asset) during

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the year as a result of contribution and benefit payments. Net interest expense and other expense related to defined benefit plans are recognised in profit and loss account.

When the benefits of the plan are changed or when a plan is curtailed, the resulting change in benefits that relates to past service or the gain or loss on curtailment is recognised immediately in profit and loss account. The company recognises gain and loss on the settlement of a defined benefit plan when the settlement occurs.

## b) Retirement benefit scheme - defined benefit plan

In addition, the Company also operates an un-funded retirement benefit scheme for its eligible employees. The employees who were on Company's permanent payroll on or before 30 June 1999 and had completed ten years of services with the Company are eligible for benefits under this scheme. Provision is made in these financial statements based on the actuarial valuation (conducted at the balance sheet date - 31 December 2013) using the Projected Unit Credit Method.

Remeasurement of the defined benefit liability, which comprises actuarial gain and losses are recognised immediately in other comprehensive income. The company determines the net interest expense (income) on the net defined benefit liability (asset) for the year by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual year to the then net defined benefit liability (asset), taking into account and change in the net defined benefit liability (asset) during the year as a result of contribution and benefit payments. Net interest expense and other expense related to defined benefit plans are recognised in profit and loss account.

When the benefits of the plan are changed or when a plan is curtailed, the resulting change in benefits that relates to past service or the gain or loss on curtailment is recognised immediately in profit and loss account. The company recognises gain and loss on the settlement of a defined benefit plan when the settlement occurs.

## c) Provident fund - defined contribution plan

The Company operates an approved provident fund scheme for its eligible employees. The Company and the employees make equal monthly contributions at ten percent of the basic salary.

### 3.4 Compensated absences

The Company also makes provision in the financial statements for its liability towards compensated absences based on the leaves accumulated up to the balance sheet date in accordance with the service rules.

### 3.5 Taxation

Income tax on the profit or loss for the year comprises current and deferred tax.

#### i) Current

Provision for current taxation is based on taxable income at the current rates of taxation after taking

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into account available tax credits and tax rebates, if any, in accordance with the provision of the Income Tax Ordinance, 2001. It also includes any adjustment to tax payable in respect of prior years.

## ii) Deferred

Deferred taxation is recognised, using the balance sheet liability method, providing for all temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amounts of deferred tax recognised is based on the expected manner of the realisation or settlement of the carrying amount of assets and liabilities, using rates of taxation enacted or substantially enacted at the balance sheet date.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised. Deferred tax assets, are reduced to the extent that they are no longer probable that the related tax benefit will be realised.

The Company also recognises deferred tax liability on surplus on revaluation of fixed assets which is adjusted and the related surplus in accordance with the requirements of International Accounting Standard 12 'Income Taxes'.

## 3.6 Stores and spares

These are stated at lower of moving average cost and net realizable value except items in transit which are stated at invoice value plus other charges incurred thereon. Provision is made for slow moving items where necessary and is recognised in the profit and loss account.

Net realizable value is the estimated selling price in the ordinary course of the business less estimated costs necessary to make a sale.

## 3.7 Stock-in-trade

These are valued at lower of cost and net realisable value. Cost of raw materials, packing materials, work in process and finished goods is determined under average cost basis, except that in case of stock in transit, it is determined at invoice value and other charges incurred thereon.

Cost of finished goods consists of materials, labour and applicable production overheads. However, the work-in- process is valued at material cost only as conversion costs are immaterial.

Net realisable value signifies the estimated selling price in the ordinary course of business less estimated cost of completion and selling expenses.

#### 3.8 Trade debts and other receivables

These are stated at cost less impairment losses, if any. A provision for impairment is established where there is objective evidence that the Company will not be able to collect all amounts due according

For the year ended 31 December 2013

to the original terms of the receivables. Trade debts and receivable are written off when considered irrecoverable.

## 3.9 Cash and cash equivalents

For the purposes of cash flow statement, cash and cash equivalents comprise cash / demand draft in hand, balances with banks and short term placements readily convertible to known amounts of cash and subject to insignificant risk of changes in value. Cash and cash equivalents also include bank overdrafts and form an integral part of the Company's cash management.

## 3.10 Revenue recognition

- Revenue from sale of goods is measured at fair value of the consideration received or receivable. Domestic sales are recognised as revenue on dispatch of goods to customers. Export sales are recognised as revenue on the basis of goods shipped to customers.
- Profit on debt instruments and term deposits with banks are recognised using the effective yield method on a time proportion basis.
- Dividend income on equity instruments is recognised when a right to receive the dividend is established.
- Gain or loss on sale of mutual fund units / certificates is accounted for in the period in which it arises.

### 3.11 Trade and other payables

Liabilities for trade and other amounts payable are recognised and carried at cost which is the fair value of the consideration to be paid in future for goods and services received.

## 3.12 Provisions

A provision is recognised in the balance sheet when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are measured at the present value of expected expenditure, discounted at a pre tax rate that reflects current market assessment of the time value of money and the risk specific to the obligation. However, provisions are reviewed at each balance sheet date and adjusted to reflect current best estimate.

### 3.13 Foreign currency translation

Foreign currency transactions during the year are recorded at the exchange rates approximating those ruling on the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange which approximate those prevailing on the balance sheet date. Gains and losses on translation are taken to profit and loss account.

For the year ended 31 December 2013

#### 3.14 Financial instruments

All financial assets and liabilities are initially measured at fair value, and subsequently measured at fair value or amortized cost as the case may be. The Company derecognises the financial assets and financial liabilities when it ceases to be a party to such contractual provisions of the instruments.

### 3.15 Off-setting of financial assets and financial liabilities

A financial asset and financial liability is offset and the net amount is reported in the financial statements only when there is a legally enforceable right to set-off the recognised amount and the Company intends either to settle on a net basis, or to realise the assets and to settle the liabilities simultaneously.

### 3.16 Impairment

#### Financial assets

A financial asset is assessed at each balance sheet date to determine whether there is any objective evidence that it is impaired. A financial assets is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

All impairment losses are recognised in profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised.

#### Non-financial assets

The carrying amounts of the Company's assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated in order to determine the extent of impairment loss, if any. Impairment losses are recognised as expense in profit and loss account. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. Value in use is ascertained through discounting of the estimated future cash flows using a discount rate that reflects current market assessments of the time value of money and the risk specific to the assets. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

An impairment loss is reversed if there is a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

#### 3.17 Mark-up bearing borrowings

Mark-up bearing borrowings are recognized initially at cost, less attributable transaction costs.

For the year ended 31 December 2013

Subsequent to initial recognition, mark-up bearing borrowings are stated at original cost less subsequent repayments, while the difference between the cost (reduced for periodic payments) and redemption value is recognised in the profit and loss account over the period of the borrowings on an effective mark-up basis.

Borrowing costs are charged to profit and loss account currently.

### 3.18 Dividend and appropriations

Dividends and reserve appropriations are recognised in the period in which these are declared / approved.

## 3.19 Earning per share

The Company presents basic and diluted earnings per shares (EPS) data. Basic EPS is calculated by dividing the profit or loss attributable to share holders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to share holders and the weighted average number of ordinary shares outstanding, adjusted for the effects of all dilutive potential ordinary shares.

| 4. | PROPERTY, PLANT AND EQUIPMENT                   | Note       | 31 December<br>2013 | 31 December<br>2012 |  |  |
|----|---|------------|---------------------|---------------------|--|--|
|    |   |            | (Rupees             | s in '000)          |  |  |
|    | Operating fixed assets Capital work-in-progress | 4.1<br>4.2 | 405,190<br>4,928    | 346,829<br>19,123   |  |  |
|    | Capital Work-III-progress                       | 4.2        | 410,118             | 365,952             |  |  |

For the year ended 31 December 2013

#### 4.1 Operating fixed assets

|                                |     | 31 December 2013 COST Rate DEPRECIATION |          |            |            |                           |                              |           |                            |                           |                            |            |                              |  |
|--------------------------------|-----|---|----------|------------|------------|---------------------------|------------------------------|-----------|----------------------------|---------------------------|----------------------------|------------|------------------------------|--|
|                                |     | As at 1<br>January<br>2013              | Addition | (Disposal) | Adjustment | Surplus on<br>Revaluation | 2013                         | Rate<br>% | As at 1<br>January<br>2013 | Charge<br>for the<br>Year | DEPRECIATION<br>(Disposal) | Adjustment | As at 31<br>December<br>2013 | Written down<br>value as on<br>31 December<br>2013 |
| For should be ad               | 4.5 | 40.000                                  |          | (nupees    | 5111 000)  |                           |                              |           |                            |                           | (nupee                     | 5 111 000) |                              | 00 700   |
| Freehold land                  | 4.5 | 42,000                                  | -        | -          | (0.550)    | 20,726                    | 62,726                       | -         |                            |                           | -                          | (0.550)    | -                            | 62,726   |
| Leasehold land                 | 4.5 | 42,140                                  | -        | -          | (2,559)    | 15,419                    | 55,000                       | 2         | 1,716                      | 843                       | -                          | (2,559)    | -                            | 55,000   |
| Building on freehold land      | 4.5 | 29,204                                  | 12,258   | -          | (9,604)    | 7,291                     | 39,149                       | 10        | 6,632                      | 2,972                     | -                          | (9,604)    | -                            | 39,149   |
| Building on leasehold land     | 4.5 | 2,069                                   | -        | -          | (490)      | 647                       | 2,226                        | 10        | 314                        | 176                       | -                          | (490)      | -                            | 2,226  |
| Lease hold improvements        | 4.5 | 3,068                                   | -        | -          | -          | -                         | 3,068                        | 10        | 1,542                      | 153                       | -                          | -          | 1,695                        | 1,373  |
| Plant, machinery and equipment | 4.5 | 271,008                                 | 11,375   | -          | (120,254)  | 9,087                     | 171,216                      | 10        | 102,740                    | 17,514                    | -                          | (120,254)  | -                            | 171,216  |
| Capital spares                 |     | 9,876                                   | 2,289    | -          | -          | -                         | 12,165                       | 10        | 4,345                      | 713                       | -                          | -          | 5,058                        | 7,107  |
| Furniture and fixtures         |     | 25,174                                  | 355      | -          | -          | -                         | 25,529                       | 10        | 4,566                      | 2,073                     | -                          | -          | 6,639                        | 18,890   |
| Vehicles                       |     | 59,527                                  | 16,537   | (9,370)    | -          | -                         | 66,694                       | 20        | 21,749                     | 8,894                     | (4,884)                    | -          | 25,759                       | 40,935   |
| Computers                      |     | 15,950                                  | 2,709    | -          | -          | -                         | 18,659                       | 30        | 9,598                      | 2,503                     | -                          | -          | 12,101                       | 6,558  |
| Professional books             |     | 31                                      | -        | -          | -          | -                         | 31                           | 30        | 16                         | 5                         | -                          | -          | 21                           | 10   |
|                                |     | 500,047                                 | 45,523   | (9,370)    | (132,907)  | 53,170                    | 456,463                      |           | 153,218                    | 35,846                    | (4,884)                    | (132,907)  | 51,273                       | 405,190  |
|                                |     |   |          |            |            |                           | 31 Decem                     |           |                            |                           |                            |            |                              |  |
|                                |     | As at 1<br>July 2012                    | Addition |            | Adjustment | Surplus on<br>Revaluation | As at 31<br>December<br>2012 | Rate<br>% | As at 1<br>July 2012       | For the<br>Year           | DEPRECIATION<br>(Disposal) | Adjustment | As at 31<br>December<br>2012 | Written down<br>value as on<br>31 December<br>2012 |
|                                |     |   |          | (Rupees    | s in '000) |                           |                              |           |                            |                           | (Rupee:                    | s in '000) |                              |  |
| Freehold land                  |     | 42,000                                  | -        | -          | -          | -                         | 42,000                       | -         | -                          | -                         | -                          | -          | -                            | 42,000   |
| Leasehold land                 |     | 42,140                                  | -        | -          | -          | -                         | 42,140                       | 2         | 1,308                      | 408                       | -                          | -          | 1,716                        | 40,424   |
| Building on freehold land      |     | 29,204                                  | -        | -          | -          | -                         | 29,204                       | 10        | 5,444                      | 1,188                     | -                          | -          | 6,632                        | 22,572   |
| Building on leasehold land     |     | 2,069                                   | -        | -          | -          | -                         | 2,069                        | 10        | 222                        | 92                        | -                          | -          | 314                          | 1,755  |
| Lease hold improvements        |     | 3,068                                   | -        | -          | -          | -                         | 3,068                        | 10        | 1,462                      | 80                        | -                          | -          | 1,542                        | 1,526  |
| Plant, machinery and equipment |     | 239,586                                 | 31,422   | -          | -          | -                         | 271,008                      | 10        | 95,188                     | 7,552                     | -                          | -          | 102,740                      | 168,268  |
| Capital spares                 |     | 9,876                                   | -        | -          | -          | -                         | 9,876                        | 10        | 4,054                      | 291                       | -                          | -          | 4,345                        | 5,531  |
| Furniture and fixtures         |     | 24,654                                  | 520      |            |            |                           | 25,174                       | 10        | 3,492                      | 1,074                     | -                          | -          | 4,566                        | 20,608   |
| Vehicles                       |     | 60,108                                  | 3,456    | (4,037)    | -          | -                         | 59,527                       | 20        | 20,923                     | 4,054                     | (3,228)                    | -          | 21,749                       | 37,778   |
| Computers                      |     | 14,742                                  | 1,356    | (148)      | -          | -                         | 15,950                       | 30        | 8,584                      | 1,065                     | (51)                       | -          | 9,598                        | 6,352  |
| Professional books             |     | 31                                      | _        | _          | _          |                           | 31                           | 30        | 13                         | 3                         | _                          | _          | 16                           | 15   |
|                                |     | 0.                                      |          |            |            |                           | 51                           | 30        | 10                         | Ü                         |                            |            | 10                           |  |

## 4.2 Capital work-in-progress

Plant, machinery and equipments Capital spares Building on freehold land Furniture and fixtures Vehicles Intangibles Computers

|                            | C         | OST                             |                              |
|----------------------------|-----------|---------------------------------|------------------------------|
| As at 1<br>January<br>2013 | Additions | (Transfers to operating assets) | As at 31<br>December<br>2013 |
|                            | (Rupee    | es in '000)                     |                              |
| 5,490                      | 10,813    | (11,375)                        | 4,928                        |
| -                          | 2,289     | (2,289)                         | -                            |
| 12,258                     | -         | (12,258)                        | -                            |
| -                          | 355       | (355)                           | -                            |
| -                          | 16,537    | (16,537)                        | -                            |
| 1,375                      | 527       | (1,902)                         | -                            |
| -                          | 2,709     | (2,709)                         | -                            |
| 19,123                     | 33,230    | (47,425)                        | 4,928                        |
|                            |           |                                 |                              |

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## 4.3 Disposal of operating fixed assets

|                  |                  |       |                                    | Written                  |                  |                              |                  |                                   |   |
|------------------|------------------|-------|------------------------------------|--------------------------|------------------|------------------------------|------------------|-----------------------------------|---|
|                  | Year of purchase | Cost  | Accumulated depreciation (Rupees i | down<br>value<br>n '000) | Sale<br>proceeds | Gain / (loss)<br>on disposal | Mode of disposal | Sold to                           | Address   |
| Vehicles         |                  |       | (,                                 | ,                        |                  |                              |                  |                                   |   |
| Suzuki Cultus    | 2008             | 754   | 468                                | 286                      | 286              | -                            | As per policy    | Ahsaan-ul-Haq<br>(Employee)       | A-185, Area 36-B, Zamanabad<br>Landhi4, Karachi                             |
| Toyota Altis     | 2011             | 1,877 | 589                                | 1,288                    | 1,580            | 292                          | Negotiation      | Metropolitan<br>logistic services | Plot # 32, Korangi Industrial Area,<br>Karachi                              |
| Suzuki Cultus    | 2008             | 652   | 435                                | 217                      | 217              | -                            | As per policy    | M. Shahid<br>(Employee)           | Flat No F-16, Iqbal Plaza, Phase<br>2, Gulshan -E Sirsyed Karachi           |
| Suzuki Alto      | 2007             | 521   | 357                                | 164                      | 164              | -                            | As per policy    | Asif Hayat<br>(Employee)          | House # 26/B-2, Railway<br>Housing Society, Unit#3,<br>Latifabad, Hyderabad |
| Suzuki sprinter  | 2010             | 66    | 33                                 | 33                       | 33               | -                            | As per policy    | Hasan Zaheer<br>(Employee)        | R759/19 Al-noor society federal<br>B area, Karachi                          |
| Suzuki Alto      | 2009             | 667   | 356                                | 311                      | 607              | 296                          | Negotiation      | Mithani<br>Automobiles            | Shop#G-8, Karim Appartments,<br>M.A Jinnah Road, Karachi                    |
| Suzuki Alto      | 2008             | 615   | 406                                | 209                      | 535              | 326                          | Negotiation      | Car Selection                     | Karim Appartments, M.A Jinnah<br>Road, Karachi                              |
| Suzuki Alto      | 2012             | 801   | 239                                | 562                      | 770              | 208                          | Negotiation      | Car Selection                     | Karim Appartments, M.A Jinnah<br>Road, Karachi                              |
| Suzuki Alto      | 2009             | 710   | 441                                | 269                      | 595              | 326                          | Negotiation      | Car Selection                     | Karim Appartments, M.A Jinnah<br>Road, Karachi                              |
| Suzuki Alto      | 2008             | 524   | 333                                | 191                      | 520              | 329                          | Negotiation      | Car Selection                     | Karim Appartments, M.A Jinnah<br>Road, Karachi                              |
| Suzuki Alto      | 2009             | 674   | 404                                | 270                      | 500              | 230                          | Negotiation      | Ali Motors                        | Shop#8, Al-Madina Appartments,<br>M.A Jinnah Road, Karachi                  |
| Suzuki Alto      | 2009             | 674   | 404                                | 270                      | 575              | 305                          | Negotiation      | Ali Motors                        | Shop#8, Al-Madina Appartments,<br>M.A Jinnah Road, Karachi                  |
| Suzuki Cultus    | 2010             | 835   | 419                                | 416                      | 777              | 361                          | Negotiation      | Ali Motors                        | Shop#8, Al-Madina Appartments,<br>M.A Jinnah Road, Karachi                  |
| 31 December 2013 | =                | 9,370 | 4,884                              | 4,486                    | 7,159            | 2,673                        |                  |                                   | ,   |
| 31 December 2012 | -                | 4,185 | 3,279                              | 906                      | 1,413            | 507                          |                  |                                   |   |
|                  | =                |       |                                    |                          |                  |                              |                  |                                   |   |

4.4 Depreciation on property, plant and equipment and amortisation of intangible asset (note 5) for the year / period has been allocated as follows:

|   | Note | 31 December<br>2013 | 31 December<br>2012 |
|---|------|---------------------|---------------------|
|   |      | (Rupees             | s in '000)          |
| Depreciation for the year / period on property, plant and equipment | 4.1  | 35,846              | 15,807              |
| Amortisation of intangible asset for the year / period              | 5    | 3,358               | 1,601               |
|   |      | 39,204              | 17,408              |
|   |      |                     |                     |
| Cost of sales   | 23   | 22,931              | 10,664              |
| Selling and distribution expenses                                   | 24   | 6,864               | 2,775               |
| Administrative expenses   | 25   | 9,409               | 3,969               |
|   |      | 39,204              | 17,408              |

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4.5 Freehold land, building on freehold land, plant, machinery and equipment of the Company has been revalued as of 31 December 2013 by an independent valuer M/s Arif Evaluators, on the basis of market value. The valuation has been incorporated in the financial statements as of 31 December 2013 and has resulted in a surplus of Rs.37.104 million before tax (Rs.20.726 million on freehold land, Rs.7.291 million on building on freehold land and Rs. 9.087 million on plant, machinery and equipment). The details of revalued amounts as of 31 December 2013 are as follows:

| (Rupees in '0 |
|---------------|
|---------------|

| Free hold land                 | 62,726  |
|--------------------------------|---------|
| Buildings on free hold land    | 39,149  |
| Plant, machinery and equipment | 171,216 |
|                                | 273,091 |

Leasehold land alongwith building on leasehold land of the Company were revalued as of 31 December 2013 by an independent valuer M/s Arif Evaluators, on the basis of market value. The valuation has been incorporated in the financial statements as of 31 December 2013 and has resulted in a surplus of Rs.16.066 million before tax (Rs.15.419 million on leasehold land and Rs.0.647 million on building on leasehold land. The details of revalued amounts as of 31 December 2013 are as follows:

(Rupees in '000)

| Leasehold land              | 55,000 |
|-----------------------------|--------|
| Buildings on leasehold land | 2,226  |
|                             | 57,226 |

In addition to the above revaluation, the company had also arranged the revaluation of its properties in the years ended 1982, 2000, 2004, 2007, 2010 and 2011 which resulted in revaluation surplus as follows:

(Rupees in '000)

| Free hold land                 | 41,971 |
|--------------------------------|--------|
| Lease hold land                | 22,950 |
| Buildings on free hold land    | 37,395 |
| Plant, machinery and equipment | 85,850 |

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4.6 Had there been no revaluation, the related figures of land, buildings and plant & machinery as at 31 December 2013 would have been as follows:

| ( |        |  |
|---|--------|--|
|   | 29     |  |
|   | 17 998 |  |

(Rupees in '000)

| Free hold land                 | 29      |
|--------------------------------|---------|
| Lease hold land                | 17,998  |
| Buildings on free hold land    | 18,645  |
| Buildings on lease hold land   | 1,579   |
| Plant, machinery and equipment | 131,300 |
|                                | 169,551 |

## 5. INTANGIBLE ASSETS

| II TI II TOILD LL 7 TO | 00        |                     |          |       |              |              |             |              |
|------------------------|-----------|---------------------|----------|-------|--------------|--------------|-------------|--------------|
|                        |           |                     |          | 31 De | cember 2013  |              |             |              |
|                        |           | COST                |          | Rate  | AMORTIZATION |              |             | Written down |
|                        | As at 1   | Additions/          | As at 31 | %     | As at 1      | For the      | As at 31    | value as on  |
|                        | January   | (disposals)         | December |       | January      | period       | December    | 31 December  |
|                        | 2013      |                     | 2013     |       | 2013         |              | 2013        | 2013         |
|                        |           | -(Rupees in '000) - |          |       |              | (Rupee       | es in '000) |              |
| Computer software      |           |                     |          |       |              |              |             |              |
| and licenses           | 12,963    | 1,902               | 14,865   | 30    | 7,706        | 3,358        | 11,064      | 3,801        |
|                        |           |                     |          |       |              |              |             |              |
|                        |           |                     |          | 31 De | cember 2012  |              |             |              |
|                        |           | COST                |          | Rate  |              | AMORTISATION |             | Written down |
|                        | As at 1   | Additions /         | As at 31 | %     | As at 1      | For the      | As at 31    | value as on  |
|                        | July 2012 | (disposals)         | December |       | July 2012    | year         | December    | 31 December  |
|                        |           |                     | 2012     |       |              |              | 2012        | 2012         |
|                        |           | -(Rupees in '000) - |          |       |              | (Rupee       | es in '000) |              |
| Computer software      |           |                     |          |       |              |              |             |              |
| and licenses           | 12,963    |                     | 12,963   | 30    | 6,105        | 1,601        | 7,706       | 5,257        |
|                        |           |                     |          |       |              |              |             |              |

|    |   | Note | 31 December | 31 December |
|----|---|------|-------------|-------------|
| 6. | LONG TERM DEPOSITS - considered good                |      | 2013        | 2012        |
|    |   |      | (Rupees     | s in '000)  |
|    | Deposits:   |      |             |             |
|    | - against letter of guarantee                       |      | 2,756       | 2,106       |
|    | - against office premises                           |      | 1,678       | 1,705       |
|    | - to Central Depository Company of Pakistan Limited |      | 13          | 13          |
|    | - to Sui Southern Gas Company Limited               |      | 2,725       | 2,725       |
|    | - others  |      | 364         | 364         |
|    |   |      | 7,536       | 6,913       |
|    | Provision held                                      |      | (78)        | (78)        |
|    |   |      | 7,458       | 6,835       |
|    |   |      |             |             |
| 7. | LONG TERM LOANS TO EMPLOYEES                        |      |             |             |
|    | - Considered good - secured                         |      |             |             |
|    |   |      |             |             |
|    | Non-executive employees                             | 7.1  | 620         | 750         |
|    | Receivable within one year                          |      | (391)       | (386)       |
|    |   |      | 229         | 364         |

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7.1 These mark-up free loans have been given to the non-executive employees for purchase of motorcycles as per Company's Motor Cycle loan policy. These are recoverable in 36 to 57 equal monthly instalments and are secured against employees' provident fund balances.

| 8.  | STORES AND SPARES - net  | Note | 31 December<br>2013                   | 31 December<br>2012                   |
|-----|--|------|---------------------------------------|---------------------------------------|
|     |  |      | (Rupees                               | s in '000)                            |
|     | Stores<br>Spares   |      | 13,738<br>2,967                       | 12,645<br>4,153                       |
|     |  |      | 16,705                                | 16,798                                |
|     | Provision against slow moving stores and spares                              | 8.1  | (4,914)<br>11,791                     | (3,014)                               |
| 8.1 | Provision against slow moving stores and spares                              |      |                                       |                                       |
|     | Opening Balance<br>Charge for the year / period<br>Balance as at 31 December |      | 3,014<br>1,900<br>4,914               | 2,727<br>287<br>3,014                 |
| 9.  | STOCK-IN-TRADE - net   |      |                                       |                                       |
|     | Raw material - in hand<br>- in transit                                       | 9.1  | 174,550<br>61,364<br>235,914          | 56,474<br>127,790<br>184,264          |
|     | Packing material Work-in-process Finished goods                              |      | 21,562<br>44,801<br>77,360<br>379,637 | 21,926<br>46,825<br>79,431<br>332,446 |
|     | Provision against slow moving and obsolete stock                             | 9.2  | (7,288)<br>372,349                    | (6,650)<br>325,796                    |

<sup>9.1</sup> This includes stocks aggregating Rs.4.206 million (31 December 2012: Rs. 0.77 million) stated at their net realizable values as against their cost of Rs.7.336 million (31 December 2012: Rs. 2.58 million).

For the year ended 31 December 2013

|     |   | Note | 31 December<br>2013<br>(Rupees     | 31 December<br>2012<br>s in '000) |
|-----|---|------|------------------------------------|-----------------------------------|
| 9.2 | Provision against slow moving and obsolete stock  |      |                                    |                                   |
|     | Opening Balance Reversal of provision on sales of provided stock Charge for the year / period Balance as at 31 December |      | 6,650<br>(4,942)<br>5,580<br>7,288 | 7,494<br>(844)<br>                |
| 10. | TRADE DEBTS - net   |      |                                    |                                   |
|     | Considered good<br>Considered doubtful  | 10.1 | 58,336<br>2,133<br>60,469          | 55,546<br>1,133<br>56,679         |
|     | Provision against impaired debts  | 10.2 | (2,133)<br>58,336                  | (1,133)<br>55,546                 |

- 10.1 Trade debts include balance amounting to Rs. 0.057 million (31 December 2012: Rs. 0.152 million) due from Treet Corporation Limited (related party).
- 10.1.1 The above balances are mark-up free and unsecured. The aging of above related party balance at the balance sheet date is as follows:

|      | Note   | 2013                    | 31 December<br>2012<br>s in '000) |
|------|--|-------------------------|-----------------------------------|
|      | Past due 1-180 days<br>Past due 181-365 days                                 | 57                      | 109                               |
| 10.2 | Provision against impaired debts   |                         |                                   |
|      | Opening Balance<br>Charge for the year / period<br>Balance as at 31 December | 1,133<br>1,000<br>2,133 | 1,133<br><br>                     |

For the year ended 31 December 2013

| 11.  | ADVANCES, PREPAYMENTS AND OTHER RECEIVABLES                                   | Note     | 31 December<br>2013<br>(Rupees | 31 December<br>2012<br>s in '000) |
|------|---|----------|--------------------------------|-----------------------------------|
|      |   |          |                                |                                   |
|      | Advances - considered good: - taxation  |          | 63,566                         | 70,983                            |
|      | - to suppliers and contractors<br>Less: Provision held                        |          | 4,341<br>(803)                 | 3,322<br>(803)                    |
|      |   |          | 3,538                          | 2,519                             |
|      | - to sales staff  |          | 508                            | 508                               |
|      | Current maturity of loans to employees  | 7        | 391                            | 386                               |
|      | Special Excise Duty receivable  |          | 206                            | 206                               |
|      | Prepayments Other receivables   |          | 4,149<br>2,072                 | 4,099<br>1,559                    |
|      | Other receivables   |          | 74,430                         | 80,260                            |
| 12.  | CASH AND BANK BALANCES  |          | ,                              |                                   |
|      | Cash in hand  |          | 84                             | 283                               |
|      | Cash at banks in - current accounts   |          | 10,270                         | 4,032                             |
|      | - collection accounts   |          | 31,924                         | 6,137                             |
|      | <ul> <li>profit and loss sharing accounts</li> </ul>                          | 12.1     | 50                             | 765                               |
|      |   |          | 42,244                         | 10,934                            |
|      |   |          | 42,328                         | 11,217                            |
| 12.1 | These carry interest / mark-up rate ranging from 6.5% to 7% 6.02% per annum). | 6 per an | num (31 Decem                  | ber 2012: 6 % to                  |

| 13. | TRADE AND OTHER PAYABLES  | 31 December<br>2013<br>(Rupees  | 31 December<br>2012<br>s in '000)   |
|-----|---|---|---|
|     | Trade creditors Accrued expenses Advances from customers Sales tax payable Worker's Profit Participation Fund Worker's Welfare Fund Accrued mark-up Other liabilities Dividend payable Unclaimed dividend | 72,520<br>40,428<br>15,100<br>5,417<br>2,647<br>2,273<br>3,161<br>2,997<br>60<br>794<br>145,397 | 116,059<br>61,096<br>10,894<br>24,073<br>915<br>2,474<br>1,972<br>11,831<br>240<br>698<br>230,252 |

For the year ended 31 December 2013

|      |   | Note | 31 December<br>2013<br>(Rupees | 31 December<br>2012<br>s in '000) |
|------|---|------|--------------------------------|-----------------------------------|
| 13.1 | Workers' Profit Participation Fund  |      | (. 15.655                      | 555)                              |
|      | Opening Balance Contribution during the year / period Payments during the year / period Balance as at 31 December | 27   | 915<br>2,647<br>(915)<br>2,647 | 183<br>918<br>(186)<br>915        |
| 14.  | SHORT TERM BORROWING  |      |                                |                                   |
|      | Murabaha Financing  |      | 200,000                        | 75,000                            |

The company availed Murabaha financing (Karobar facility) from a bank to meet working capital requirements. The facility carries mark-up at 3 month KIBOR + 0.5% per annum and is repayable on 20 March 2014. The facility is secured by pari passu charge on current assets of the Company.

### 15. UNUTILISED CREDIT FACILITIES

- 15.1 At 31 December 2013, unutilised facilities for running finance under mark-up arrangements available from certain banks aggregated to Rs.529 million (31 December 2012: Rs.714 million). The rate of mark-up on running facilities ranges between 1 month KIBOR + 1.25% per annum to 3 month KIBOR + 0.5% per annum (31 December 2012: 1 month KIBOR + 1.25% per annum to 3 month KIBOR + 0.5% per annum). These are secured against plant and machinery and current assets of the Company and are valid up to 31 March 2014.
- At 31 December 2013, unutilised letter of credit facilities from certain banks amounted to Rs.761.493 million (31 December 2012: Rs.622.210 million). These are secured against the import bills of the Company. Total facilities sanctioned to the Company amounted to Rs.870 million (31 December 2012: Rs. 750 million).

| 16.  | TAXATION                                | Note | 31 December<br>2013<br>(Rupees | Six months ended<br>31 December<br>2012<br>s in '000) |
|------|---|------|--------------------------------|---|
| 16.1 | Details of tax charge for the year      |      | (* 1545 5 5                    |   |
|      | Current - for the year - for prior year |      | 19,287<br>196                  | 76<br>(5,900)   |
|      | - for prior year                        |      | 19,483                         | (5,824)   |
|      | Deferred                                | 20   | (3,226)                        | 7,993   |
|      |   |      | 16,257                         | 2,169   |

For the year ended 31 December 2013

|      |   | Note | 31 December<br>2013<br>(Rupees | Six months ended<br>31 December<br>2012<br>s in '000) |
|------|---|------|--------------------------------|---|
| 16.2 | Relationship between income tax expense and accounting profit   |      |                                |   |
|      | Profit before tax   |      | 49,102                         | 15,447  |
|      | Tax at the applicable tax rate of 34% (31 December 2012: 35%)<br>Effect of lower tax rate on insurance commission<br>Tax effect of expenses that are not allowable in determining |      | 16,695<br>(191)                | 5,406<br>(169)  |
|      | the taxable income<br>Effect of tax credit  |      | 20<br>(716)                    | 82<br>(2,567)   |
|      | Others Tax expense  |      | 449<br>16,257                  | (583)<br>2,169  |

16.3 The returns of income have been filed up to and including tax year 2013 (corresponding to financial year ended 31 December 2012), while the income tax assessments have been finalized up to and including tax year 2004. The return of income for tax year 2005 to 2013 have been filed under the Universal Self Assessment Scheme and are deemed to be assessed under Section 120 of the Income Tax Ordinance, 2001 unless selected for audit by the taxation authorities. The tax department has selected tax year 2011 of the Company for audit under section 177 of the Ordinance and has requested certain information to be furnished by the Company.

Return for financial year ended 30 June 2007 was selected for audit under section 177 of Income Tax Ordinance 2001 and an amended assessment order was passed in which certain disallowances were made by the taxation authorities (tax effect of which amounts to Rs. 2.8 million). The Company has filed an appeal against the subject order before the Appellate Commissioner of Income Tax (ACIT). The ACIT has decided the appeal in favour of the Company and allowed Rs.1.740 million (tax effect) which were disallowed by the amended assessment order. The department has filed an appeal against the said decision before the Income Tax Appellate Tribunal (ITAT) which is still pending. The Company and its tax advisor are confident that the decision of the appellate authorities will be in the Company's favour.

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## 17. ISSUED, SUBSCRIBED AND PAID-UP CAPITAL

| 31 December<br>2013 | 31 December<br>2012<br>s of shares) |   | 31 December<br>2013 | 31 December<br>2012<br>es in'000) |
|---------------------|-------------------------------------|---|---------------------|-----------------------------------|
| (Nullibers          | s or snares)                        |   | (nupee              | :S III 000)                       |
| 3,550,000           | 3,550,000                           | Fully paid ordinary shares of Rs.10 each issued for cash                                | 35,500              | 35,500                            |
| 50,000              | 50,000                              | Fully paid ordinary shares of<br>Rs.10 each issued for<br>consideration other than cash | 500                 | 500                               |
| 1,724,000           | 1,724,000                           | Fully paid ordinary shares of Rs.10 each issued as bonus                                |                     |                                   |
|                     |                                     | shares  | 17,240              | 17,240                            |
| 5,324,000           | 5,324,000                           |   | 53,240              | 53,240                            |

At 31 December 2013, 173,691 (31 December 2012: 173,691) shares of the company were held by associated companies.

### 18. SURPLUS ON REVALUATION OF FIXED ASSETS- net of tax

This represent surplus arising on revaluation of freehold land, leasehold land, building and plant & machinery net of deferred tax thereon.

|  | Note | 31 December<br>2013 | 31 December<br>2012 |
|--|------|---------------------|---------------------|
|  |      | (Rupee              | s in'000)           |
| Opening balance  |      | 112,927             | 115,728             |
| Surplus on revaluation carried out during the year Transferred to accumulated profit in respect of incremental | 4.1  | 53,170              | -                   |
| depreciation charged during the year   |      | (3,465)             | (1,821)             |
| Related deferred tax liability   |      | (1,866)             | (980)               |
|  |      | 160,766             | 112,927             |
| Less:  |      |                     |                     |
| Related deferred tax liability at beginning of the period / year   |      | 24,813              | 25,793              |
| Related to revaluation made during the year  |      | 11,355              | -                   |
| On incremental depreciation for the period / year  |      | (1,866)             | (980)               |
|  |      | 34,302              | 24,813              |
| Closing balance  |      | 126,464             | 88,114              |

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### 19. DEFERRED STAFF LIABILITIES

- 19.1 Gratuity and staff retirement benefit schemes The Company operates two unfunded defined benefit plans namely gratuity scheme and staff retirement benefit scheme for its permanent eligible employees. Gratuity / retirement benefit is payable under the scheme to employees on cessation of employment on the following grounds:
  - Death
  - Retirement
  - Resignation

## 19.2 Number of Employees under the scheme

The number of employees covered under the following defined benefit schemes are:

|   | 2013      | 2012      |
|---|-----------|-----------|
|   | (Nur      | nber)     |
| - Gratuity Schemes<br>- Retirement benefit scheme | 205<br>75 | 216<br>82 |

## 19.3 Principal actuarial assumptions

The latest actuarial valuations of the above gratuity / retirement benefit schemes were carried out as at 31 December 2013 under the Project Unit Credit Method. Principal actuarial assumptions used in the valuation of the schemes are as follows:

|                         | Gratuity         | Scheme           | Staff retirement | t benefits scheme |
|-------------------------|------------------|------------------|------------------|-------------------|
| Financial assumptions   | 31 December 2013 | 31 December 2012 | 31 December 2013 | 31 December 2012  |
|                         | (%)              | (%)              | (%)              | (%)               |
| Valuation discount rate | 12.5             | 11.5             | 12.5             | 11.5              |
| Salary increase rate    | 12.5             | 11.5             | 12.5             | 11.5              |
| Demographic assumptions | 12.0             | 11.5             | 12.0             | 11.0              |
| Mortality rate          | SLIC             | Adjusted EFU     | SLIC             | Adjusted EFU      |
|                         | (2001- 2005)     | (1961-1966)      | (2001- 2005)     | (1961-1966)       |
|                         | age 20 = 110     | age 20 = 27.5    | age 20 = 27.5    | age 20 = 27.5     |
|                         | age 25 = 96      | age 25 = 24      | age 25 = 24      | age 25 = 24       |
|                         | age 30 = 74      | age 30 = 18.5    | age 30 = 18.5    | age 30 = 18.5     |
|                         | age 35 = 46      | age 35 = 11.5    | age 35 = 11.5    | age 35 = 11.5     |
|                         | age 40 = 24      | age 40 = 6       | age 40 = 6       | age 40 = 6        |
|                         | age 45 = 12      | age 45 = 3       | age 45 = 3       | age 45 = 3        |
|                         | age 50 = 10      | age 50 = 2.5     | age 50 = 2.5     | age 50 = 2.5      |
|                         | age 55 = 0        |
|                         | age 60 = 1000     |

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## 19.4 Payable to defined benefit schemes

|      |  |      | Gratuity Scheme     |                     | Gratuity Scheme Staff retirement benefits scheme |                     | Total               |                     |
|------|--|------|---------------------|---------------------|--|---------------------|---------------------|---------------------|
|      |  | Note | 31 December<br>2013 | 31 December<br>2012 | 31 December<br>2013                              | 31 December<br>2012 | 31 December<br>2013 | 31 December<br>2012 |
|      |  |      |                     |                     | (Rupees  | in '000)            |                     |                     |
|      | Payable to defined benefit schemes       | 19.5 | 49,866              | 48,031              | 23,920   | 25,116              | 73,786              | 73,147              |
| 19.5 | 9.5 Movement in liability recognized     |      |                     |                     |  |                     |                     |                     |
|      | Opening balance                          |      | 48,031              | 47,719              | 25,115   | 24,105              | 73,146              | 71,824              |
|      | Recognised in other comprehensive income | 19.8 | 2,573               | (1,549)             | (1,642)  | (99)                | 931                 | (1,648)             |
|      | Recognized in profit and loss account    | 19.7 | 9,605               | 5,045               | 3,460  | 1,878               | 13,065              | 6,923               |
|      | Benefits paid during the year            |      | (10,343)            | (3,184)             | (3,013)  | (768)               | (13,356)            | (3,952)             |
|      | Closing balance                          |      | 49,866              | 48,031              | 23,920   | 25,116              | 73,786              | 73,147              |

## 19.6 Reconciliation of the present value of the defined benefit obligations

|  | Gratuity Scheme     |                     | Staff retirement benefits scheme |                     | Total               |                     |
|--|---------------------|---------------------|----------------------------------|---------------------|---------------------|---------------------|
|  | 31 December<br>2013 | 31 December<br>2012 | 31 December<br>2013              | 31 December<br>2012 | 31 December<br>2013 | 31 December<br>2012 |
|  |                     |                     | (Rupees                          | in '000)            |                     |                     |
| Present value of obligation - Opening        | 48,031              | 47,719              | 25,115                           | 24,105              | 73,146              | 71,824              |
| Current service cost                         | 4,676               | 2,063               | 745                              | 407                 | 5,421               | 2,470               |
| Interest cost                                | 4,929               | 2,982               | 2,715                            | 1,471               | 7,644               | 4,453               |
| Benefits paid                                | (10,343)            | (3,184)             | (3,013)                          | (768)               | (13,356)            | (3,952)             |
| Re-measurement: Acturial losses / (gains) on |                     |                     |                                  |                     |                     |                     |
| obligation                                   | 2,573               | (1,549)             | (1,642)                          | (99)                | 931                 | (1,648)             |
| Present value of obligation - Closing        | 49,866              | 48,031              | 23,920                           | 25,116              | 73,786              | 73,147              |

## 19.7 Amount recognised in profit and loss

The following amounts have been charged to the profit and loss account in respect of defined benefit plan and other benefits:

|                      | Gratuity Scheme     |                     | Staff retirement benefits scheme |                     | Total               |                     |
|----------------------|---------------------|---------------------|----------------------------------|---------------------|---------------------|---------------------|
|                      | 31 December<br>2013 | 31 December<br>2012 | 31 December<br>2013              | 31 December<br>2012 | 31 December<br>2013 | 31 December<br>2012 |
|                      | 2010                |                     |                                  | in '000)            |                     |                     |
| Current service cost | 4.676               | 2.063               | 745                              | 407                 | 5.421               | 2,470               |
| Interest cost        | 4,929               | 2,982               | 2,715                            | 1,471               | 7,644               | 4,453               |
|                      | 9,605               | 5,045               | 3,460                            | 1,878               | 13,065              | 6,923               |

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#### 19.8 Re-measurements recognised in other comprehensive income

|  | Gratuity Scheme |             | Staff retirement benefits scheme |             | Total       |             |
|--|-----------------|-------------|----------------------------------|-------------|-------------|-------------|
|  | 31 December     | 31 December | 31 December                      | 31 December | 31 December | 31 December |
|  | 2013            | 2012        | 2013                             | 2012        | 2013        | 2012        |
|  |                 |             | (Rupees                          | in '000)    |             |             |
| Actuarial losses / (gains) on obligation |                 |             |                                  |             |             |             |
| - Demographic assumptions                | -               | -           | -                                | -           | -           | -           |
| - Financial assumptions                  | 176             | -           | 34                               | -           | 210         | -           |
| - Experience adjustment                  | 2,397           | (1,549)     | (1,676)                          | (99)        | 721         | (1,648)     |
| Total re-measurements recognised in OCI  | 2,573           | (1,549)     | (1,642)                          | (99)        | 931         | (1,648)     |

19.9 Expected accrual of expenses in respect of gratuity scheme and retirement benefit scheme in the next financial year on the advice of the actuary are as follows:

|                                  | (Rupees in 1000) |
|----------------------------------|------------------|
| Gratuity scheme                  | 11,220           |
| Staff retirement benefits scheme | 5,035            |

## 19.10 Sensitivity analysis

Sensitivity analysis has been performed by varying one assumption keeping all other assumptions constant and calculating the impact on the present value of the defined benefit obligations under the various employee benefit schemes. The increase / (decrease) in the present value of defined benefit obligations as a result of change in each assumption is summarized below:

|   | Present valu                            | ue obligation      | Rate     | effect     |
|---|---|--------------------|----------|------------|
|   | Gratuity                                | Staff              | Gratuity | Staff      |
|   | Scheme                                  | retirement         | Scheme   | retirement |
|   |   | benefits           |          | benefits   |
|   |   | scheme             |          | scheme     |
| Discount rate effect  | (Rupees                                 | s in '000)         |          |            |
| Original liability  | 49,866                                  | 23,920             | 12.50%   | 12.50%     |
| 1% increase   | 46,150                                  | 22,952             | 13.50%   | 13.50%     |
| 1% Decrease   | 54,147                                  | 24,959             | 11.50%   | 11.50%     |
| Salary increase rate effect   |   |                    |          |            |
| Original liability  | 49,866                                  | 23,920             | 12.50%   | 12.50%     |
| 1% increase   | 54,077                                  | 24,926             | 13.50%   | 13.50%     |
| 1% Decrease   | 46,148                                  | 22,966             | 11.50%   | 11.50%     |
| If Life Expectancy increases by one year                                    |   |                    | Gratuity | Staff      |
|   |   |                    | Scheme   | retirement |
|   |   |                    |          | benefits   |
|   |   |                    |          | scheme     |
|   |   |                    | (Rupees  | s in '000) |
| Original liability  |   |                    | 49,866   | 23,920     |
| 1% increase   |   |                    | 49,877   | 23,928     |
| Current duration (years)  |   |                    | 11.63    | 5.39       |
| The sensitivity analysis prepared presented above may not be representative | of the actual change in the defined ben | efit obligation as |          |            |
|   | o a                                     |                    |          |            |

it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

## 19.11 Maturity profile

The weighted average duration of the obligation (in years) 5.39 11.63

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## 20. DEFERRED TAX LIABILITY - net

Deferred tax liability comprises of taxable / deductible temporary differences in respect of the following:

|                                    | Balance at 1<br>July 2012 | Recognized<br>in profit and<br>loss | Recognized in other comprehensive income | "Balance at<br>31 December<br>2012" | Recognized in profit and loss | Recognized in<br>other<br>comprehensive<br>income | Revaluation<br>Surplus | "Balance at<br>31 December<br>2013" |
|------------------------------------|---------------------------|-------------------------------------|--|-------------------------------------|-------------------------------|---|------------------------|-------------------------------------|
|                                    |                           |                                     |  | (Rupees                             | in '000)                      |   |                        |                                     |
| Taxable temporary difference:      |                           |                                     |  |                                     |                               |   |                        |                                     |
| - on accelerated tax depreciation  | 34,105                    | 3,918                               | -  | 38,023                              | (222)                         | -   | -                      | 37,801                              |
| - on surplus - fixed assets        | 25,793                    | (980)                               | _  | 24,813                              | (1,866)                       | -   | 11,355                 | 34,302                              |
| - on minimum tax                   | (5,900)                   | 5,900                               | -  | -                                   | =                             | -   | -                      | -                                   |
| Deductible temporary differences:  |                           |                                     |  |                                     |                               |   |                        |                                     |
| - on provision for defined benefit |                           |                                     |  |                                     |                               |   |                        |                                     |
| plan                               | 25,139                    | 1,039                               | (577)                                    | 25,601                              | (103)                         | 326   | -                      | 25,824                              |
| - on provision against slow        |                           |                                     |  |                                     |                               |   |                        |                                     |
| moving stock and doubtful debts    | 4,280                     | (194)                               |  | 4,086                               | 1,241                         |   |                        | 5,327                               |
| Net deferred tax liability         | 24,579                    | 7,993                               | (577)                                    | 33,149                              | (3,226)                       | 326   | 11,355                 | 40,952                              |

## 21. CONTINGENCIES AND COMMITMENTS

## 21.1 Contingencies

- 21.1.1 Bank guarantees have been issued in favour of Sui Southern Gas Company Limited for the supply of gas aggregating to Rs.7.02 million (31 December 2012: Rs. 7.02 million). Bank guarantees have also been issued in favour of Pakistan State Oil for issuance of PSO fleet cards aggregating to Rs. 1.3 million (31 December 2012: Nil).
- 21.1.2 Post dated cheques of Rs.68.66 million (31 December 2012: Rs.47.43 million) have been issued to Collector of Customs against partial exemption of import levies.

### 21.2 Commitments

21.2.1 Commitments under letters of credit for the import of stock in trade items at 31 December 2013 amounted to Rs.88.042 million (31 December 2012: Rs.65.517 million).

| 22. | NET SALES               | 31 December<br>2013<br>(Rupee | Six months<br>ended<br>31 December<br>2012<br>s in '000) |
|-----|-------------------------|-------------------------------|--|
|     | Gross sales             | 2,099,765                     | 1,026,196  |
|     | Sales tax               | (329,642)                     | (156,338)  |
|     | Trade discount          | (148,600)                     | (53,407)   |
|     | Rebate and sales return | (452)                         | (58)   |
|     |                         | (478,694)                     | (209,803)  |
|     |                         | 1,621,071                     | 816,393  |

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22.1 Principal business of the Company is sale of home and personal care products, majority of which are taxed as per third schedule of Sales Tax Act, 1990 (retail price basis). Value for the application of sales tax amounted to Rs. 1.954 billion (31 December 2012: Rs. 977.113 million).

|     |  |      | Six months ended    |                     |
|-----|--|------|---------------------|---------------------|
|     |  | Note | 31 December<br>2013 | 31 December<br>2012 |
|     |  |      | (Rupees             | s in '000)          |
| 23. | COST OF SALES                                |      |                     |                     |
|     | Raw and packing material consumed            | 23.1 | 919,696             | 474,000             |
|     | Salaries, wages and other benefits           | 23.2 | 110,205             | 53,623              |
|     | Fuel and power                               | 20.2 | 58,779              | 27,746              |
|     | Depreciation / amortisation                  | 4.4  | 22,931              | 10,664              |
|     | Provision for slow moving and obsolete stock | 9.2  | 5,368               | -                   |
|     | Stores and spares consumed                   |      | 7,889               | 4,124               |
|     | Freight and handling material                |      | 6,543               | 2,453               |
|     | Rent, rates and taxes                        |      | 188                 | 497                 |
|     | Travelling and conveyance                    |      | 4,591               | 2,999               |
|     | Insurance                                    |      | 3,126               | 1,296               |
|     | Contribution to the provident fund           |      | 2,137               | 987                 |
|     | Repairs and maintenance                      |      | 1,689               | 929                 |
|     | Postage, telegrams and telephones            |      | 657                 | 240                 |
|     | Printing and stationery                      |      | 368                 | 203                 |
|     | Subscription                                 |      | 16                  | 6                   |
|     | Product research and development             |      | 387                 | 211                 |
|     | Legal charges                                |      | 41                  | 15                  |
|     | Provision for slow moving stores and spares  | 8.1  | 1,900               | 287                 |
|     | Professional fee                             |      | -                   | 33                  |
|     | Toll manufacturing                           |      | 911                 | 476                 |
|     | Obsolete finished goods                      | 9.2  | 212                 | -                   |
|     | Packing material written-off                 |      | 1,897               | -                   |
|     | Other expenses                               |      | 3,745               | 1,088               |
|     |  |      | 1,153,276           | 581,877             |
|     | Opening stock of work-in-process             |      | 46,825              | 55,331              |
|     | Closing stock of work-in-process             |      | (44,801)            | (46,825)            |
|     | Cost of good manufactured                    |      | 1,155,300           | 590,383             |
|     | Opening stock of finished goods              |      | 79,431              | 84,082              |
|     | Closing stock of finished goods              |      | (77,360)            | (79,431)            |
|     | - ~  |      | 1,157,371           | 595,034             |

For the year ended 31 December 2013

|      | Note  | 31 December 2013 | Six months<br>ended<br>31 December<br>2012 |
|------|---|------------------|--|
| 23.1 | Raw and packing material consumed   | (Rupee           | s in '000)                                 |
| 20.1 | naw and paoking material consumed   |                  |  |
|      | Opening stock   | 78,400           | 147,100                                    |
|      | Purchases   | 1,037,408        | 405,300                                    |
|      |   | 1,115,808        | 552,400                                    |
|      | Closing stock   | (196,112)        | (78,400)                                   |
|      |   | 919,696          | 474,000                                    |
| 23.2 | Salaries, wages and other benefits include Rs.9.908 million (31 De respect of the accrual for defined benefit obligations of the Compar |                  | s.3.944 million) in Six months             |
|      |   |                  | ended                                      |
|      | Note  | 31 December      | 31 December                                |
|      |   | 2013             | 2012                                       |
| 24.  | SELLING AND DISTRIBUTION EXPENSES   | (пирее           | s in '000)                                 |
| 2 1. | OLLENA AND BIOTHER PROTECTION EXPERIENCES   |                  |  |
|      | Advertising   | 73,104           | 47,782                                     |
|      | Salaries, wages and other benefits 24.1   | 86,385           | 41,360                                     |
|      | Freight, distribution and handling  | 55,266           | 25,169                                     |
|      | Travelling and conveyance   | 20,799           | 10,753                                     |
|      | Product research and development  | 13,176           | 5,764                                      |
|      | Insurance   | 2,858            | 1,773                                      |
|      | Depreciation / amortisation 4.4   | 6,864<br>3,287   | 2,775<br>2,354                             |
|      | Postage and telegram Rent, rates and taxes  | 3,938            | 2,334<br>1,270                             |
|      | Repairs and maintenance   | 418              | 176  |
|      | Printing and stationery   | 582              | 317  |
|      | Contribution to the provident fund  | 1,870            | 1,009                                      |
|      | Legal charges   | 32               | 190  |
|      | Utilities   | 849              | 370  |
|      | Other expenses  | 4,896            | 2,145                                      |
|      |   | 274,324          | 143,207                                    |

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24.1 These include Rs.1.870 million (31 December 2012: Rs. 0.567 million) in respect of the accrual for defined benefit obligations of the Company.

|     |                                    |      |             | Six months ended |
|-----|------------------------------------|------|-------------|------------------|
|     |                                    | Note | 31 December | 31 December      |
|     |                                    |      | 2013        | 2012             |
|     |                                    |      | (Rupees     | s in '000)       |
| 25. | ADMINISTRATIVE EXPENSES            |      |             |                  |
|     | Salaries, wages and other benefits | 25.1 | 78,443      | 32,527           |
|     | Depreciation / amortisation        | 4.4  | 9,409       | 3,969            |
|     | Professional fee                   | 7.7  | 2,760       | 1,557            |
|     | Rent, rates and taxes              |      | 10,302      | 4,236            |
|     | Fuel and power                     |      | 2,996       | 1,263            |
|     | Printing and stationery            |      | 1,452       | 650              |
|     | Travelling and conveyance          |      | 5,396       | 1,999            |
|     | Repairs and maintenance            |      | 1,561       | 1,260            |
|     | Postage, telegrams and telephones  |      | 2,541       | 1,071            |
|     | Contribution to the provident fund |      | 1,317       | 549              |
|     | Provision against impaired debts   | 10.2 | 1,000       | -                |
|     | Trainings and seminars             |      | 324         | 74               |
|     | Insurance                          |      | 754         | 340              |
|     | Auditors' remuneration             | 25.2 | 740         | 430              |
|     | Directors' fee                     |      | 600         | 270              |
|     | Legal charges                      |      | 21          | 39               |
|     | Charity and donation               |      | 60          | 60               |
|     | Computer expenses                  |      | 114         | 81               |
|     | Other expenses                     |      | 983         | 1,003            |
|     |                                    |      | 120,773     | 51,378           |

25.1 These include Rs. 1.287 million (31 December 2012: Rs. 0.764 million) in respect of the accrual for defined benefit obligations of the Company.

| 25.2 | Auditors' remuneration   | 31 December<br>2013<br>(Rupee | Six months<br>ended<br>31 December<br>2012<br>s in '000) |
|------|--|-------------------------------|--|
|      | Audit fee Fee for half yearly review Fee for the review of Code of Corporate Governance Out of pocket expenses | 500<br>125<br>55<br>60        | 350<br>-<br>50<br>30                                     |

740

430

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| 00   |  | Note        | 31 December<br>2013<br>(Rupees              | Six months<br>ended<br>31 December<br>2012<br>s in '000) |
|------|--|-------------|---|--|
| 26.  | OTHER OPERATING INCOME   |             |   |  |
|      | Return / income on financial assets Return on bank deposits  |             | 65  | 61   |
|      | Income from non-financial assets Gain / (loss) on disposal of fixed assets Scrap sales Insurance claim Insurance commission Others | 4.3<br>26.1 | 2,673<br>3,722<br>938<br>796<br>46<br>8,240 | 507<br>1,022<br>-<br>676<br>-<br>2,266                   |
| 26.1 | Gross Scrap Sales<br>Less: Sales Tax<br>Net Scrap Sales  |             | 4,278<br>(556)<br>3,722                     | 1,174<br>(152)<br>1,022                                  |
| 27.  | OTHER OPERATING EXPENSES   |             |   |  |
|      | Workers' Welfare Fund<br>Workers' Profit Participation Fund<br>Foreign exchange loss   | 13.1        | 1,196<br>2,647<br>5,096<br>8,939            | 349<br>918<br>2,562<br>3,829                             |
| 28.  | FINANCIAL EXPENSES   |             |   |  |
|      | Mark-up on: - Short term borrowings/Running finance Bank charges and commission  | 28.1        | 16,644<br>2,158<br>18,802                   | 8,993<br>771<br>9,764                                    |

28.1 These carry interest / mark-up rate ranging from 9.61% to 11.13% per annum (31 December 2012: 10.63% to 13.39% per annum).

For the year ended 31 December 2013

|      |             | Six months<br>ended |
|------|-------------|---------------------|
| Note | 31 December | 31 December         |
|      | 2013        | 2012                |
|      | (Rupee      | s in '000)          |
|      | 32,845      | 13,278              |
|      | (Number     | of shares)          |

29.

Profit for the year

Weighted average number of ordinary shares

EARNINGS PER SHARE- basic and diluted

5,324,000

5,324,000

(Rupees)

Earnings per share

6.17

2.49

29.1 Diluted earnings per share has not been presented as the company has not issued any instrument which would have an impact on earnings per share when exercised.

## 30. REMUNERATION OF CHIEF EXECUTIVE, DIRECTOR AND EXECUTIVES

|                       |             |            |             |            |             | EXEC           | utives      |            |
|-----------------------|-------------|------------|-------------|------------|-------------|----------------|-------------|------------|
|                       | Chief Ex    | ecutive    | Dire        | ctor       | Key Managem | nent Personnel | Oth         | iers       |
|                       | Year ended  | Six months | Year ended  | Six months | Year ended  | Six months     | Year ended  | Six months |
|                       | 31 December | ended 31   | 31 December | ended 31   | 31 December | ended 31       | 31 December | ended 31   |
|                       | 2013        | December   | 2013        | December   | 2013        | December       | 2013        | December   |
|                       |             | 2012       |             | 2012       |             | 2012           |             | 2012       |
|                       |             |            |             | (Rupees    | in '000)    |                |             |            |
|                       |             |            |             |            |             |                |             |            |
| Remuneration          | 3,283       | 1,863      | 23,712      | 8,838      | 12,073      | 6,689          | 12,031      | 3,270      |
| B 11 16 1             | 0.50        | 400        |             |            | 4.00=       | - 4.4          | 0.07        | 000        |
| Provident fund        | 358         | 186        | -           | -          | 1,207       | 541            | 997         | 300        |
| 0 11                  | 0.007       | 1 000      |             |            | 0.445       | 5.005          | 0.000       | 0.407      |
| Special pay           | 2,207       | 1,066      | -           | -          | 8,115       | 5,005          | 8,288       | 2,197      |
| Housing and utilities | 1 000       | 1 006      | 59          | 27         | 6 020       | 2 000          | 6.070       | 1 000      |
| Housing and utilities | 1,892       | 1,026      | 59          | 21         | 6,838       | 3,822          | 6,970       | 1,933      |
| Medical               | 51          | 186        | 141         |            | 327         | 216            | 492         | 160        |
| Medical               | 31          | 100        | 141         |            | 321         | 210            | 432         | 100        |
| Incentive             | 375         | _          | 8,838       | 8,034      | 891         | _              | 760         | 37         |
| HIOOHIIVO             | 010         |            | 0,000       | 0,004      | 001         |                | 700         | 01         |
| Gratuity              | _           | 155        | _           | _          | 290         | 432            | 488         | 192        |
| and deality           | 8,166       | 4,482      | 32,750      | 16,899     | 29,741      | 16,705         | 30,026      | 8,089      |
|                       | 3,100       | 1,102      | 32,700      | .0,000     | 20,711      | . 5,7 66       | 20,020      | 3,000      |
| Number of persons     | 1           | 1          | 1           | 1          | 6           | 8              | 15          | 9          |
|                       |             |            |             |            |             |                |             |            |

The chief executive and certain executives of the Company are provided with free use of cars and medical facilities in accordance with their entitlements.

For the year ended 31 December 2013

## 30.1 Remuneration of non-executive directors

In addition to the above, aggregate amount charged in these financial statements for director's fee paid to non-executive directors was Rs. 0.600 million (31 December 2012: Rs. 0.270 million).

### 31. PROVIDENT FUND

The following information is based on latest audited financial statements of the Fund:

|  |   |  | 30 June 2013<br>(Rupees           | 30 June 2012<br>s in '000)           |
|--|---|--|-----------------------------------|--------------------------------------|
| Size of the Fund Cost of investment Fair value / amortised cost of the i Percentage of investments made - b    |   | e / amortised cost                               | 95,697<br>91,228<br>89,143<br>93% | 97,623<br>93,076<br>91,113<br>93%    |
| Break-up of investments is as follows:   | 30 June 2013<br>(Rupees                                 | 30 June 2012<br>s in '000)                       | 30 June 2013<br>(% of total       | 30 June 2012 investment)             |
| Government Securities Certificates of Investment Certificates of Musharaka Mutual funds Cash and bank balances | 35,754<br>10,000<br>30,000<br>12,112<br>1,277<br>89,143 | 25,983<br>50,000<br>14,500<br>-<br>630<br>91,113 | 40%<br>11%<br>34%<br>14%<br>      | 29%<br>55%<br>16%<br>-<br>1%<br>100% |

The above investments out of provident fund have been made in accordance with the requirement of Section 227 of the Companies Ordinance, 1984 and the rules formulated for this purpose.

### 32. FINANCIAL INSTRUMENTS

### Financial risk management

The Board of Directors of the Company has overall responsibility for the establishment and oversight of the Company's risk management framework. The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

For the year ended 31 December 2013

## Risk management framework

The Board meets frequently throughout the year for developing and monitoring the Company's risk management policies. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Company Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

#### 32.1 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss, without taking into account the fair value of any collateral. Concentration of credit risk arises when a number of counter parties are engaged in similar business activities or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economics, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

#### Exposure to credit risk

Credit risk of the Company arises principally from trade debts, loans and advances, trade deposits, bank balances and other receivables. The carrying amount of financial assets represents the maximum credit exposure.

The maximum exposure to credit risk at the reporting date is as follows:

| The maximum exposure to credit risk at the reporting date is as follows. |             |             |  |  |
|--|-------------|-------------|--|--|
|  | 31 December | 31 December |  |  |
|  | 2013        | 2012        |  |  |
|  | (Rupee      | s in '000)  |  |  |
|  |             |             |  |  |
| Long term deposits   | 7,458       | 6,835       |  |  |
| Loans to employees   | 620         | 585         |  |  |
| Trade debts  | 58,336      | 55,546      |  |  |
| Other receivables  | 2,072       | 1,559       |  |  |
| Bank balances  | 42,244      | 10,934      |  |  |
|  | 110,730     | 75,459      |  |  |
|  |             |             |  |  |

All the above exposure relates to domestic customers / entities or individuals only.

For the year ended 31 December 2013

The maximum exposure to credit risk of the above financial assets at the balance sheet date by type of customer / entity, etc is as follows:

|                          | 31 December<br>2013 | 31 December<br>2012 |
|--------------------------|---------------------|---------------------|
|                          | (Rupees             | s in '000)          |
| Distributors / retailers | 58,336              | 55,546              |
| End-user customers Banks | 45,000              | 13,040              |
| Others                   | 7,394               | 6,873               |
|                          | 110,730             | 75,459              |

As at the year end the Company's most significant trade debts customers included a distributor / retailer from whom Rs.41.889 million was due (31 December 2012: Rs.41.008 million).

### Management of credit risk

To reduce the exposure to credit risk the Company has developed a formal approval process whereby credit limits are applied to its customers. The management continuously monitors the credit exposure towards the customers and makes provision against those balances considered doubtful of recovery (and also obtains security / advance payments, wherever considered necessary). Cash is held only with reputable banks with high quality credit worthiness.

## Impairment losses and past due balances

The age analysis of trade debts at the balance sheet date was as follows:

|                          | 31 December 2013 |            | 31 Decem | nber 2012  |
|--------------------------|------------------|------------|----------|------------|
|                          | Gross Impairment |            | Gross    | Impairment |
|                          | loss             |            |          | loss       |
|                          | (Rupees          | s in '000) | (Rupees  | in '000)   |
|                          |                  |            |          |            |
| Past due 1-60 days       | 45,219           | -          | 40,841   | -          |
| Past due 61 days -1 year | 12,032           | -          | 14,705   | -          |
| More than one year       | 3,218            | 2,133      | 1,133    | 1,133      |
| Total                    | 60,469           | 2,133      | 56,679   | 1,133      |

Based on the past experience, consideration of financial position, past tracks records and recoveries, the Company believes that trade debts past due do not require any impairment except as provided in these financial statements. None of the other financial assets are past due or impaired. Movement of provision against trade debts is disclosed in note 10.2.

For the year ended 31 December 2013

## 32.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its financial obligations as they fall due. Liquidity risk arises because of the possibility that the Company could be required to pay its liabilities earlier than expected or difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The following are the contractual maturities of financial liabilities, including interest payments:

|                                      | 31 December 2013 |             |              |              |  |
|--------------------------------------|------------------|-------------|--------------|--------------|--|
|                                      | Carrying         | Contractual | 12 months or | More than 12 |  |
|                                      | amount           | cash flows  | less         | months       |  |
|                                      |                  | (Rupees     | in '000)     |              |  |
|                                      |                  |             |              |              |  |
| Non-Derivative Financial Liabilities |                  |             |              |              |  |
| Long term deposits                   | 450              | 450         | _            | 450          |  |
| Short term borrowing                 | 200,000          | 200,000     | 200,000      | -            |  |
| Trade and other payables             | 119,960          | 119,960     | 119,960      | -            |  |
|                                      | 320,410          | 320,410     | 319,960      | 450          |  |
| •                                    |                  |             |              |              |  |
|                                      |                  | 31 Decem    | nber 2012    |              |  |
|                                      | Carrying         | Contractual | 12 months or |              |  |
|                                      | amount           | cash flows  |              | months       |  |
|                                      |                  | (Rupees     | in '000)     |              |  |
| Non-Derivative Financial Liabilities |                  |             |              |              |  |
| Long term deposits                   | 450              | 450         | -            | 450          |  |
| Short term borrowing                 | 75,000           | 75,000      | 75,000       | -            |  |
| Trade and other payables             | 191,896          | 191,896     | 191,896      | -            |  |
|                                      | 267,346          | 267,346     | 266,896      | 450          |  |

## 32.3 Market risk

Market risk is the risk that the value of the financial instrument may fluctuate as a result of changes in market interest rates or the market price due to a change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. The Company is exposed to currency risk and interest rate risk only.

For the year ended 31 December 2013

## 32.3.1 Currency risk

Foreign currency risk is the risk that the value of financial liability will fluctuate due to a change in foreign exchange rates. It arises mainly where payables exist due to transactions entered in foreign currencies.

## Exposure to currency risk

The Company is exposed to currency risk on trade credit liability that is denominated in a foreign currency (primarily U.S. Dollar). The Company's exposure to foreign currency risk is as follows:

|  | 31 December 2013             |           | 31 December 2012  |            |
|--|------------------------------|-----------|-------------------|------------|
|  | Rupees US Dollars<br>In '000 |           | Rupees<br>In '000 | US Dollars |
| Bills payable                                    | 20,465                       | 194,534   | 65,164            | 670,826    |
| Gross balance sheet exposure                     | 20,465                       | 194,534   | 65,164            | 670,826    |
| Estimated committed purchases as at the year end | 88,042                       | 836,900   | 65,517            | 674,460    |
| Gross exposure                                   | 108,507                      | 1,031,434 | 130,681           | 1,345,286  |

Above net exposure is payable by the Company in Rupees at the rate on which these are settled by the Company. Currently, the Company does not obtains forward cover against the net exposure.

The following significant exchange rates applied during the year:

|                     | Average rates              |       | Balance she | eet date rate |
|---------------------|----------------------------|-------|-------------|---------------|
|                     | 31 December 31 December 31 |       | 31 December | 31 December   |
|                     | 2013                       | 2012  | 2013        | 2012          |
|                     |                            |       |             |               |
| Rupees / US Dollars | 101.61                     | 95.65 | 105.20      | 97.10         |

### Sensitivity risk

A five percent strengthening / (weakening) of the Rupee against US Dollar at the year ended 31 December 2013 would have increased / (decreased) equity and profit and loss account by Rs. 1.023 million (31 December 2012: Rs. 3.258 million). This analysis assumes that all other variables, in particular interest rates, remaining constant. The analysis is performed on the same basis for December 2012.

For the year ended 31 December 2013

#### 32.3.2 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Company's interest rate exposure arises on deposits with banks. At the balance sheet date the interest rate profile of the Company's interest-bearing financial instrument was as follows:

Carrying amount
31 December 31 December
2013 2012
(Rupees in '000)

Variable rate instruments
Financial assets
Financial liabilities

| 50      | 765    |
|---------|--------|
| 200,000 | 75,000 |

### Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets at fair value through profit and loss. Therefore, a change in interest rates at the reporting date would not affect profit and loss account and the equity of the Company.

### Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the year end would not have a material impact on equity and profit for the year ended 31 December 2013 and 31 December 2012.

### 32.3.3 Capital risk management

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and to maintain a strong capital base to support the sustained development of its businesses.

The Company manages its capital structure by monitoring return on net assets and makes adjustments to it in the light of changes in economic conditions. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend to the shareholders or issue bonus / new shares.

The Company is not subject to externally imposed capital requirements.

For the year ended 31 December 2013

| 33. | PLANT CAPACITY AND PRODUCTION      | 31 December<br>2013 | 31 December<br>2012 |
|-----|------------------------------------|---------------------|---------------------|
|     | Soap                               | (Metri              | c Tons)             |
|     | Assessed / rated Actual production | 10,500              | 10,500              |

Due to the growing competition and easy availability of foreign brands of soap, the assessed plant capacity could not be fully utilized.

### 34. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise Wazir Ali Industries, IGI Insurance Limited, Treet Corporation Limited, First Treet Manufacturing Modaraba, Employees Provident Fund, directors and key management personnel. Details of transactions with related parties are as follows:

|   | Note | 31 December 2013 | Six months<br>ended<br>31 December<br>2012 |
|---|------|------------------|--|
| Associated Companies  |      | (Rupees in '000) |  |
| Sale of goods Services rendered                                     |      | 109              | 109  |
| Purchase of goods   |      | 2,689            | 677  |
| Services received   |      | 8,084            | 5,418                                      |
| Dividend paid   |      | 261              | 521  |
| Other related parties Contribution to the employees' provident fund | 34.1 | 5,324            | 2,545                                      |
| Directors and Chief Executive Officer (Key management personnel)    |      |                  |  |
| Dividend paid   |      | 2,986            | 5,934                                      |

Detail of balances with a related party is disclosed in note 10.1 to these financial statements.

- 34.1 Contribution to the provident fund is made in accordance with the requirements of staff service rules.
- 34.2 Details of remuneration of key management personnel in accordance with their terms of employment are given in note 30.

For the year ended 31 December 2013

34.3 Other transactions with related parties are at agreed terms and dividend payments are at the rates approved by the shareholders.

#### 35. OPERATING SEGMENT

These financial statements have been prepared on the basis of a single reportable segment which is consistent with the internal reporting used by the chief operating decision-maker. The chief operating decision-maker is responsible for allocating resources and assessing performance of the operating segments.

The internal reporting provided to the chief operating decision-maker relating to the Company's assets, liabilities and performance is prepared on a consistent basis with the measurement and recognition principles of approved accounting standards as applicable in Pakistan.

There were no change in the reportable segments during the year.

Revenue from major customer is Rs. 182.495 million (31 December 2012: Rs.107.58 million), which account for more than 9% (31 December 2012: 10%) of total revenue of the company.

The Company is domiciled in Pakistan. The Company's revenue is generated substantially from the sale of home and personal care products.

All non-current assets of the Company at the period ended 31 December 2013 are located in Pakistan.

### 36. NUMBER OF EMPLOYEES

The number of employees as on the year end were 205 and average number of employees during the year were 211.

### 37. NON-ADJUSTING EVENT AFTER THE BALANCE SHEET DATE

The Board of Directors in its meeting held on 25 February 2014 has proposed a cash dividend of Rs.1.5 per share (31 December 2012: Rs.1.5 per share) amounting to Rs.7.986 million (31 December 2012: Rs. 7.986 million) and bonus share issue in the proportion of 15 shares for every hundred shares held amounting to 7.986 million (31 December, 2012: Nil) for approval by the members of the company in forthcoming Annual General Meeting. The financial statements for the year ended 31 December 2013 do not include the effect of the proposed cash dividend and bonus share issue, which will be accounted for in the financial statements for the year ending 31 December 2014.

#### 38. DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue in the Board of Directors meeting held on 25 February 2014.

Mubashir Hasan Ansari Chief Executive Shahid Nazir Ahmed
Director

Inhalur

# Pattern of Shareholding

CDC & Physical As at December 31, 2013

| Number of    | Share Holding |        | Total       | Percentage |
|--------------|---------------|--------|-------------|------------|
| shareholders | From          | То     | shares held |            |
|              |               |        |             |            |
| 885          | 1             | 100    | 14,431      | 0.2711     |
| 199          | 101           | 500    | 51,606      | 0.9693     |
| 51           | 501           | 1000   | 40,865      | 0.7676     |
| 49           | 1001          | 5000   | 109,713     | 2.0607     |
| 7            | 5001          | 10000  | 47,379      | 0.8899     |
| 4            | 10001         | 15000  | 53,037      | 0.9962     |
| 2            | 20001         | 25000  | 42,923      | 0.8062     |
| 1            | 25001         | 30000  | 29,486      | 0.5538     |
| 3            | 30001         | 35000  | 92,016      | 1.7283     |
| 1            | 55001         | 60000  | 59,600      | 1.1195     |
| 1            | 115001        | 120000 | 118,135     | 2.2189     |
| 1            | 170001        | 175000 | 173,191     | 3.2530     |
| 1            | 205001        | 210000 | 206,551     | 3.8796     |
| 1            | 215001        | 220000 | 219,400     | 4.1210     |
| 1            | 315001        | 320000 | 319,672     | 6.0044     |
| 1            | 340001        | 345000 | 340,859     | 6.4023     |
| 1            | 510001        | 515000 | 513,419     | 9.6435     |
| 1            | 520001        | 525000 | 521,100     | 9.7878     |
| 1            | 600001        | 605000 | 601,788     | 11.3033    |
| 1            | 840001        | 845000 | 844,600     | 15.8640    |
| 1            | 920001        | 925000 | 924,229     | 17.3597    |
| 1213         |               |        | 5,324,000   | 100.0000   |

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# Pattern of Shareholding

CDC & Physical As at December 31, 2013

| Categories of Shareholders  | Number of shareholders     | Number of shares held  | Percentage   |
|---|----------------------------|--|--|
| Directors  Mrs. Feriel Ali Mehdi - Chairman  Mr. Mujahid Hamid - Director  Syed Yawar Ali - Director  Mr. Munaf Ibrahim - Director  Mr. Shahid Nazir Ahmed - Director  Mr. Zafar Ahmed Siddiqui - Director  Mrs. Ameena Saiyid - Director   | 3<br>2<br>4<br>1<br>1<br>1 | 527,641<br>602,288<br>865,195<br>521,100<br>665<br>500<br>510  | 9.9106<br>11.3127<br>16.2508<br>9.7878<br>0.0125<br>0.0094<br>0.0096 |
| Directors' spouse   |                            |  |  |
| Syeda Nighat Ali w/o Syed Yawar Ali   | 2                          | 7,837  | 0.1472   |
| Executives  |                            | Nil  | -  |
| Associated Companies Treet Corporation Limited IGI Insurance Limited  | 1<br>1                     | 500<br>173,191   | 0.0094<br>3.2530   |
| Mutual Funds Golden Arrow Selected Stocks Fund Limited  | 1                          | 118,135  | 2.2189   |
| Banks; DFIs; NBFCs; Insurance, Takaful, Modarbas & Pension Funds National Bank of Pakistan-Trustee Department Ni(U)T Fund National Investment Trust Limited National Bank of Pakistan Trustee National Bank Of Pakistan Employees Pension Fund Trustee National Bank Of Pakistan Emp Benevolent Fund Trust MCB Bank Limited - Treasury State Life Insurance Corporation of Pakistan | 1<br>1<br>1<br>1<br>1<br>1 | 340,859<br>8,777<br>192<br>31,163<br>1,093<br>30,537<br>30,316 | 6.4023<br>0.1649<br>0.0036<br>0.5853<br>0.0205<br>0.5736<br>0.5694   |
| Shareholders holding five percent or more voting rights<br>More Voting Interest In The Company<br>Mrs. Fakhre Jehan Begum<br>Syed Muhammad Zeyd Ali   | 2<br>1                     | 953,715<br>513,419   | 17.9135<br>9.6435  |
| General Public: a. Local b. Foreign   | 1163<br>8                  | 588,984<br>2,587   | 11.0628<br>0.0486  |
| Others Joint Stock Companies Abandoned Properties   | 13<br>1                    | 4,578<br>218   | 0.0860<br>0.0041   |
|   | 1213                       | 5,324,000  | 100.0000   |

# Pattern of Shareholding

CDC & Physical As at December 31, 2013

## Additional Information

Information on shareholding required under reporting framework of the Code of Corporate Governance is as follows:

| Shareholders' Category  | No. of shareholders             | No. of shares held   |
|---|---------------------------------|--|
|   |                                 |  |
| Associated Companies, undertakings and related parties  | 2                               | 173,691  |
| Mutual Funds  |                                 |  |
| Golden Arrow Selected Stocks Fund Limited   | 1                               | 118,835  |
| Directors and their spouses and minor children  |                                 |  |
| Mrs. Feriel Ali Mehdi Mr. Mujahid Hamid Syed Yawar Ali Mr. Munaf Ibrahim Syeda Nighat Ali w/o Syed Yawar Ali Mr. Shahid Nazir Ahmed Mr. Zafar Ahmed Siddiqui Mrs. Ameena Saiyid | 3<br>2<br>4<br>1<br>2<br>1<br>1 | 527,641<br>602,288<br>865,195<br>521,100<br>7,837<br>665<br>500<br>510 |
| Executives  |                                 | Nil  |
| Public Sector Companies & corporations  |                                 | Nil  |
| Banks, DFIs, NBFCs, Insurance, Takaful, Modarabas & Pension Funds   | 7                               | 442,937  |
| Shareholders holding five percent or more voting rights   |                                 |  |
| Mrs. Fakhre Jehan Begum<br>Syed Muhammad Zeyd Ali<br>National Bank of Pakistan-Trustee Department Ni(U)T Fund   | 2<br>1<br>1                     | 953,715<br>513,419<br>340,859  |

Trading of shares by Chief Executive Officer, Directors, Chief Financial Officer & Company Secretary, Executives, their spouses and minor children:

| Purchase of shares              | No, of shares |
|---------------------------------|---------------|
| Mrs. Feriel Ali Mehdi, Chairman | 6,500         |

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## Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Fifty-fourth Annual General Meeting of ZIL Limited will be held on Friday, April 18, 2014 at 9:00 am at The Royal Rodale, Plot No. Tc-V, 34th Street, Khayaban-e-Sehar, Phase -V Ext., DHA, Karachi, Pakistan to transact the following business:

#### **ORDINARY BUSINESS:**

- 1. To confirm the minutes of the last Extra Ordinary General Meeting held on Friday, June 28, 2013.
- 2. To receive, consider and approve the Audited Financial Statements of the Company for the year ended December 31, 2013 together with the Directors' and Auditors' report thereon.
- 3. To appoint Auditors for the year ending December 31, 2014 till the conclusion of next Annual General Meeting and fix their remuneration. The Directors have recommended appointing KPMG Taseer Hadi & Co. Chartered Accountants who being eligible offered themselves for re-appointment.
- 4. To approve as recommended by directors a final cash dividend @ 15% i.e. Rs.1.50 per share for the financial year 2013.

#### SPECIAL BUSINESS:

5. To approve the issue of Bonus Shares in the proportion of 15 shares for every 100 shares held (i.e. 15%) as declared and recommended by directors, and if thought fit to pass the following Resolutions as Ordinary Resolutions:

Resolved that a sum of Rs.7.986 million out of reserves of the Company and applied towards issue of 798,600 ordinary shares of Rs. 10/- each allotted as fully paid bonus shares to the members of the Company whose names appear on the register of members as at close of business on April 11, 2014, in the proportion of 15 shares for every 100 shares held (i.e. 15%) and that such shares shall rank pari-passu in every respect with the existing shares of the Company.

Further Resolved that the bonus shares so allotted shall not be entitled for final cash dividend for the financial year 2013.

Further Resolved that fractional entitlements of the members shall be consolidated into whole shares and sold on the Stock Market and the Company Secretary is authorized to pay the proceeds of the sale when realized, to any charitable institution

Further Resolved that the Company Secretary be and is hereby authorized and empowered to give effect to this ordinary resolution and to do or cause to do all acts, deeds and things that may be necessary of required for issue, allotment and distribution of bonus shares.

Statement u/s 160(1)(b)of the Companies Ordinance, 1984 setting forth all material facts pertaining to the Special Business referred to above is annexed to this Notice.

By Order of the Board Ata-ur-Rehman Shaikh Company Secretary

Karachi: March 26, 2014

## Notice of Annual General Meeting

### NOTES:

- 1. The Share Transfer Books of the Company will remain closed from April 12, 2014 to April 18, 2014 (both days inclusive).
- 2. A member entitled to attend and vote at the general meeting is entitled to appoint another person as proxy to attend and vote in his place, in the case of company, by a representative duly authorized.
- 3. The instrument appointing a proxy must be received at the registered office of the Company not less than forty-eight hours before the time of the meeting.
- 4. Members are requested to notify the change in their addresses, if any, immediately to the Share Registrars of the company, M/s THK Associates (Pvt) Ltd. Second Floor, State Life Building No.3, Dr. Ziauddin Ahmed Road. Karachi 75530.
- 5. CDC Account Holders will further have to follow the guidelines as laid down by the Securities & Exchange Commission of Pakistan

Statement u/s 160(1)(b)of the Companies Ordinance 1984 is annexed with this notice.

This statement set out the material facts concerning the Special Business:

## Agenda No. 5

The Board of Directors are of the view that the Company's financial position and its reserves as on December 31, 2013 justify the capitalization of reserves by way of issue of bonus shares to the members in the proportion of 15 shares for every 100 shares held (i.e. 15%) and that such shares shall rank pari-passu in every respect with the existing shares of the Company. As a result of issuance of Bonus Shares, the piad up capital of the Company shall stands increased to Rs.61,226,000/-.

The fractional shares in value at current price have very nominal value for each share holder, therefore it is proposed to donate collective amount to a recognized charitable institution.

The Directors of the Company have no direct or indirect interest in the said bonus shares except to the extent of their share holding.

## CNIC or NTN Requirement for Payment of Dividend

The Securities & Exchange Commission of Pakistan through its notification SRO 19(1) 2014, dated January 10, 2014 has again instructed the listed companies to mention CNIC or NTN (in case of corporate Entity) number of the shareholders or their authorized person on the Dividend Warrants; therefore, the registered Shareholders who have not yet provided their CNIC or NTN, are once again requested to provide the same to our Share Registrar at the above mentioned address at the earliest convenience preferably before **April 08, 2014.** 

# Form of Proxy

The Secretary

ZIL Limited

12th Floor, Executive Tower,

Dolmen City, Marine Drive,

Block IV, Clifton, Karachi

| I/We   |                                 |  |
|--|---------------------------------|--|
|  |                                 | olding ordinary  |
| shares as per Share Folio No.                      | and/or CDC Participant I.D. No_ |  |
| and Sub-Account No                                 | hereby appoint _                |  |
|  | of                              | or failing him   |
| of   | as                              |  |
| on Friday, April 18, 2014 at 9:                    | -                               | ral Meeting of the Company to be held o Tc-V, 34th Street, Khayaban-e-Sehar, there of. |
| Witnesses:  1. Signature: Name: Address:           |                                 | Signature on<br>Rupees Five<br>Revenue Stamp   |
| CNIC or Passport No. II. Signature: Name: Address: |                                 | The Signature should agree with the specimen registered with the Company               |
| CNIC or<br>Passport No.                            |                                 |  |
|  |                                 | Signature of Proxy   |

## Notes:

The instrument appointing a proxy must be received at the registered office of the Company not less then forth eight hours before the meeting.

CDC Shareholders and their Proxies are each requested to attach and attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the Company.



12th Floor, Executive Tower, Dolmen City, Marine Drive, Block IV, Clifton, Karachi - Pakistan.

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